# A Spirited Journey



A Portrait of The Columbus Foundation's First 70 Years

# A Spirited Journey



A Portrait of The Columbus Foundation's First 70 Years

#### OUR MISSION

To assist donors and others in strengthening and improving our community for the benefit of all its residents.

#### OUR PROMISE

To help you help others through the most effective philanthropy possible.

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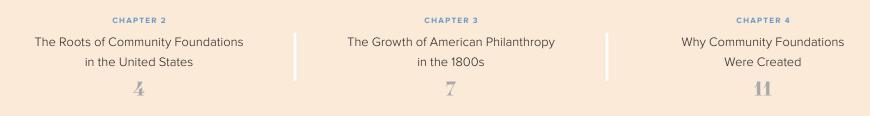
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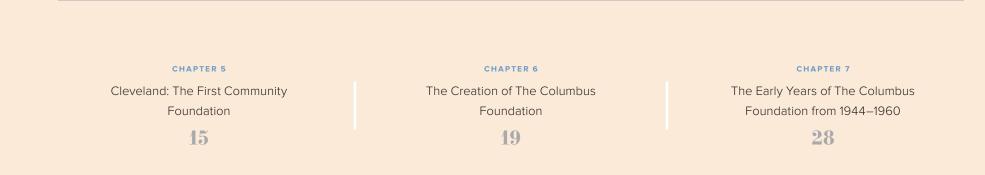
# A Spirited Journey

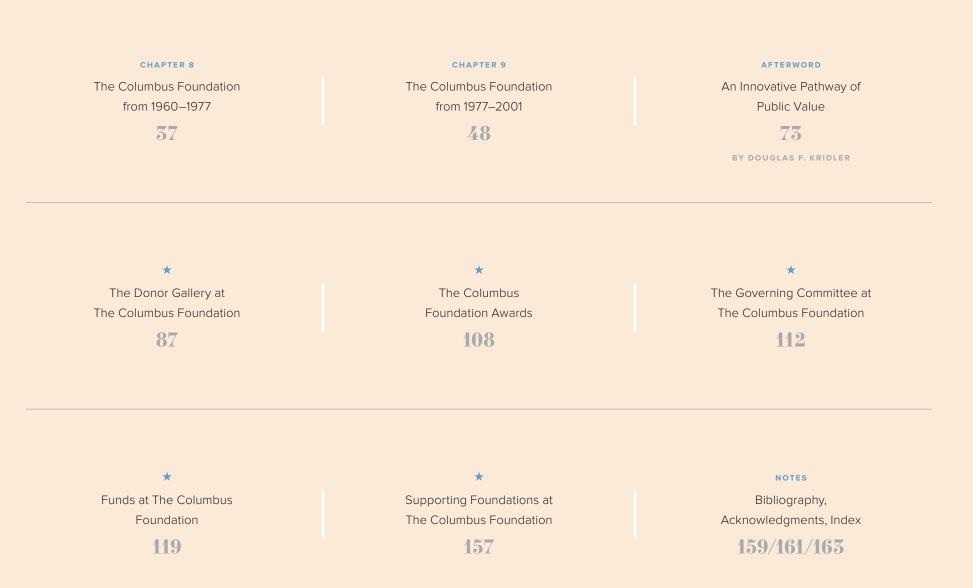


Dr. Eric F. Jensen The Columbus Foundation













Congratulations to all who have made the growth and success of The Columbus Foundation possible over these seventy years.

There is much to commend you for as you have nurtured this valuable community organization to its significance and prominence.

There is an old quote that I fully believe: "If I can inspire young people to dedicate themselves to the good of mankind, I've accomplished something." You are doing that, as evidenced by your commitment to the work of The Columbus Foundation, and as you share this conviction about our responsibility for creating opportunities for all.

Annie and I have been proud to make Columbus our home for a long time now, and I know that Columbus wouldn't be the spirited and positive place that it is today were it not for the work of The Columbus Foundation and the generosity of the thousands of people who have supported its work over these seven decades. You have our best wishes for an even more important future, and, to that end, I offer this paraphrase of a comment made to me years ago by my fellow astronaut, then mission controller, Scott Carpenter, as I launched in Friendship 7, "Godspeed, Columbus Foundation!"

John Glerm

SENATOR JOHN GLENN



Great things are happening in Columbus as this book goes to press. Recently, we were named one of the best places to live for young people, the forecast for our economy in the coming year is especially robust; our downtown is springing back to life with thousands of new residences; new parkland and cultural facilities are appearing along our riverfront; and impressive progress is being made towards the regeneration of Columbus' first neighborhood, Franklinton.

#### To what do we owe such success?

One factor in our success is our location. In addition to being the state capital, the fact that we were not founded on a navigable waterway means that our economic development has not been tied to the pathways of iron ore, steel, etc., and instead, has been calibrated to a modern economy. Our knowledge resources, our diverse economic base, our entrepreneurs, our public and private sector leaders' commitment to collaboration, and our close

proximity to a majority of the U.S. population are ingredients in our success, as well.

But, that's not all. There is an optimism that runs through this community—a sense that we are on the move, and that our best days are ahead. That optimism, born in fact as well as faith, is fuel for our engagement in our neighborhoods, churches, schools, and nonprofits, which in a virtuous cycle enables us to co-create further progress for our communities. That optimism also stems from a sense that in our "smart and open" community one's engagement and civic contributions are welcome, and no race, faith, ancestry, sexual orientation, length of time here, or political party are barriers to giving.

This book is about taking stock of those who are or were fellow voyagers on the seas of engaged life in Columbus and their communities through their relationship with The Columbus Foundation. Those who have committed to their community or communities in this way deserve to have their contributions noted, and even if we were limited by the sources we had to draw from in capturing this history—and, therefore, no doubt, will be subject to reasonable challenge as to one or another's place in this history—we have been careful to explore every opportunity to get things in their proper balance and perspective.

To the extent that we have, in the course of our 70-year history, proven ourselves as *trusted philanthropic advisors*,<sup>®</sup> as stewards of resources given to us in perpetuity, and as skilled investors in collective community progress, we are a measure of the spirit of Columbus. But, we do not misread our longevity as any guarantee for the future; rather, we understand our longevity as a responsibility to continue our evolution in donor service, as we facilitate support for the causes about which they care most.

So, rest assured that even after 70 years of building this great community benefit organization with you and our predecessors, we realize our work has barely begun. Far too many among us live in poverty, without the opportunities or with limited, if any, access to safe neighborhoods, arts and educational opportunities, and healthy food that those in more fortunate circumstances have in greater supply.

Ours has been "A Spirited Journey" indeed over these 70 years, and we have you—our founders, supporters, and partners along the way—to thank for that. And, thank you we mean to do, by publishing this book of remembrance. Together, we have made history through making better futures for all.

**DOUGLAS F. KRIDLER** President and CEO

CHAPTER 1 INTRODUCTION

# The Columbus Foundation

hen Harrison M. Sayre, founder of The Columbus Foundation, died in 1974 at age 79, the Foundation received an extraordinary number of donations in his honor—more than 150. But even more remarkable than the number was the depth of personal feeling accompanying them.

"Please accept," wrote one donor, "the enclosed check for 25 dollars. I'm sorry this couldn't be larger. He was such a great man." Another asked: "Will you please accept the enclosed contribution in memory of Mr. Harrison Sayre? He was a marvelous man." "We will miss him," wrote another. "In memory of a much valued friend." The amount of the donations ranged from \$5 to \$1,000. But many were in the very moderate range of \$10 to \$20—an eloquent tribute to his popularity, and a testament to the breadth of interest at the core of the success of The Columbus Foundation.

When he died, The Columbus Foundation had assets of more than \$18 million and had provided more than \$10.2 million in grants to the community—astonishing growth from its humble beginning 31 years earlier. Sayre had been the guiding hand in the creation of a community foundation for Columbus, an organization established "so that gifts and bequests for charitable, educational, and public purposes in central Ohio may function more efficiently."<sup>1</sup> The idea had been in his mind for years. But the concept itself was fairly recent, and the challenges to make it succeed—especially during the bleakest days of the Second World War—were many. ★ Community is one of the most inspiring concepts known to man; men have longed for it ever since time began. Philanthropy means nothing less than action motivated by the love of man. Let us resolve to do all in our power to conserve the best meaning of both words.



HARRISON M. SAYRE

"Address to the National Council on Community Foundations"  $\star$  1961

THE ROOTS OF COMMUNITY FOUNDATIONS IN THE UNITED STATES CHAPTER 2

The concept of community foundations is uniquely American. The idea for them grew directly from American involvement in philanthropy, and determination to make it more effective. Philanthropy—in its broadest sense—has long been an integral part of life in the United States.

#### "WHAT AN AMPLE FIELD DO THESE AFFORD FOR DOING GOOD!"

COTTON MATHER

he concept of "doing good," of assisting one's neighbors, was an idea common to the earliest settlers in New England. They were, after all, "men and women who crossed the Atlantic to establish communities that would be *better* than, instead of like or different from, the ones they had known at home."<sup>2</sup>

One of the earliest and most vocal supporters of "doing good" was Cotton Mather (1663–1728), who is best known today for his prominent role in the Salem witchcraft trials. But there was a more humanitarian side to him, one which promoted education for African-Americans and encouraged the creation of libraries for the working class. Among his more than four hundred publications, probably the most popular was Bonifacius, or Essays To Do Good (1710). In it, he focused on helping people in the community. "What an ample field do these afford for doing good!" he wrote. "Would it be too much for you, once in a week at least, to think—'What neighbor is reduced to pinching and painful poverty, or impoverished with heavy losses?-What neighbor is languishing with sickness, especially with severe disease, and of long continuance?—What neighbor is brokenhearted with the loss of a dear and desirable relative?—What neighbor has a soul violently assaulted by the enemy of souls?' and then consider 'What can be done for such neighbors?'"<sup>3</sup>

Mather's stance endorsed stewardship, and associated with it a sense of responsibility to assist those in need. But, even among its strongest advocates in New England, there was concern about being *too* good, and in the process fostering beggary and idleness.

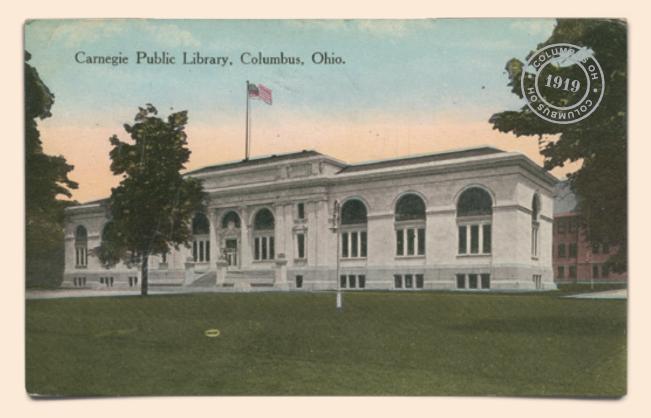
As the nation grew, and its wealth with it, philanthropy on a much broader scale than that envisioned by Mather became possible, though not yet common. John Jacob Astor (1763–1848), the United States' first multimillionaire, did little to set an example. Unlike succeeding generations of his family, he was only slightly involved in philanthropy, although he did provide modest support for popular institutions like the Association for the Relief of Respectable Aged and Indigent Females. ★ CHAPTER 3 THE GROWTH OF AMERICAN PHILANTHROPY IN THE 1800s

# Philanthropy did not assume a prominent, public role in American life until well into the nineteenth century.

ubstantial gifts led to the creation of major organizations like the Smithsonian Institution (James Smithson) and the Peabody Institute (George Peabody), around 1850. At the same time, there was growing concern not just with public betterment (for example, advancing human knowledge), but with poverty and its effects. For many, current approaches in the United States seemed inefficient. Some charities turned to an English model as a guide: the London Charity Organization Society. Founded in 1869, it developed and advocated "a method [as one contemporary source put it] by which idleness and begging, now so encouraged, may be suppressed and worthy self-respecting poverty be discovered and relieved at the smallest cost to the benevolent."<sup>4</sup> Organizations of this type

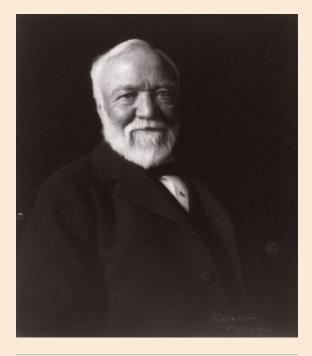
worked directly with charities to try to ensure that funding went to the most worthy recipients.

Even with examinations into the validity of those claiming to be poor, there remained those who questioned the amount of assistance, convinced it would only increase dependence on handouts. Some had even broader concerns. "It seems, nowadays, a matter of universal desire," wrote Andrew Carnegie, "that poverty should be abolished. We should be quite willing to abolish luxury, but to abolish honest, industrious, selfdenying poverty would be to destroy the soil upon which mankind produces the virtues which enable our race to reach a still higher civilization than it now possesses."<sup>5</sup> Carnegie's stance had a profound impact on philanthropy in the United States. Born in Scotland of humble origins in 1835, Carnegie's family immigrated to Pennsylvania when he was 13. Starting as a Western Union messenger boy, he worked his way up the ranks to telegraph operator, and then, moving to the growing rail industry, became a railroad superintendent. Through a series of good friendships and wise investments, he became involved in manufacturing railway sleeping cars, then bridges, and finally steel where he amassed a fortune. His interest in philanthropy started around 1870 and focused on education, eventually leading to the creation of the Carnegie Institute of Technology (now Carnegie-Mellon University), as well as the



construction of more than 2,600 public libraries in English-speaking countries (including the Columbus Metropolitan Library). At the time of his death in 1919, he had given away more than \$350 million.

Carnegie had strongly held opinions on how those holding wealth should conduct their lives: "This, then, is held to be the duty of the man of wealth," he wrote. "To set an example of modest, unostentatious living, shunning display or extravagance; to provide moderately for the legitimate wants of those dependent upon him; and, after doing so, to consider all surplus revenues which come to him simply as trust funds, which he is called upon to administer, and strictly bound as a matter of duty to administer in a manner which, in his judgment, is best calculated to produce the most beneficial results for the community-the man of wealth thus becoming the mere trustee and agent for his poorer brethren, bringing to their service his superior wisdom, experience, and ability to administer, doing for them better than they would or could do for themselves."<sup>6</sup> It was the poverty he had experienced in his youth (and overcome) that convinced him of its advantages. "In bestowing charity," he concluded, "the main consideration should be to help those who will help themselves;



#### Andrew Carnegie

to provide part of the means by which those who desire to improve may do so; to give those who desire to rise the aids by which they may rise; to assist, but rarely or never to do all. Neither the individual nor the race is improved by almsgiving."<sup>7</sup>

Carnegie initially believed in giving money away while still alive in order to see its good work, but later set up a series of perpetual charitable trusts. "The man who dies thus rich," he wrote, "dies disgraced."<sup>8</sup> Bequests, he felt, were of

## CARNEGIE INITIALLY BELIEVED IN GIVING MONEY AWAY WHILE STILL ALIVE IN ORDER TO SEE ITS GOOD WORK, BUT LATER SET UP A SERIES OF PERPETUAL CHARITABLE TRUSTS.

questionable value. They could "often work more for the injury than for the good of the recipients ... In many cases the bequests are so used as to become only monuments of folly. It is well to remember that it requires the exercise of not less ability than that which acquires it, to use wealth so as to be really beneficial to the community."<sup>9</sup>

It is ironic, then, to note a change in perspective when late in life Carnegie founded the Carnegie Corporation, one of a series of trusts he created. All his remaining assets (\$135 million) were transferred to it. He instructed the trustees to "use their own judgment" in its disbursement, and over the decades they supported the type of broadly educational needs in which Carnegie was interested. The majority of those philanthropically-inclined focused their attention on bequests, trusts, and private foundations to distribute their wealth with the expectation that charitable distributions would continue long after their death. John D. Rockefeller (1839–1937) relied heavily on such an approach. Even after giving away hundreds of millions of dollars, the wealth he received from his Standard Oil Company was so enormous (nearly a billion dollars) that he felt obliged to hire a full-time manager for it in 1891. The Rockefeller Foundation, established 22 years later, had as its all-encompassing goal promoting "the well-being of mankind throughout the world for generations to come."<sup>10</sup> ★ CHAPTER 4 WHY COMMUNITY FOUNDATIONS WERE CREATED

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# Despite their noble intentions, the generosity of benefactors like Carnegie and Rockefeller was not always welcome.

o some, the source of generosity was ill-gotten gains, founded on disreputable enterprises and involving the exploitation of thousands of workers. Leading the attack nationwide was Washington Gladden, minister of the First Congregational Church in Columbus (today, the First Congregational Church, United Church of Christ). Gladden was an ardent champion of civil rights, as well as an early supporter of labor unions. His 1895 article, "Tainted Money," created a sensation. "There are vast heaps of it on every side of us," he preached, "accumulations that have been made by methods as heartless, as cynically iniquitous as any that were employed by Roman plunderers or robber barons of the Dark Ages. In the cool brutality with which properties are wrecked, securities destroyed, and people by the hundreds robbed of their little all to build up the fortunes of the multimillionaires, we have an appalling revelation of the kind of monster that a human being may become."<sup>11</sup>

Gladden's article focused on just one of the growing problems associated with philanthropy. For in addition to questioning how money used for philanthropy was acquired, there was growing concern about how it was being put to use. While there could be no complaint about the beneficial effects of some philanthropic groups (the Rockefeller Sanitary Commission, for example, played a large role in eliminating hookworm in the South), increasing numbers of sizeable bequests, all directed in one way or another to benefit the community, appeared more dubious. Some

## FOR IN ADDITION TO QUESTIONING HOW MONEY USED FOR PHILANTHROPY WAS ACQUIRED, THERE WAS GROWING CONCERN ABOUT HOW IT WAS BEING PUT TO USE.

seemed intended primarily as memorials to the donor. Others, possibly valid at the time of the donor's death, had, after the passing of decades or centuries, lost their relevance.

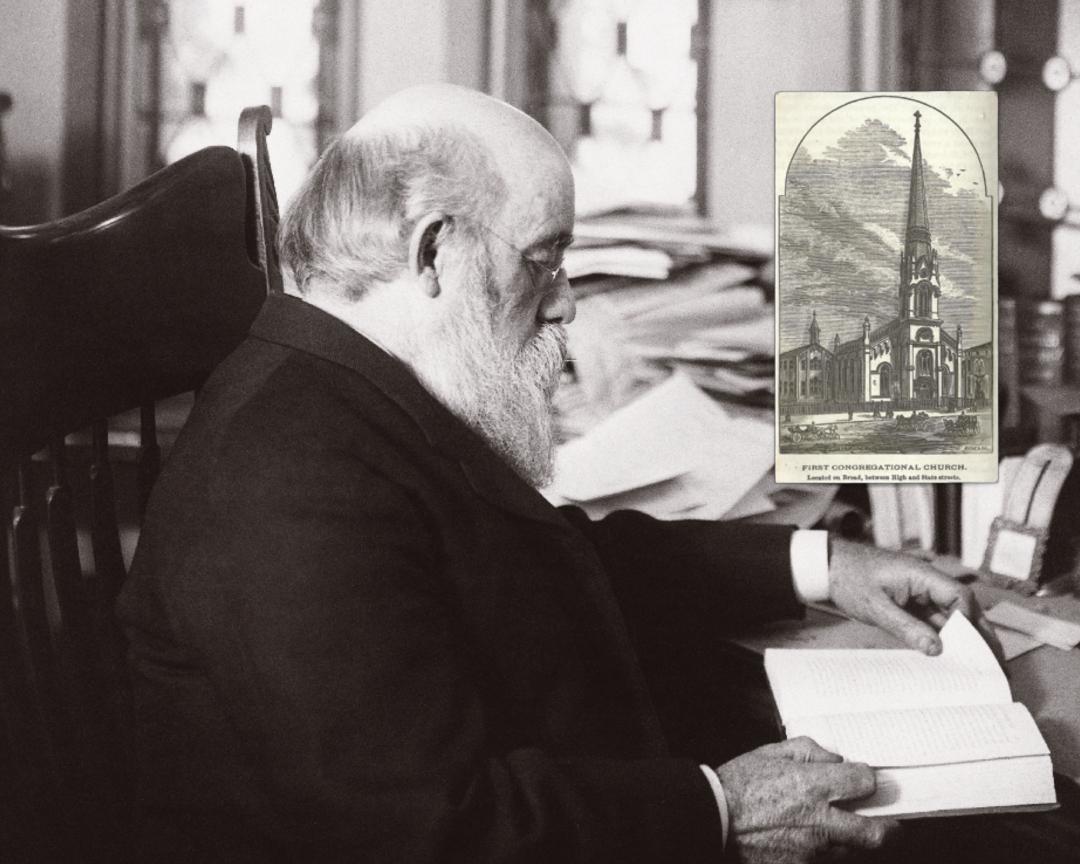
Since there was no question of the legality of the bequests, dealing with suspect bequests (what came to be referred to as the dominance of "The Dead Hand") became a trying and complicated issue. It was first brought to the public's attention in a collection of essays published in England in 1880 by attorney and liberal reformer Sir Arthur Hobhouse (1819–1904). He attributed the problem to "the Vanity which induces a man to think that he can judge better what Society is likely to want than Society itself can."<sup>12</sup> For his book, Hobhouse focused on a handful of notable instances.

There was, for example, the school for the poor founded in 1807 by the Lord of the Manor of Barton. His bequest stipulated that "all the children are to be taught to read, but none are to be taught the dangerous arts of writing or arithmetic, except such as the Lord of the Manor shall think fit."<sup>13</sup> The bequest of Sir John Port (1514–1557) appeared more benign. It established an almshouse for six of the poorest men (the number was increased to 12 in 1622) in the parish of Etwall, a small village in Derbyshire. Each was to receive one shilling eight pence weekly for life. More than three centuries later, Hobhouse concluded "that the chance of being elected into the almshouse attracted into Etwall the class of persons who like to live at other people's expense, and that the poor-rates of Etwall were much higher than the average rates of neighboring parishes with the same class of population."<sup>14</sup>

Hobhouse discovered that in order to alter or update bequests such as Sir John Port's, little less than an Act of Parliament was required.<sup>15</sup> The Etwall bequest, incidentally, is still with us, now open to women as well.

Public perception of the danger of philanthropy in the hands of a privileged few (with the possibility of "tainted money" as its source), coupled with follies associated with "The Dead Hand," provided the impetus that led to the creation of the community foundation. ★

**RIGHT:** Washington Gladden, minister, First Congregational Church in Columbus.



CHAPTER 5 CLEVELAND: THE FIRST COMMUNITY FOUNDATION

Christian Incard

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# At the beginning of the twentieth century, Cleveland was a center for philanthropy and was known for its innovation.

n 1900, the Cleveland Chamber of Commerce established a Committee on Benevolent Associations, its purpose being to examine and endorse and, in the process, validate charities. Nine years later, an investigation into what seemed to be intense competition among charities for a declining number of donors concluded that less than one percent of the population was involved in charitable giving. In response, the Cleveland Federation for Charity and Philanthropy was created in 1913, with the goal of both broadening the donor base and simplifying the process of charitable giving. More than 50 charities were endorsed by the Federation, and a coordinated appeal for them was conducted. So successful was their effort that it became a model for what eventually came to be known as the Community

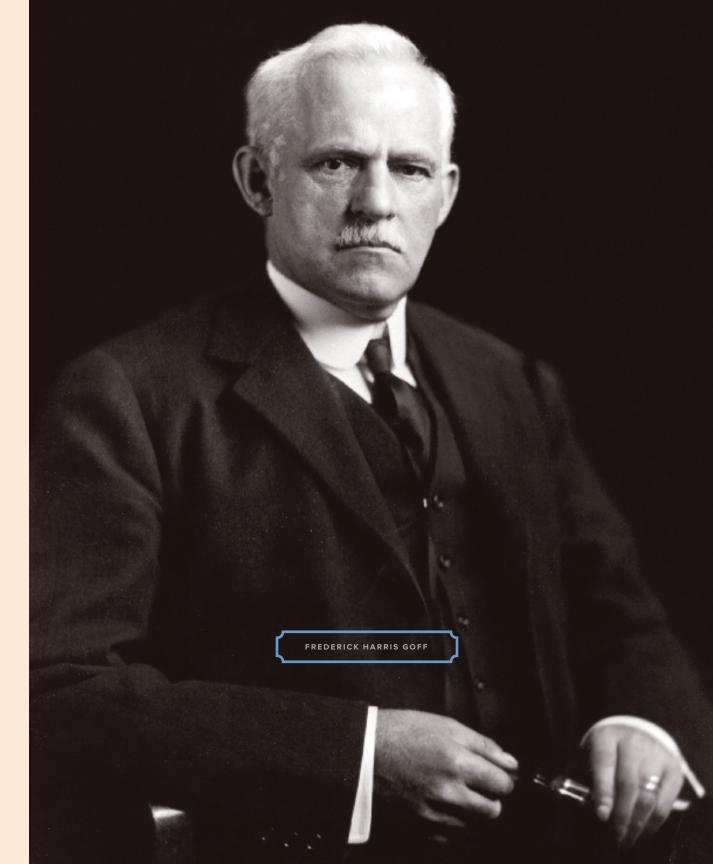
"BY THE COMBINING OF MANY SMALL FUNDS A LARGE INCOME [CAN BE] PROVIDED WITH WHICH WORK OF REAL SIGNIFICANCE TO THE COMMUNITY MAY BE ACCOMPLISHED."

FREDERICK HARRIS GOFF

Chest, today's United Way. By 1919, there were Community Chests in 40 cities in the United States, a number that in a decade had increased to 350.

That idea of pooling philanthropic resources served as a source of inspiration to one of Cleveland's leading citizens, Frederick Harris Goff (1858–1923). He applied it in a way to enhance the role and impact of the individual, while at the same time negating the effects of "The Dead Hand."

Until 1908, Goff had been one of Cleveland's most prominent corporate attorneys. He had then been asked to become president of the Cleveland Trust Company (later Ameritrust, now KeyBank), a post he retained until his death. Goff, like Carnegie, was self-made. Also like Carnegie, his interests in the betterment of the community were strong. He was convinced there was an untapped source of philanthropy. "Men of great wealth have in the past created private foundations," he wrote, "but no way has been provided by which even greater foundations may be created out of the contributions of many citizens."<sup>16</sup> Goff suggested a way to do so: "By the combining of many small funds a large income [can be] provided with which work of real significance to the community may be accomplished."<sup>17</sup>



LONG-TERM, MANAGED PHILANTHROPY NOW BECAME AVAILABLE TO THOUSANDS OF INDIVIDUALS, AND THE EFFECTS OF HOBHOUSE'S DONOR "VANITY" WERE MINIMIZED.

He developed the idea of a community foundation (or trust; the two terms were used interchangeably) from the charitable trust concept. The foundation would receive donations and bequests from individuals using a bank (as had been the case with private charitable trusts) to manage the investment of the funds. How the funds could best be used in the community would be the decision of a distribution committee or a governing committee consisting of citizens familiar with the needs of the community. Unlike the boards of private foundations, their tenure would be limited, and their appointment not based on personal connections, as was often the case with private foundations. Goff's creation of the distribution committee at one stroke did away with the power and authority of "The Dead Hand." Donors were

free to indicate what their funds would support, but it was the role of the distribution committee to validate and approve the need "only insofar as the purposes indicated shall seem to the trustee wise and most widely beneficial."<sup>18</sup>

It was a brilliant idea, simple in concept. Long-term, managed philanthropy now became available to thousands of individuals, and the effects of Hobhouse's donor "Vanity" were minimized. For the first time, it provided the means for the creation, from multiple sources, of a large endowment to serve the community. The only mistake Goff made was in appointing a *single* bank to manage the funds—and it was not until several Cleveland banks were included that the foundation gained broad support. The Cleveland Foundation was established in 1914. Growth was slow, but that was to be expected, particularly during World War I. Following Cleveland's example, when a community foundation was established in Hartford, Connecticut (the Hartford Foundation for Public Giving, 1925), for the first decade it "was not large enough to make a grant."<sup>19</sup> But for those interested in establishing a community foundation, the attraction was its potential. Within a year, there were community foundations in Chicago, Los Angeles, Boston, Detroit, Milwaukee, St. Louis, and Minneapolis. By 1930, there were more than 80. Today, nationwide, there are more than 700 community foundations with combined assets exceeding \$45 billion. ★

CHAPTER 6 THE CREATION OF THE COLUMBUS FOUNDATION

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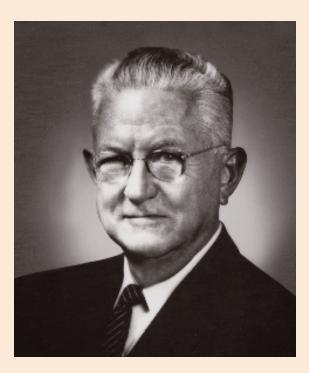
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# It was in the Midwest that the concept of the community foundation generated the greatest interest.

f the 26 community foundations established in the decade following 1914, half were located in the Midwest—and nearly a quarter of those were in Ohio. But in Columbus, it was more than just a matter of seed falling on fertile ground. There was a personal connection between Frederick Goff, the founder of the first community foundation, and Harrison M. Sayre, the founder of The Columbus Foundation.

Sayre was born in 1894 in Newark, New Jersey, into a family with a tradition of philanthropy. Sayre's father, a builder, who worked as well in real estate and insurance, was actively involved in charitable giving. He was a founder and board member of Newark Associated Charities, a forerunner of the

**RIGHT:** Harrison Sayre pictured after starting The Columbus Foundation in 1943.



CHAPTER 6 | The Creation of The Columbus Foundati



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### ALONG WITH PRESTON DAVIS, SAYRE BECAME CO-FOUNDER OF THE ELEMENTARY SCHOOL STUDENT PUBLICATION, *MY WEEKLY READER*.

Community Chest, as well as recording secretary of the Newark YMCA for 25 years.

Sayre graduated with a degree in philosophy from Wesleyan University in Middletown, Connecticut in 1916. From 1914–1917, he taught high school there, before serving as a first lieutenant in the army during the final months of the First World War. Sayre came to Columbus in 1919, not long after being discharged, to work in a bond brokerage firm owned by a cousin. Four years later he found employment with American Education Press.

American Education Press was a small but growing firm that focused on periodicals for public schools. Sayre became editor of its *World News*, a paper for high school students. He also grew increasingly close to the owner of the Press, Preston Davis, a fellow Wesleyan graduate and son of the founder of the company.

Five years after starting work with the Press,

Sayre became co-founder with Davis of what was to become the Press' most famous publication, *My Weekly Reader.* Generations of Americans have grown up with it—and thousands of children continue to look forward to its arrival on Friday, during the school year. Sayre got the idea for a weekly newspaper for elementary school students from a teacher during one of his sales trips to Indiana. But she showed no interest in becoming involved in the project, and Sayre discussed it with Davis when he returned to

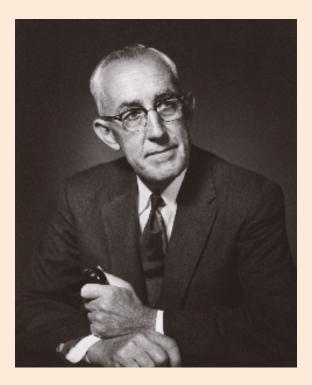


Columbus. Davis liked the idea, and asked Sayre to become managing editor.

It was a perfect fit. Sayre (who, in addition to his high school teaching experience, had been a teaching assistant at Wesleyan) was an enthusiastic advocate of what he described as "the importance of teaching reading through relevant or 'real-world' materials."<sup>20</sup> That was the premise of *My Weekly Reader*, and he was convinced the idea would catch on. He chose a children's writer, Martha Fulton, as editor of the paper.

The first issue was published on September 21, 1928, with a lead story about the childhood of the two men then running for president: Herbert Hoover and Al Smith ("Two Poor Boys Who Made Good"). From the start, teachers and students were enthusiastic about *My Weekly Reader*. Sayre characteristically credited Fulton with the major portion of its success: "the conception and execution of those first issues were hers alone. With her imagination, enthusiasm, and intuitive understanding of a child's world, she sensed what would appeal to her young readers. Her very personal stamp on the new publication distinguished the succeeding issues during her years as editor."<sup>21</sup>

Sayre continued as managing editor of *My Weekly* Reader until 1940, and its success contributed to his appointment as president of American Education Press. As his role in the Press grew, so did his role in the community. He became an Elder of Broad Street Presbyterian Church and served on the boards of the Columbus Museum of Art and Wesleyan University in Middletown. With the outbreak of the Second World War, he was appointed by the governor of Ohio to chair the Ohio Commission for Democracy (its purpose being to ensure that the war would not infringe on democratic principles at home). From 1943–1945, he chaired the Franklin County War Services Board. He became a popular public speaker as well, known for his passion and idealism. In one typical speech ("How Can the Individual Make



ABOVE: Preston Davis, owner, American Education Press.

**FAR LEFT:** The inaugural issue of *My Weekly Reader* from September 21, 1928. This issue featured an article on Herbert Hoover and Al Smith, "Two Poor Boys Who Made Good Are Now Running for the Highest Office in the World!" Patriotism Practical?"; February 10, 1941), he went beyond patriotism to focus on the potential of individuals to improve their community by working through networks of family and friends.

The idea of making the community a better place to live—of "building a better society"—was deeply ingrained in Sayre; not surprising given his longstanding admiration for statesmenphilosophers like Benjamin Franklin. It was, he felt, both a duty and a responsibility. "Every man," he wrote, "owed something proportionate to his means, to the community where he had prospered."<sup>22</sup> One way that could be accomplished was through charitable giving: "inseparable," he believed, "from the highest type of citizenship ... giving needs only to be encouraged and intelligently channeled to multiply and broadly spread."<sup>23</sup>

Those were beliefs that could ideally come to fruition within the framework of a community foundation, and the thought of establishing one in Columbus had been in Sayre's mind for many years. Mrs. Sayre (Mary Elizabeth White, a Columbus native) had been a close friend at college of Frederick Goff's daughter, Freda (a bridesmaid at the Sayre wedding in 1921). A few months after their marriage, the Sayres visited the Goffs in Cleveland. Conversation turned to the Cleveland Foundation and, as Sayre recalled, "so eloquent and persuasive was Mr. Goff's explanation of the merits of the community foundation that I resolved some day, if opportunity offered itself, to help get one going in Columbus."<sup>24</sup>

He could not have been more convinced of its merits. The community foundation, he explained,

combines *safety*, *perpetuity*, and a built-in *flexibility* that does not require the slow and uncertain remedies of the law ... anyone might give or bequeath funds, large or small, for any philanthropic purpose, to a well-run perpetual trust already in being. Management of the assets would be separate—a function of the trust department of a bank of the donor's choice, governed by the safeguards of state law and the unrestricted wisdom of experienced trust officers.

The disbursement of income and such part of the principal as the donor might specify would be directed by unpaid, public-spirited men and women, chosen for their integrity and their knowledge of the needs of the community. Finally, if the donor's original purpose should for unforeseen reasons become obsolete or impractical, the trustees and the committee *without recourse to costly and uncertain legal action* would be empowered to divert the money to some other suitable, perhaps analogous, purpose.<sup>25</sup>

In 1943, the opportunity was at hand to create a community foundation in Columbus. The Alfred L. Willson Charitable Foundation, a private foundation on whose board Sayre served, received an unrestricted legacy gift from Willson's brother, Ira. That it was "unrestricted" was the key, since funding from the Willson Charitable Foundation itself was pre-determined. The Willson Foundation's other trustees (Charles J. Kurtz, Sr.; John H. Bishop; Russell Cole; and Frederick Shedd) agreed to invest the new legacy "in important ventures for the public welfare."<sup>26</sup> Working closely with Cole, who was also chairman of the trust committee for Huntington National Bank, Sayre used a portion of the funding to establish The Columbus Foundation.

In December 1943, Sayre and Cole met with executives of Huntington National Bank and City National Bank and Trust Co. (later Bank One, now JPMorgan Chase) to discuss the venture. The Columbus Foundation was established on



**RIGHT:** Huntington Bank, a trustee bank of The Columbus Foundation. December 29, 1943, when Huntington National Bank signed the Declaration of Trust (City National Bank followed five days later). In 1947, a third bank, Ohio National Bank (later BancOhio), was added.

Seven hundred dollars was spent in legal fees and in printing a brochure announcing the creation of the Foundation.<sup>27</sup> Strong support—a gift of \$8,000 in 1947—came from Preston Davis and American Education Press. It was, he said, "a little something with which to show what [the Foundation] could



25 CHAPTER 6 The Creation of The Columbus Foundati

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**LEFT:** The 1944 cover of the Foundation's initial publication, *Announcing the Columbus Foundation* 

do if it had more."<sup>28</sup> Sayre became the selfdescribed "volunteer director" of the Foundation and served without pay in that capacity for nearly 26 years.

The Foundation's initial publication, a 25-page brochure, *Announcing The Columbus Foundation*, appeared in the spring of 1944. Pages 1–8 explained the role and purpose of the Foundation; pages 9–22 presented the "Declaration of Trust Creating and Governing The Columbus Foundation" (a legal document); and the remaining pages offered sample forms for donations or bequests. The brochure was a skillful balance of idealism and practicality. No one reading it could mistake the authors' experience, expertise, and determination to make the venture a success.

Grants from the Foundation, it was explained, were intended to "assist, encourage and promote

the well-being of inhabitants of Ohio ... regardless of race, color, or creed." Eight specific "uses and purposes" were provided—not as focal points, but "in illustration and explanation" of grant possibilities:

- A The assistance of charitable, educational and public institutions, organizations and activities, whether supported wholly or in part by private donations or public funds, and the investigation of the conduct, scope and operation of the same.
- B The care of the sick, aged and helpless.
- c The care of needy men, women and children.
- The improvement of living and working conditions.
- E The provision of facilities for public recreation.
- F Health, hygiene and measures for disease prevention.
- G The assistance of education and specific training for future activity.
- Investigation for the purpose of bettering conditions and applying funds or encouraging others to apply funds and efforts most effectively to public welfare.<sup>29</sup>

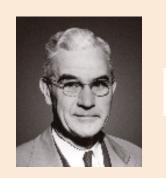
The original Trustees Committee consisted of the two bank representatives: B. G. Huntington,



**LEFT:** John H. McCoy, a member of the Foundation's original Trustees Committee.

president of Huntington National Bank, and John H. McCoy, president of City National Bank and Trust Company. Leland Stoner, president of Ohio National Bank, became its representative when added in 1947.

There were five members of the Distribution Committee (now known as the Governing Committee). As is still true today, they were appointed and served without compensation. All were representatives of the business community with notable philanthropic connections. George W. Eckelberry, an attorney, CPA, and member of The Ohio State University Department of Accounting, was appointed to the Committee by the president of The Ohio State University. The chairman of the board of directors of the Community Fund of Columbus and Franklin County appointed Albert M. Miller, president of the Central Ohio Paper Company and chairman of the War Chest of Franklin County; Harrison M. Sayre, president of American Education Press and chairman of









HUGH E. NESBITT



ERDIS G. ROBINSON

**GEORGE W. ECKELBERRY** 



HARRISON M. SAYRE



the War Services Board of Franklin County, was appointed by the Judge of the Probate Court of Franklin County. The two remaining members of the Committee—Hugh E. Nesbitt, president of the McClure-Nesbitt Motor Company, Columbus Coated Fabrics, and former chairman of the Community Fund of Columbus and Franklin County) and Erdis G. Robinson, president of the Robinson-Houchin Optical Company and president of the Columbus Gallery of Fine Arts (the current Columbus Museum of Art)—were appointed by the Trustees Committee. Members of both the Trustee and Distribution Committees were appointed for five-year terms.<sup>30</sup>

The brochure explained in clear language both the purpose of the Foundation (to ensure that

charitable gifts and bequests were handled "more efficiently") and its reliability ("the givers are assured that their trusts will never lack properly considered and useful application and that they will live and live effectively even though their original purposes falter or fail").<sup>31</sup> Those with doubts about the viability of the undertaking were assured that it was "not a new idea," and that "the principle has been tested and approved."<sup>32</sup>

Potential donors were informed that funds did not actually go to The Columbus Foundation, but to the bank selected by the donor.

The income from the funds is used as directed by a committee of The Columbus Foundation, so selected from year to year that it is

composed of men and women familiar with the needs of the community and with the current work of active community agencies. If a gift is unrestricted they use their judgment as to the best application of income at any particular time ... "Forever" is a very long time, but if the giver wishes to establish a perpetual fund, such wish is strictly observed and no principal is ever used.<sup>33</sup>

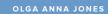
The goal of the Foundation was to become "the expression of many givers, small and large, in the future happiness and well-being of the community of which they are a part."  $^{34}$   $\star$ 

THE EARLY YEARS OF THE COLUMBUS FOUNDATION FROM 1944-1960 CHAPTER 7

## On May 5, 1944, at the first meeting of the Distribution Committee of The Columbus Foundation, Harrison Sayre was elected as Director, without salary.

he first unsolicited gift (\$25) came from Olga Anna Jones (1888–1973), a former teacher, editor of the *Ohio Woman Voter*, and reporter for the *Columbus Citizen*. She served on the Columbus City Council from 1923–1928, the first woman to do so. At the time the Foundation was created, she was living in Washington, D.C., writing for the war effort. When she heard about the new foundation, she was eager to show her support, and Harrison Sayre, who admired her "spunk and imagination," could not have been more pleased: "We shall be proud to have The Columbus Foundation known as one established by modest gifts from many benefactors."<sup>35</sup>

Jones' gift was the first of many. After two years, the Foundation had \$50,270 in assets and administered its first formal grants: \$500 each to Children's Hospital ("for replenishment of endowment funds"), the YMCA ("for debt reduction"), the Columbus Museum of Art ("for maintenance"), and the Columbus



Philharmonic Orchestra (predecessor of the Columbus Symphony, "for current expenses").<sup>36</sup> Each year, both Foundation assets and funding to the community grew. As the Distribution Committee noted in 1948: "For the third successive year, the Foundation has doubled its assets each year, which [is] regarded as a very healthy growth."<sup>37</sup>

By the end of 1951, there were 18 funds with combined assets totaling \$235,286. Among them was the Sayre Charitable Fund, established anonymously in 1947. Most of the funds were not large; the two most substantial being the American Education Press Charitable Fund (\$42,000), and the residue of the War Chest that had been transferred to the Foundation (\$29,283).<sup>38</sup> But the Foundation had already had a significant impact on the community, with grants totaling more than \$222,000.

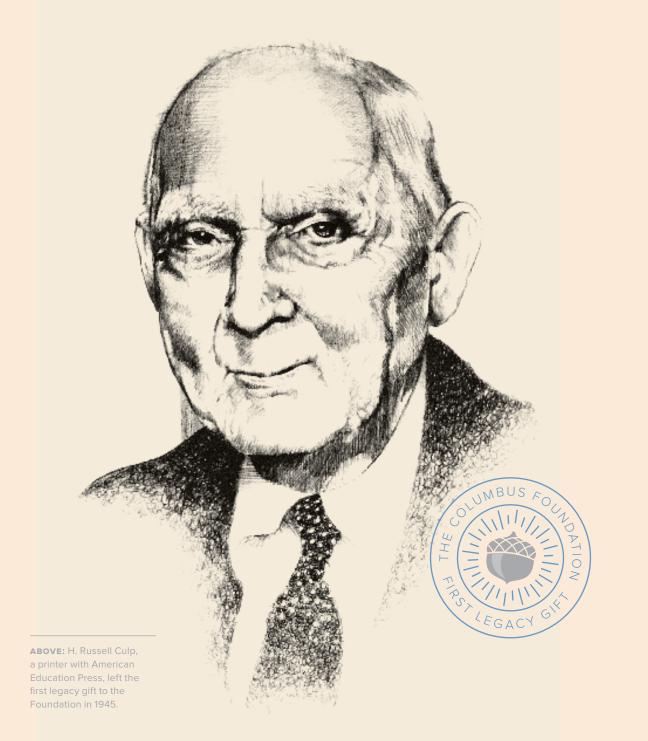
The bulk of the grantmaking had been on behalf of a major program, supported by the Foundation, to modernize hospitals in Columbus. The goal was to update facilities and eliminate duplication. Sayre helped to organize the Columbus Hospital Federation, which eventually became the 17-county Mid-Ohio Hospital Planning Council. He was president of the council from 1953–1957.

## THE FOUNDATION'S FIRST LEGACY GIFT WAS IN PLACE THANKS TO H. RUSSELL CULP WHO LEFT \$500 TO BE USED WITHOUT RESTRICTION IN HIS WILL DRAFTED IN 1945.

The Columbus Foundation contributed \$111,000 as part of what became known as the United Hospital Campaign.

The greatest challenge to the Foundation during these years went beyond establishing a reputation for efficiency and reliability: it was essential simply to make more people aware of its existence. Publications like the announcement were a start, but not enough. They were soon supplemented by promotions from the trustee banks (via their mailing lists), the Columbus Bar Association, and the Columbus Association of Life Insurance Underwriters.

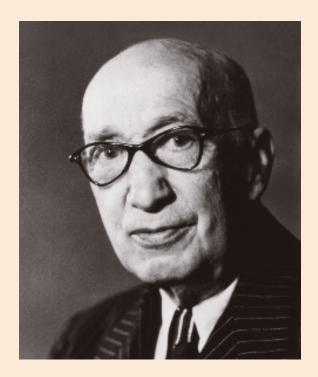
The latter two groups were enlisted to help because, like most community foundations, The Columbus Foundation hoped that a substantial proportion of its growth would be provided by bequests. The results at first seemed disappointing. In the words of the annual report for 1952: "Thus far The Columbus Foundation, which must expect the major part of its resources to come to it under Wills, has not been named as beneficiary in any



#### Will which has reached the Probate Court." 39

But, unknown to the Foundation, the first legacy was already in place. H. Russell Culp, a linotype operator who worked for American Education Press (and who had actually set the type for the initial brochure, *Announcing The Columbus Foundation*), drew up his will in 1945. In it, he left \$500 to the Foundation without restriction. Culp was known for his generosity. When he retired, he refused to accept the pension he had earned from the typographical union, insisting instead that it go to those who were in greater need. After his death in 1960, the Foundation decided to honor him by using his bequest to provide books to the Columbus Metropolitan Library on printing and the graphic arts.

Although it was the first to be created, prior to receiving Culp's legacy several other bequests came to the Foundation, an indication that there was growing momentum in the community for its support. In 1958, the Foundation received a substantial legacy from Alvah H. Bancroft, Jr., of Bancroft Brothers Jewelers. In the previous year, the Foundation became the beneficiary of the estate of Robert W. Stevenson. Stevenson had started work in 1899 at the Columbus Metropolitan Library at \$50 a month; he retired as manager of



**ABOVE:** Robert W. Stevenson, an employee of the Columbus Metropolitan Library, named the Foundation the beneficiary of his estate in 1957.

circulation. He lived frugally, and with the addition of his estate (valued at more than \$350,000), Foundation assets in 1958 surpassed \$1 million.

During the 1940s and 1950s, the public saw Harrison Sayre as the embodiment of The Columbus Foundation. At 6'3" and nearly two hundred pounds, he was a commanding presence—and one whose counsel was much valued. The Foundation's offices were in his home, its files were kept in his desk, and he worked tirelessly on its behalf. Expenses were minimal. "The foundation paid no rent," Sayre recalled, "conducted no solicitations, did not have even one full-time employee. The three trustee banks sent its annual reports, gratis, to their large mailing lists."<sup>40</sup> From the start, the banks also extended minimum trust charges, as a civic contribution.

The year 1953 saw the passing of two members of the original Distribution Committee: Hugh Nesbitt and Erdis Robinson. In addition to his work with the Foundation, Nesbitt had served for 18 years on the board of Children's Hospital and for 20 years on the executive committee for the Boy Scouts of Central Ohio. He had been one of the first donors to the Foundation. Robinson, a former member of the Columbus Board of Education, had also served on the board of Children's Hospital and had been active in the Red Cross. Philanthropy became the focal point of his life, and, according to friends, most of his income supported various charities.

While growth during the first decade of the Foundation had been steady, the years from 1955–1960 exceeded all expectations. Assets nearly quadrupled: from \$411,000 to about \$1.6 million. Grants to the community increased dramatically as well: over \$205,000 in 1960 alone. With the increase in size came a substantial increase in work. To help manage it, Sayre brought Richard Heer Oman on board as a part-time assistant.

Oman was born and raised in Columbus, where his mother, a composition major at Capital University's Conservatory of Music, was a well-known piano teacher and performer. He attended The Ohio State University, earning an undergraduate degree in history and political science in 1948, and a law degree three years later. In 1955—the same year he began work at the Foundation—he joined the law firm of Postlewait, O'Brien, & Oman.

It was his involvement in civic affairs that caught Sayre's attention. "He called me one day," Oman recalled, "and said: 'Will you have lunch with me at the University Club? I want to talk to you about The Columbus Foundation.' We were halfway through lunch when he said, 'I want you to come to work for The Columbus Foundation ... We want to pay you by the hour, but we don't want to pay for staring at the ceiling time.'"<sup>41</sup> Oman was prized for his legal expertise, but worked in all aspects of



# Richard H. Quan

OMAN WAS PRIZED FOR HIS LEGAL EXPERTISE, BUT WORKED IN ALL ASPECTS OF THE FOUNDATION.

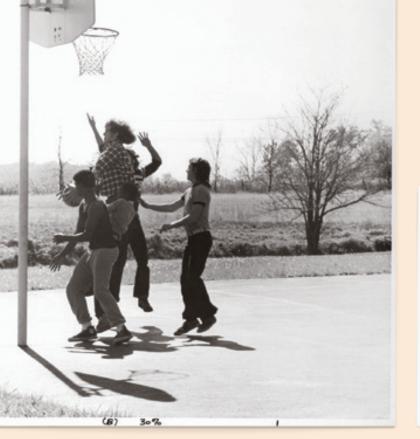
**ABOVE:** Richard (Dick) H. Oman, secretary and director of The Columbus Foundation, 1955–1978.

**RIGHT:** The Foundation's publications included annual reports and a variety of brochures designed to introduce the community foundation to prospective donors.

the Foundation: meeting with donors, working with trust officers and prospective donors, reviewing grant applications, and writing publicity and press releases—all at an initial salary of 12 dollars an hour. As his role expanded, in addition to serving as legal counsel, the position of Secretary of the Foundation was created for him in 1958.

Contributing to the expansion of the Foundation during these years was the promotion of the range of funds available. The annual reports in the late 1950s became both a record of accomplishment and a vehicle for encouraging a variety of fund options. Growth was most noticeable in corporate funds and endowment funds. By 1960, there were nine corporate funds. These "charitable

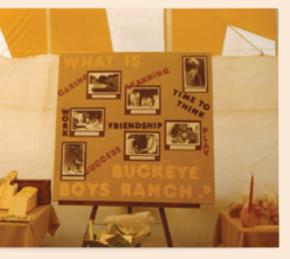






















**PHOTO COLLAGE:** Among the first nonprofit organizations to create endowment funds through the Foundation were the Junior League, Buckeye Ranch, and the Columbus Symphony Orchestra.



bank accounts" (as the Foundation called them) were presented as an ideal way for businesses to support the community without the expense of creating their own grantmaking programs or hiring additional staff.<sup>42</sup>

At the same time, nonprofits were discovering that The Columbus Foundation provided a trusted and reliable way to establish an endowment, the type of funding that could be used to ensure continuity and long-term stability. It was during those years that nonprofits such as the Junior League, Buckeye Ranch, and the Columbus Symphony Orchestra, among others, began their association with the Foundation. Their funds were initiated with small gifts, and grew through persistence and dedication. The annual report of 1958 noted that the Junior League's annual gift to its fund represented "a portion of the proceeds of the 'Bargain Box' rummage sales sponsored each year by the League."<sup>43</sup>

Today, in leafing through the annual reports of the late 1950s, the sheer number of gifts to funds is striking. Equally striking is their amount—generally modest—and their source—from individuals representing virtually every strata of society. That had been true from the beginning of the Foundation. But it was more the exception than the rule among other community foundations where, for the initial decade or so, many tended to rely on one or two prominent families to ensure stability. ★ CHAPTER 8 THE COLUMBUS FOUNDATION FROM 1960-1977

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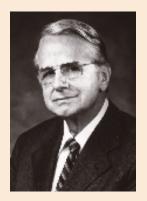
RO FERS

# The 1960s and 1970s continued a phenomenal period of growth for The Columbus Foundation.

ssets grew to \$32 million. Grantmaking exceeded \$17 million during the period. Additional staff was hired, and the Foundation's first offices were established. During those years, the Foundation's director became more involved with philanthropy on a national level. In addition to serving on the National Executive Board of the Boy Scouts of America, Harrison Sayre became a founder and, from 1960–1964, president of the National Council on Foundations. As more community foundations were created, he was also increasingly in demand for his expertise on how to make a foundation successful.

But Sayre's role and involvement in central Ohio extended well beyond philanthropy. As always, his focus was "community betterment."<sup>44</sup> He served for more than a decade on the Bexley City Council. He also had a vital role in organizing both the Council for Economic Development (later the Mid-Ohio Regional Planning Commission), and the Development Committee for Greater Columbus (which focused on infrastructure and capital improvements). Honors, too, came his way. In 1954, he was awarded an honorary Doctor of Laws degree from Capital University.

At a time when most people his age were well into retirement, Sayre continued to be actively involved in the Foundation. Then in March 1969—a few months shy of his 75th birthday and after more than 25 years of service—he announced he would step down as director. It was not an easy decision, but it was a move made with the realization that his



## FREDERICK B. HILL CREATED THE FIRST DONOR ADVISED FUND AT THE COLUMBUS FOUNDATION IN 1947.

successor was near at hand. With nearly 15 years of experience in all aspects of the Foundation, no one was better qualified to provide continued direction than Dick Oman.

Over the years, Oman's part-time work at the Foundation had been accomplished while working full-time as an attorney.<sup>45</sup> With Sayre's retirement, Oman became the first paid director of the Foundation, and established its first office at 100 East Broad Street in facilities shared with the Development Committee for Greater Columbus. But, at Oman's insistence, the work remained part-time. It had been difficult earlier to balance his career as an attorney with his duties at the Foundation. Now, with growing responsibility in both jobs, it became even more of a challenge. "I divided my time between the two offices," Oman recalled, "and took two briefcases home every night."<sup>46</sup>

Oman's involvement in all aspects of the Foundation could not have been greater. For grantmaking, he led community-based initiatives and put in place a process for evaluation. He worked hard as well to increase the Foundation's assets, and led an unprecedented eight-year period of asset growth, from \$5 million to \$31 million.

The growth was accomplished through a variety of means. Oman worked closely with financial and legal advisors in central Ohio to encourage bequests to the Foundation. But he also supported the administration of an increasing range of funds created to benefit the community. The Foundation's first scholarship fund (from Eton-Colby Chemical Company and intended for graduates of Westerville High School) was created in 1969. Also new was an interest in developing community funds, that is, funds outside of Columbus focusing on specific geographic areas in Ohio.

In addition, Oman was a strong advocate for Donor Advised Funds. Although not the first to develop the concept (the New York Community Trust created them in 1931), The Columbus Foundation started using Donor Advised Funds in the late 1940s. The first was created by Frederick B. Hill, a member of the Governing Committee from 1953– 1980. What set Donor Advised Funds apart from other funds was the donor's ability to recommend (with the approval of the Governing Committee) on an individual basis funding to specific charities. Other types of funds—Field of Interest Funds, and Designated Funds—set parameters for giving. Because of the freedom given to the donor, Donor Advised Funds have become the most popular type of funds at community foundations nationally. In their promotion and advocacy, The Columbus Foundation was a leader.

Yet another factor in the growth of the Foundation was the impact of the Tax Reform Act passed by Congress in 1969. Part of the Act focused on the differences between private and community foundations. Competition between them had been intense from the start. But despite the large number of community foundations that had been created since 1914, their number had been dwarfed by the growth of private foundations. By the mid-1960s, there were more than 15,000 private foundations (with nearly 1,200 being added each year). There were only about 200 community foundations nationwide.

In 1961, Congressman Wright Patman of Texas, chairing an investigation of charitable trusts and foundations in the United States, drew the nation's attention to abuses in private foundations. His committee concluded that some had no charitable



LEFT: The Hattie W. & **Robert Lazarus Foundation** and the Charles Y. & Frances N. Lazarus Foundation after the Tax

intent at all, and served primarily as tax havens. In response, Congress passed the Tax Reform Act of 1969. It contained a number of significant changes: for the first time, private foundations were required to donate annually a percentage of their assets to charities. Grants to donors and relatives were prohibited, an annual report was required, and an "audit fee tax" of 4 percent was applied to net income. At the same time, Congress provided "affirmation of the public character of community foundations." In the end,

the Tax Reform Act helped to end abuses, and convinced many who had private foundations of the advantages of moving their foundation to a community foundation.

Among the private foundations to shift to The Columbus Foundation after the Tax Reform Act were several of the most prominent in central Ohio, including the Hattie W. & Robert Lazarus Foundation and the Charles Y. & Frances N. Lazarus Foundation. By 1972, 12 private

foundations had transferred to The Columbus Foundation. Within that group was an old friend: the Alfred L. Willson Charitable Foundation.

Nearly three decades earlier, its \$700 investment in the "public welfare" of Ohio had been the key to establishing The Columbus Foundation. Founded in 1920, the Willson Foundation focused on caring for young people. One of its first grants had been in support of the European Children's Fund, a project created by Herbert Hoover in 1919 to provide food to children living in horrendous conditions as a result of the First World War. Among the many local projects Alfred Willson funded, perhaps the best known was the YMCA camp that bears his name. Created in 1921, it is still in existence, serving not just central Ohio, but the entire state.

The Willson Charitable Foundation became part of The Columbus Foundation in 1971. The same year, the Foundation was sought out to manage three endowment funds of the Columbus Female Benevolent Society, the oldest continuing charity in Ohio. Organized in 1835 to combat a cholera epidemic and incorporated three years later, among its founders was one of Columbus' most notable citizens, Hannah Schwing Neil (1794–1868).









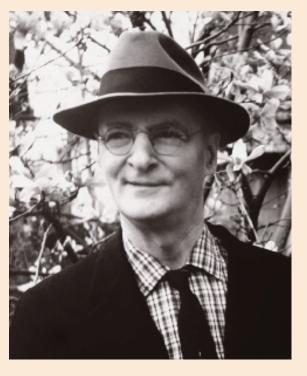
ABOVE: Hannah Neil was one of the founders of the Columbus Female Benevolent Society in 1835. In the 1880s, William Deshler established endowment funds for the Society. Wife of William Neil (who achieved fame and fortune through a network of stagecoach and railroad lines in central Ohio), philanthropy was an important part of her life. She also established the Hannah Neil Mission and Home for the Friendless in 1858 (from which the Hannah Neil Center for Children [Starr Commonwealth], and the Childhood League are descended). The purpose of the Columbus Female Benevolent Society was to assist needy, unmarried women, women in childbirth, and disabled children (regardless of sex) not yet 14 years of age.

The three endowment funds associated with the society had nearly as long a history. All had been established in the 1880s by Columbus banker William G. Deshler to memorialize family members. One fund was named after Deshler's mother, Betsy Green Deshler, one of Ohio's earliest settlers. She died in 1827, "a victim to the anxieties and maladies incident to the frontier."<sup>47</sup> Deshler never knew his mother; he was only 10 weeks old at the time of her passing. But it was her letters—letters that spoke of her commitment to building a better community that inspired him to establish funding to maintain the Columbus Female Benevolent Society. That The Columbus Foundation was chosen to manage the oldest charity in Ohio was confirmation both of its prominence and reputation for reliability.

In 1974, five years into Oman's tenure as director, Harrison Sayre died. His estate became part of the Sayre Charitable Fund at the Foundation. "The best way to extend your life," Sayre had written, "is to give to the community."<sup>48</sup> Today, 40 years after his death, the Sayre Fund continues to provide support to charities in central Ohio having given nearly \$4 million since 1993 (evidence, too, of the prudent investment and steady growth from the original fund balance of under \$10,000).

Sayre had been the last surviving member of the group that had worked together to establish The Columbus Foundation. There had been substantial change during those 31 years. From a "volunteer" unpaid director, there was now, in addition to the current director, an executive assistant, a grants consultant, and two secretaries. Grants for 1974 were nearly \$1.5 million and provided support to more than 200 charities.

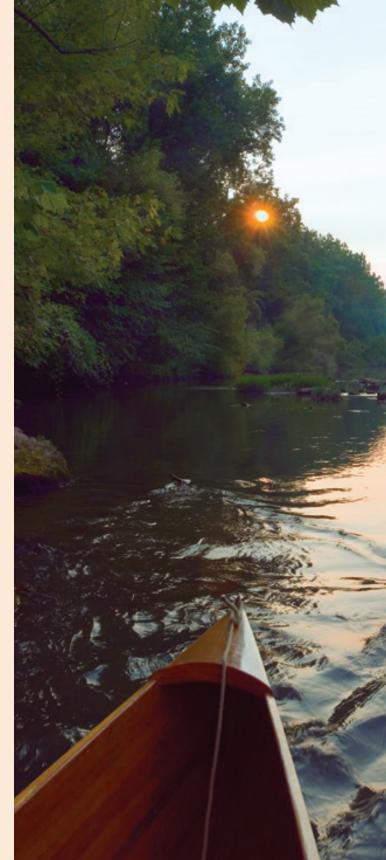
But despite the increase in size, the same type of idealism and enthusiasm for philanthropy continued at the Foundation. Dick Oman and Harrison Sayre had much in common. Like Sayre, Oman took pride in the broad base of support the Foundation enjoyed.<sup>49</sup> And he remained convinced both that the goals of the Foundation were wideranging, and that their basis extended well beyond the Foundation's growing financial assets. As he explained in 1990: "When Solon was asked: what is the ideal city? He replied, 'When those who are

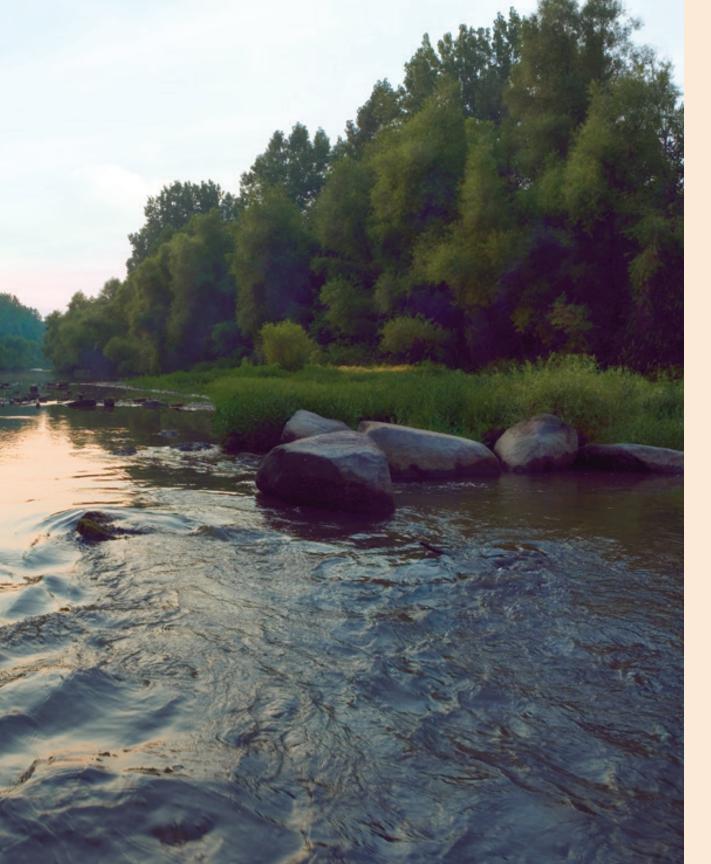


**ABOVE:** R. Alvin Stevenson, a World War I veteran, established a fund in memory of his parents and sisters in 1968. It is still active, and supports a large number of nonprofits in Fairfield and Hocking counties.

RIGHT: Battelle Big Darby Creek Metro Park.

not injured by social injustice are as enraged as those who are wronged!' I believe that is the real role and potential of this foundation. It is to assist in alleviating the ills of society. In other words, it can and should be the conscience of this community."<sup>50</sup>

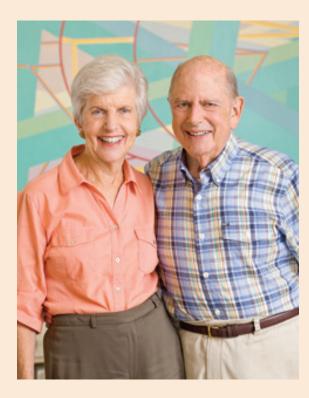




It was the type of philosophy that many donors in central Ohio endorsed. Often, it only took an example for others to follow. In 1968, R. Alvin Stevenson—inspired by the acts of his cousin, Robert W. Stevenson, who had left his estate to the Foundation more than a decade earlier—left a sizeable bequest to the Foundation to support charities in Fairfield and Hocking counties.

In the 1970s, with the creation of Earth Day and increasing concern about ecological issues, funds established at the Foundation were in the vanguard of working to preserve the environment. In 1976, the Clifford and Mary Ozias Conservation and Forestry Fund, established five years earlier, purchased 160 acres adjoining the Beck Forest Preserve, now the Alan F. Beck State Nature Preserve. The intention was to provide protection to more than 1,100 acres in the gorge area of Clear Creek Valley—perhaps the most unspoiled and sheltered natural refuge in central Ohio. That acreage eventually became part of the preserve. Five years later, the Foundation had a vital role in the acquisition of land for Battelle Darby Creek Metro Park, one of the most biologically diverse ecosystems in the Midwest.

1976 saw the establishment of the Columbus Youth Foundation (CYF), the first of 29 supporting



OVER THE DECADES, THE LAZARUS FAMILY PLAYED A VITAL ROLE IN MANY AREAS OF LIFE IN CENTRAL OHIO—KNOWN FOR THEIR SUPPORT OF THE ARTS, AND EFFORTS TO ELIMINATE HOMELESSNESS.

**ABOVE:** Robert "Bob" Lazarus, Jr. was the great-greatgrandson of the founder of Lazarus department stores, established in 1851. Bob served, and Mary continues to serve, on numerous nonprofit boards. In 2013, they received the Foundation's *Harrison M. Sayre Award* for leadership in philanthropy in central Ohio.

foundations at The Columbus Foundation. Supporting foundations are separate foundations, yet are formally affiliated with the Foundation. Each has its board, which articulates its mission, grantmaking priorities, and investment strategy. The Columbus Youth Foundation had been created in 1955 as a private foundation with the goal of establishing a professional baseball team, the Columbus Jets, in Columbus. CYF held title to Jets Stadium, and the team's profits went to the Youth Foundation, and were used for grants to "agencies serving sick, underprivileged, and disabled youth of Columbus." When the team was dissolved in 1975, the ballpark was purchased by Franklin County and the proceeds went to the Foundation. The Columbus Youth Foundation's association with baseball continues to this day, with an annual event held at the home of the current minor league team, the Columbus Clippers.

Annual reports from The Columbus Foundation during the 1970s provide insight into its growing operation and funding priorities. Until 1973, operating expenses were paid by a group of about 120 individuals and organizations, the "Friends of the Foundation." Maintaining minimal operating expenses became a corollary of the "present



policy of making no charge for expenses against testamentary funds entrusted to us" (and was in keeping with the statement in the annual report of 1952 that the trustee banks would extend minimum trust charges, as a civic contribution).<sup>51</sup>

The annual reports offer a panoramic view of the Foundation's impact on the community. 1970 was in many ways a typical year. There were 357 grants to 152 charitable organizations, totaling \$572,780. Among the most notable:

#### \$15,000

to help purchase and restore one of the premiere theaters in the state, the Ohio Theatre.

### \$3,000

went to the Columbus Symphony Orchestra to support what has become one of its most important presences in the community: its youth program.

## \$10,000

was given to the Franklin County Mental Health & Retardation Board for mental health services for the aged.

## \$1,000

went to the Ohio Arts Council to provide free theater for children.

#### \$7,500

was donated to the Columbus Zoo as it began to establish financial operations independent of the City of Columbus.

## \$5,000

went to Alvis House, part of a three-year grant to help establish this halfway house for the rehabilitation of prisoners.

#### \$3,600

was donated to the Shiloh Baptist Church Community Lunch Program to support free, hot meals to those in need.

## \$5,000

was donated to Columbus Public Schools to purchase audiovisual material on African-American culture for inner city schools. Each dollar given in 1970 would be the equivalent of about \$5.50 today.

Annual giving in 1970 was divided into 11 categories, with cumulative amounts, from the start of the Foundation, provided for most of them (see chart on right).

Those figures make plain that few aspects of life in central Ohio were left untouched by the Foundation. But only a minority of its activities and accomplishments were publicized, and even with an increasingly prominent role in the community, public awareness remained a concern. To improve visibility, a promotional campaign was developed in 1973. Beginning that autumn, weekly ads appeared in the Sunday and Monday morning Columbus Citizen-Journal for 10 weeks, supplemented by television and radio commercials in public service slots. It was an innovative approach for a community foundation. But the goal could not have been more basic: to explain what The Columbus Foundation was and how it operated.

A followup program was launched in 1976 using funding from the Bertha T. Johnson Charitable Trust. This time, the thrust was broader, with use of television, radio, newspapers, and regional

#### Annual Giving—1970:

\$ 33,035    \$ 69,519    \$ 25,848    \$ 87,514      civic development    Hospitals and Health    social service    United appeal, red cross, unit community control				
AND HANDICAPPEDAND RELIGIOUS ORGANIZATIONSCUMULATIVE: \$270,036CUMULATIVE: \$521,217CHURCHES AND EDUCATION, CUMULATIVE: \$1\$ 33,035\$ 69,519\$ 25,848\$ 87,514civic developmentHospitals and HealthSocial serviceUNITED APPEAL, RED CROSS, UNIT COMMULATIVE: \$161,036UNITED APPEAL, RED CROSS, UNIT COMMULATIVE: \$1,081,649\$ 26,128\$ 345\$ 0\$ 5,391,56youthMISCELLANEOUSVETERANS SERVICESCUMULATIVE CUMULATIVE	\$15,699	\$120,442	\$49,205	\$145,045
\$ 33,035    \$ 69,519    \$ 25,848    \$ 87,514      civic development    Hospitals and Health    social service    United appeal, RED CROSS, UNITED COMMUNITY COL      cumulative: \$161,036    cumulative: \$1,081,649    cumulative: \$255,509    cumulative: \$1,081,649      \$ 26,128    \$ 3455    \$ 0    \$ 5,391,566      youth    miscellaneous    veterans services    cumulative grants total		ART AND MUSIC	AND RELIGIOUS	EDUCATION
CIVIC DEVELOPMENT    HOSPITALS AND HEALTH    SOCIAL SERVICE    UNITED APPEAL, ICOMMUNITY COLOR      CUMULATIVE: \$161,036    CUMULATIVE: \$1,081,649    CUMULATIVE: \$255,509    CUMULATIVE: \$1,081,649      \$ 26,128    \$ 345    \$ 0    \$ 5,391,56      YOUTH    MISCELLANEOUS    VETERANS SERVICES    CUMULATIVE GRANTS TOTAL	CUMULATIVE: \$270,036	CUMULATIVE: \$521,217	CHURCHES AND EDUCATION, CUMULATIVE: \$1,390,858	
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\$ 26,128    \$ 345    \$ 0    \$ 5,391,56      YOUTH    MISCELLANEOUS    VETERANS SERVICES    CUMULATIVE GRANTS TOTAL	CIVIC DEVELOPMENT	HOSPITALS AND HEALTH	SOCIAL SERVICE	UNITED APPEAL, RED CROSS, UNITED COMMUNITY COUNCIL
YOUTH MISCELLANEOUS VETERANS SERVICES CUMULATIVE GRANTS TOTAL	CUMULATIVE: \$161,036	CUMULATIVE: \$1,081,649	CUMULATIVE: \$255,509	CUMULATIVE: \$1,256,568
YOUTH MISCELLANEOUS VETERANS SERVICES CUMULATIVE GRANTS TOTAL	\$ 26.128	\$ 345	\$0	\$ 5.391.568
CUMULATIVE: \$331,588 CUMULATIVE: \$33,597 CUMULATIVE: \$89,510			T -	CUMULATIVE
	CUMULATIVE: \$331,588	CUMULATIVE: \$33,597	CUMULATIVE: \$89,510	

issues of *Time*, *Newsweek*, *U.S. News & World Report*, and *Sports Illustrated*. Its purpose remained unchanged: to make as many people as possible aware of the Foundation's role in the community. A significant increase in gifts and planned gifts in the months following the campaign—as well as a 60 percent increase in requests for funding—gave an indication of how successful it had been.

THE COLUMBUS FOUNDATION FROM 1977-2001 CHAPTER 9

The Foundation had grown at such a rapid rate during his years as director that in 1977 Dick Oman decided it was no longer possible for him to do full service to the Foundation and at the same time practice law full-time.

> he search for someone to lead the Foundation focused on applicants with broad familiarity with foundation practice nationwide. Joseph C. Imberman, grants administrator for the Otto Bremer Foundation in St. Paul, Minnesota had a strong background in community foundations, having worked to establish the North Dakota Community Foundation. He was selected as the new director of the Foundation, while Oman's connection continued as legal counsel and advisor.

One of the most interesting (and challenging) projects involving the Foundation at that time concerned the restoration of Kelton House. Home to Grace Kelton, one of the leading interior decorators in Columbus, it had been built by her grandfather in 1852 and had become a stop on the Underground Railroad. After her death at age 94 in 1975, she left the home and its contents (much of which was original) to The Columbus Foundation

**RIGHT:** Grace Kelton left her family home, also a stop on the Underground Railroad route, to The Columbus Foundation.





in the hope that it would be maintained as a "museum, cultural center, or educational facility." Since the Foundation did not operate programs or manage facilities, the decision was made to "protect the property until such time as a use can be found which is consistent with her wishes."<sup>52</sup> Working with the Junior League of Columbus, which currently maintains and leases it from the Foundation, both the home and grounds were completely restored. Following Grace Kelton's wishes, it has become a museum of life in the Victorian era—and one of the jewels of the city.

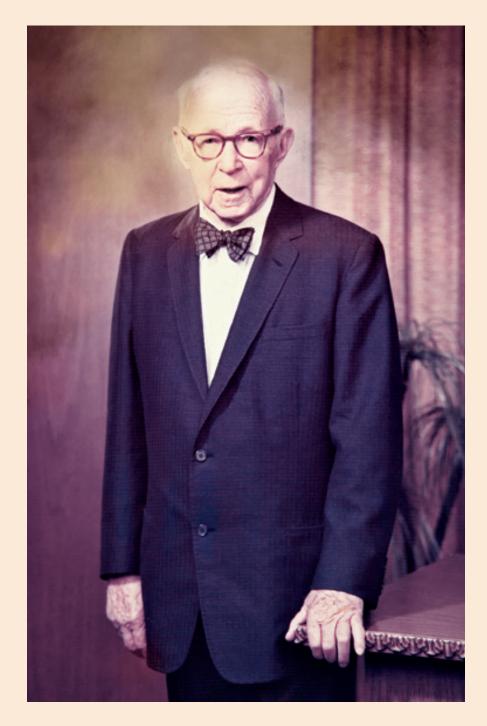
The most substantial gift the Foundation received during Imberman's tenure was a bequest from James W. Overstreet. Overstreet had been born in 1888 in a log cabin near Thaxton, Virginia. **ABOVE:** Grace Kelton. Her family home is filled with original furnishings from the second half of the nineteenth century.

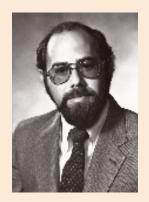


**RIGHT:** In 1980, James W. Overstreet's estate was the single largest gift ever received by The Columbus Foundation. To a great extent self-educated, he began his career as a grocery clerk (at \$10 a month plus room and board), before graduating to a series of administrative positions with the Southern and Railway Express Companies. His work with the railroad led to employment with the National Armature and Electric Works Company, a maker of electric motors and generators for coal mining. He became president of the firm in 1932, two years before it moved to Columbus. When Overstreet retired in 1964, he established a private foundation with a focus on education. It was transferred to The Columbus Foundation a decade later, and supplemented by his bequest. At the time of his death in 1980, Overstreet's estate was valued at nearly \$7 million, the largest single gift the Foundation had received.

In 1981, Imberman accepted the position of director of the Foundation of Jewish Philanthropies in Miami. James (Jim) I. Luck, executive director of the Battelle Memorial Institute Foundation, became executive director of The Columbus Foundation that December and president three years later, a position he held until his retirement in 2001.

Luck, an Ohio native, had studied at The Ohio State University and the University of Georgia,





## THE FOUNDATION PURSUED A MORE PROACTIVE STANCE DURING JAMES I. LUCK'S 20-YEAR TENURE.

where he had earned a master's degree in speech communication in 1970. He brought unusual breadth of experience to the Foundation. Prior to working at the Battelle Foundation, he had taught at Texas Christian University and, at the start of his career, had been a caseworker for the Franklin County Welfare Department.

#### **Grantmaking Highlights**

During the 20 years of Luck's tenure, the Foundation pursued a more proactive stance. The arts were an early priority, with major funding being provided by the Community Arts Fund (1984) and Trilogy Fund (1989). The Trilogy Fund was linked to "Trilogy: A Campaign for the Arts," under the direction of W. S. White, Jr., Daniel M. Galbreath, James V. Pickett, Melvin Schottenstein, and Frank Wobst. The fund was created to benefit three major arts organizations: the Columbus Museum of Art, the Columbus Symphony Orchestra, and the Columbus Association for the Performing Arts. In contrast, the Community Arts Fund, a joint project of the Foundation and the Greater Columbus Arts Council, concentrated on providing support for small and mid-sized arts organizations in central Ohio. Both it and the Trilogy Fund remain active today.

The Foundation was supportive as well of strikingly innovative projects like CIVIC (Columbus Information Via Computer), a joint venture of the Foundation and CompuServe. The program was established in 1984, in the earliest days of home and business computer use. It provided data management systems and guidance to nonprofits of all sizes, the goal being to lower operating costs, improve efficiency, and increase time for nonprofits to devote to their mission. CIVIC merged in 2008 with a like-minded organization, GroundWork group, with the transition facilitated with a grant from the Foundation.

#### **First Strategic Plan**

During the 1990s, community impact became a central point of the Foundation, and a strategic plan was put in place to accommodate it. As preparation "two years of intensive research and analysis [produced] background papers, baseline data, and measurable outcomes for each of our fields of interest."<sup>53</sup> Grantmaking strategies were developed, with need as the basis, but fluid



THE ENGLISH FAMILY

JOHN H. McCONNELL

 $\star$ 





THE MEUSE FAMILY

THE SIEMER FAMILY

RIGHT: The English, Meuse, and Siemer families, and John H. McConnell were among those who created Supporting Foundations during these years. ╈





THE COMMUNITY SHELTER BOARD WAS ESTABLISHED IN 1986 TO COMBAT HOMELESSNESS IN COLUMBUS AND FRANKLIN COUNTY. IN 2013 IT PROVIDED SERVICES TO MORE THAN 12,000 PEOPLE.

**ABOVE:** The Jeffrey family has played an important role in Ohio. Nancy Jeffrey is a founder of Community Shelter Board.

**LEFT:** Emil Nolde's *Sunflowers in the Windstorm*, 1943. His art was condemned by the Nazi regime, and much of it was confiscated. (Acquired by the Columbus Museum of Art with funding provided by The Columbus Foundation.)

enough in concept to adapt as community needs altered. As a result, there were significant changes in the process of evaluating and awarding grants. Grant application deadlines were categorized by program area—Education, Health, Social Services, Arts and Conservation, and Civic (later Urban) Affairs. In 1991, a strategic grantmaking initiative with five-year measurable objectives was established. The focus was on education, families, and shelter; the basis for funding was determined by community surveys, focus groups, and interviews.

#### **Community Involvement**

Foundation grants supported an extraordinary number of new institutions and programs that had

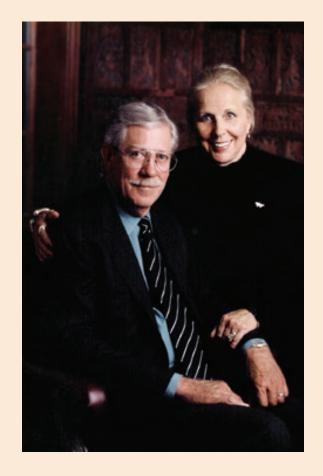
a profound effect on the community, among them the Community Shelter Board (1986), I Know I Can (1988), and the Neighborhood Partnership Program (1993). All three continue work to this day. Their specific intent was to alleviate poverty, improve educational opportunities for the poor, and foster neighborhood development.

The Community Shelter Board (CSB) was established under the leadership of Melvin Schottenstein and Nancy K. Jeffrey to deal with



## IN THE 25 YEARS SINCE ITS CREATION, I KNOW I CAN HAS PROVIDED MORE THAN \$20 MILLION IN GRANTS TO HELP COLUMBUS PUBLIC SCHOOL GRADUATES ATTEND COLLEGE.

the growing problem of homelessness in central Ohio. The Columbus Foundation became an early partner, initially doing all the financial work for CSB. I Know I Can (IKIC) with longstanding support and direction provided by Thekla and Donald Shackelford focused on expanding education opportunities. In the 25 years since its creation, it has provided more than \$20 million in grants to tens of thousands of Columbus public school graduates in order to enable them to attend college. The Neighborhood Partnership Program (NPP) is broader in scope, and initiates grants on a competitive basis to Columbus neighborhood organizations. Originally funded by the City of Columbus, The Columbus Foundation, Community Mutual Insurance Company, National City Bank (now PNC Bank), and the United Way of Central Ohio, NPP (now part of United Way of Central Ohio) has provided nearly six million dollars to a broad range of community projects, in the process strengthening neighborhoods and improving quality of life. The wide range of grantmaking at the Foundation led to an equally broad array of community support. Startup funding, for example, was provided for both BalletMet and ProMusica. A \$700,000 grant was awarded to the Columbus Museum of Art to acquire the Sirak Collection of impressionist and expressionist art. And \$30,000 was given to begin the popular Topiary Garden (inspired by Seurat's "A Sunday Afternoon on the Island of La Grande Jatte") at the Deaf School Park. Each year, the number and amount



**ABOVE:** Charlie and Charleen Hinson, and their children, created the Hinson Family Trust in 2001 to support their charitable contributions and involve the Hinson grandchildren in the process of giving back to the community.

**RIGHT:** The Ingram-White Castle Foundation family members include (I-r): Marci Ingram, Lisa Ingram, Edgar "Bill" Ingram III, Jamie Richardson, Maryann Kelly, and Erin Shannon.

**LEFT:** The founding board of I Know I Can: Arthur Kobacker, Thekla (Teckie) Shackelford, Clifford A. Tyree, and Robert Weiler.





of grants grew: in 1999, the annual total surpassed \$61 million (with 4,300 grants to 1,100 nonprofits).

#### **Sponsored Events and Publications**

The number of events sponsored by the Foundation also increased, including annual meetings and special events to which donors were encouraged to bring friends to introduce to the Foundation. Print publications grew as well. The annual report was replaced by a yearbook, which devoted more space to funds and donors, in addition to providing financial data. In 1982, it was supplemented by *Commentary*, a quarterly newsletter, which provided information about the Foundation, its donors, and the impact of grants in the community. The digital age arrived in 1997, with the Foundation's first website.

#### Development

Complementing growth in communications and grant activities was an expansion of the development program. The Columbus Foundation was one of the first community foundations to apply broad-based fundraising principles, similar to those in practice at colleges and universities. In 1983, the Foundation's first vice president for development was hired. By 2000, there was a development staff of 10. Their dedication and expertise contributed to a more than ten-fold increase in assets between 1982 and 2001: from nearly \$59 million to \$678 million.

As a means of recognizing bequests, the Legacy Society was formed in 1993, comprising "all individuals who have named The Columbus Foundation as a beneficiary through planned giving vehicles such as a will, charitable remainder trust, or life insurance policy." Members were listed in the annual report and acknowledged at special events. Bequests continued to be an important component of the Foundation's growth. But of the many that came to the Foundation during the last decades of the twentieth century, two stand out for their generosity: those of Robert B. Hurst and George H. Alber.

#### **Major Donors**

Robert Hurst was owner and president of the Mt. Perry Coal Company and the Concord Coal Company. When he died in 1967, his will established trusts for his brother and two sisters (his wife had preceded him in death), with the remainder designated as an unrestricted fund of The Columbus Foundation to be used for the benefit of the community. His belief—"if you made money in the community, you should leave it to the community"—was a principle he shared with Harrison Sayre. Hurst's legacy of \$11.8 million was the largest received to that date by the Foundation.

Marion, Ohio.

**RIGHT, BOTTOM:** 

George H. Alber was founder of the Marion Plant Life Fertilizer Company. At his death in 1997, he left \$32 million to the Foundation to establish a fund



to serve the needs of Marion, Ohio. A graduate of The Ohio State University and a member of the Buckeyes football team in the 1920s, his fund has provided nearly \$20 million to The Ohio State University at Marion, local chapters of the Boy Scouts and Girl Scouts, as well as to more than a half dozen Marion-based charities.

#### **Supporting Foundations**

The most significant area of fund growth in the Foundation occurred in Supporting Foundations: an increase from 1 to 26. Many were started as Donor Advised Funds and donors decided to continue in perpetuity as a Supporting Foundation. Others were converted private foundations, the decision for their move made simpler by the tax reforms of 1969 (and by further changes in tax laws in 1981). The wide range of grants for the community provided by Supporting Foundations at the Foundation—education; conservation; community kitchens; art museums; classical music and ballet; programs for youth; support for the elderly, hospitals, and the homeless—convincingly demonstrate that virtually no area of life has been left untouched by their generosity.

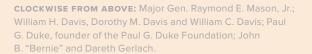
Among the earliest Supporting Foundations to be established at the Foundation were the Ingram-White Castle Foundation; Paul G. Duke



Foundation; the Raymond E. Mason Foundation; and the William H. Davis, Dorothy M. Davis and William C. Davis Foundation. The Ingram-White Castle Foundation, which started as a private foundation in 1949, became a Supporting Foundation in 1981. Paul G. Duke, a co-founder of ChemLawn, established The Paul G. Duke Foundation to support nonprofit organizations two years later in 1983. Major General Raymond E. Mason, Jr., had served in Patton's Third Army during the Second World War. Not surprisingly, one of his particular interests was military history, and his foundation created an endowed chair in the subject at The Ohio State University, which has attracted distinguished scholars from around the world. Much of the Mason Foundation grantmaking focused on education, especially study programs for first-generation college students.

The Davis Foundation was created by Dorothy Davis as a memorial to her husband, William H. Davis, and his son, William C. Davis. Areas of interest included The Ohio State University (the foundation was a major donor for its new baseball stadium), the Capital Area Humane Society, and the YMCA of Central Ohio.

Other Supporting Foundations include: John H. McConnell Foundation; Robert F. Wolfe and Edgar T. Wolfe Foundation; Arthur and Sara Jo Kobacker, Alfred and Ida Kobacker Foundation; L Brands Foundation; Marsh Family Foundation; Greer Foundation; John J. and Pauline Gerlach Foundation; The Shackelford Family Foundation; James A. and Kathleen C. Rutherford Foundation; Central Benefits Health Care Foundation; Walter and Marian English Foundation; Sally and Bill

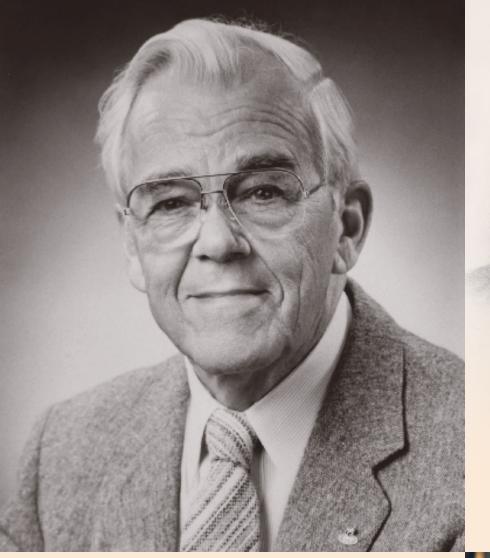


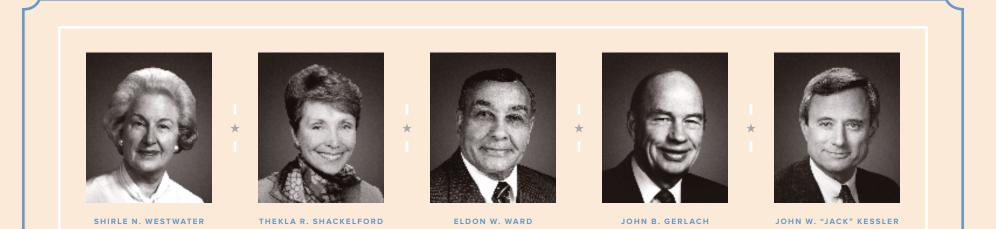


STOR.









Gardner Family Foundation; Siemer Family Foundation; Walter Family Foundation; John B. and Dareth Gerlach Foundation; Community Gifts Foundation; Kidd Family Foundation; OK Foundation; Roush Family Foundation; Battelle Charities; and the Hinson Family Trust.

### Staff

The success of The Columbus Foundation during the 1980s and 1990s was a team effort. The number of people working full-time expanded from 5 in 1982 to 42 in 2001. Increased staff provided a more efficient means of administering programs for the community, of bringing the Foundation before the public's eye, and of developing and managing programs to increase assets. The influence of the Foundation's Governing Committee—which maintained an active and visible role, both as representatives of the Foundation in the community and as advocates of its programs—was crucial. There were now seven members of the Committee, two having been added in 1969 (one appointed by the president of Battelle, and one by the chair of the Columbus Area Chamber of Commerce).

**REPRESENTATIVE MEMBERS OF THE GOVERNING COMMITTEE: 1980S AND 1990S** 

### **Governing Committee Leadership**

Perhaps the greatest strength of the Governing Committee during these years was the breadth of its commitment to the community. Chairs from the 1980s included Shirle Westwater (1988–1989; daughter of one of the original members of the Governing Committee, Hugh Nesbitt), and Thekla Shackelford (1986–1987; one of the founders of I Know I Can). Another member of the Committee (vice chairman, 1988–1989; chairman, 1990) was Eldon Ward, owner and operator of the E. E. Ward Moving and Storage Company, the oldest continuously operated African-American-owned business in the United States. Ward's great-grandfather was John T. Ward, who was born a free man in Richmond, Virginia, in 1820. The Ward family settled in Ohio in 1836, buying a farm in Whitehall where, in the 1840s and 1850s, they were active in the Underground Railroad. Shortly before the outbreak of the Civil War, the family began transporting freight to stores and markets. The Ward Transfer Line was established in 1881; its successor, E. E. Ward Moving and Storage, 18 years later.

Eldon Ward was born in 1914. Driving requirements

## THE SUCCESS OF THE COLUMBUS FOUNDATION DURING THE 1980s AND 1990s WAS A TEAM EFFORT.

were less stringent in those days, and by the age of nine, he was comfortable behind the wheel of a truck. He entered the family business full-time in 1940, served in the army during the war, and, on his return, earned a degree in economics at The Ohio State University. He became president of E. E. Ward in 1951.

Ward served on more than 40 boards and public commissions, including the United Way, American Red Cross, Salvation Army, Columbus Area Chamber of Commerce, and the Second Baptist Church. He was also active in the YMCA, where he was a volunteer for more than six decades. He became known on the Governing Committee as a skillful facilitator. In 1990, he and his wife established the Eldon W. and Elsie S. Ward Fund at the Foundation, its function being to help pay for memberships at the Y for young people unable to afford it.

Another notable Governing Committee member during the 1980s and 1990s was John B. Gerlach (chairman from 1991–1994, and owner of Lancaster Colony Corporation). A longtime resident of Upper Arlington, Gerlach was a supporter of major charities in central Ohio. The Ohio State University was a particular interest, but he also served on the boards of Children's Hospital, COSI, Franklin University, Columbus Museum of Art, Columbus College of Art & Design, and Riverside Hospital. Yet, despite such conspicuous involvement, according to those who knew him best, much of his giving to the community was done anonymously.



Also active on the Governing Committee were John W. Wolfe (1984–1992; vice chair, 1990–1992) and John F. Wolfe (1992–2000; chairman, 1997– 1999). For more than a century, the Wolfe family has had a prominent role in central Ohio, starting with the Wolfe Brothers Shoe Company, founded in 1893. Twelve years later, the family became owners of the daily newspaper, *The Columbus Dispatch.* After the Second World War, the United Hospital Campaign—the first significant initiative supported by the Foundation—came about as a result of a study sponsored by Edgar T. Wolfe, Sr.

In the early 1990s, John W. Wolfe created a Supporting Foundation at the Foundation. He and

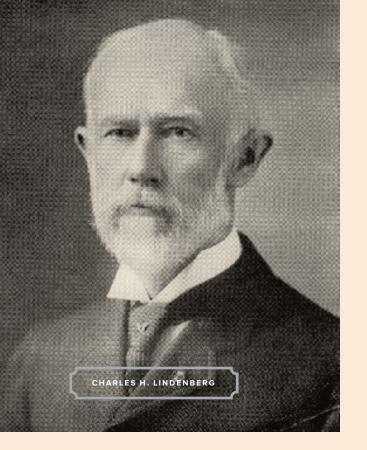
**BELOW:** The Columbus Foundation's home on Neil Avenue in Victorian Village in 1983.

John F. Wolfe had a decisive role in shifting the Foundation's focus to major community initiatives. Funds at The Columbus Foundation established by the Wolfes have assisted a wide variety of charities, but are especially notable for their support of the Arthur G. James Cancer Hospital, Richard J. Solove Research Institute, Nationwide Children's Hospital, The Ohio State University, and the Columbus Zoo and Aquarium.

John W. Wolfe brought to the Committee a businessman's perspective. It was a stance shared by Leslie Wexner, owner and founder of The Limited, and member of the Governing Committee from 1988–1993 (vice chairman, 1990–1993). He was a strong advocate for establishing benchmarks and measureable objectives at the Foundation, and of positioning the Foundation's charitable support for greatest impact in the community. "He asks," recalled Jim Luck, "'What do people think we can't do?'—and pushes you."<sup>54</sup> The Wexner family's generosity took many forms in central Ohio, from the Wexner Center for the Arts to major support for the United Way, The Ohio State University, and the Royal Shakespeare Company.

Leslie Wexner and his mother, Bella, also played a crucial role in finding a new home for The Columbus Foundation. After more than 11 years







downtown, the Foundation had moved to 1265 Neil Avenue in Victorian Village in December 1983. Battelle Memorial Institute donated the classic 1889 Victorian home, with much of the original interior, to the Foundation. The new offices on Neil Avenue were an improvement, but the Foundation soon outgrew the space, which lacked a large gathering space, meeting rooms, and adequate parking. In November 1987, Leslie Wexner and his mother, Bella, purchased and gave to the Foundation a much larger structure with a central location: the former Ohio governor's residence at 1234 East Broad Street.

The home had been built in 1904 for Charles H. Lindenberg and was designed by Frank L. Packard (1866–1923), one of the leading architects of the day. During his career, Packard designed more than three thousand structures—commercial, public, and residential. The Lindenberg home, in an eclectic, neo-Georgian style, was a major undertaking with 19 rooms, including 9 bedrooms, and 10 fireplaces, all encompassing 20,000 square feet.

At the turn of the century, Lindenberg (1841–1921) was one of Columbus' most prominent citizens. Born in Saxony, his family immigrated to Columbus in 1850 as a result of political unrest in Germany. He was a consummate entrepreneur, and founded three firms that made his fortune: the Columbus Piano Company (which became the Lindenberg Piano Company; their specialty was affordable uprights and player-pianos); the Columbus Brass Company; and, his most successful venture (co-founded with his brother, Henry), the M. C. Lilley Company (manufacturers of swords, sabers, badges, and regalia for groups like the Grand Army of the Republic and the Odd Fellows).

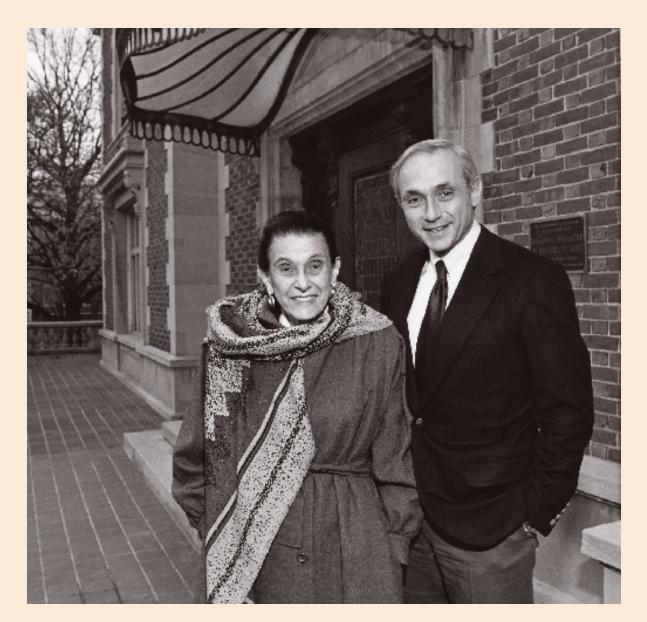
In 1919, the State of Ohio, which up to that time had been without a permanent residence for its governors, purchased the Lindenberg house and adjacent property. It would serve as home for 36 years to 10 governors, the first being James Cox in 1920. That year, Cox was also the Democratic candidate for president with Franklin D. Roosevelt as his running mate. Later tenants included Governor John W. Bricker, the Republican vice presidential candidate in 1944.

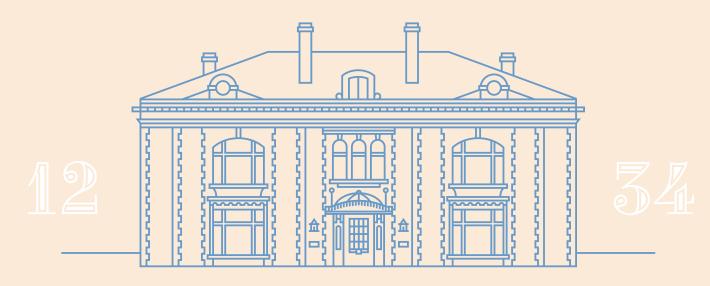
From the start, the new residence met with public approval, as well as a bit of awe. Wrote the *Ohio State Journal*: "There is an atmosphere of dignity about this house ... that somehow seems to belong to an edifice set a little apart from ordinary homes. You feel it as soon as you step inside." The interior of white, natural finish oak brought favorable comment, as did the dining room: "San Domingo mahogany forms panels as high as the doors, with a built-in sideboard and cupboards."<sup>55</sup> "The main hall downstairs," reported *The Ohio State Institution Journal*, "is particularly pleasing to the eye. As one enters the Mansion, a wide sweeping stairway is seen, leading to the upper portion of the residence ... At the left of the main entrance is the salon, finished in ivory and old rose. Across the hallway is the main dining room in royal blue velour. Draperies, rugs and upholstery harmonize. The furniture is mahogany. Silver bears the monogram of the State of Ohio and china is white and blue, gold encrusted." <sup>56</sup>

Despite its charm and elegance, in 1957 a donated home in a more private setting in Bexley was selected as the new governor's residence. The East Broad Street Mansion became a storage facility for state archives until the opening of the new Ohio Historical Society facility on East 17th Avenue in 1970.

Even with its downgraded status, the former residence was entered on the National Register of Historic Places in 1972. For much of the 1970s, the state tried to sell the home, but without success. It was finally purchased by a developer in 1978, and over the years housed a restaurant and served as office space during which time a

**RIGHT:** Leslie Wexner and his mother, Bella Wexner, outside The Columbus Foundation's new home on East Broad Street in 1988.





★ EAST BROAD STREET ★

considerable part of the interior and its original design was altered.

The Wexners bought the property for \$700,000, gave it to the Foundation, and donated an additional \$100,000 towards renovations. The goal was to adapt both the house and grounds to the business of the Foundation while retaining and in some instances restoring—as much of the splendor of the original house as possible (including the dining room's San Domingo mahogany panels in what became the Governing Committee Room). It was a project that would eventually cost more than the property itself (total cost for renovation was \$1 million) and would require until May 1989 for completion. Costs were minimized through the generosity of those working on the project. Richard Trott & Partners, architects for the renovation, donated their services.

At the core of the remodeling was updating mechanical and electrical services, all

incorporating modern fire safety standards. Handicapped access was also a priority, the primary reason for installation of an elevator near the front entrance. The entire first floor of the structure was conceived as a reception, meeting, and office area with additional office space on the second floor and lower level. Part of the third floor—with a skylight—was to serve primarily as a meeting place, with auxiliary rooms for storage (additional space for storage was in the basement).



1234 EAST BROAD WAS READY FOR OCCUPANCY IN NOVEMBER 1988. IT PROVIDED AN IDEAL SETTING TO MEET WITH DONORS, PROSPECTIVE DONORS, AND MEMBERS OF THE COMMUNITY.

Shirle Westwater, chairman of the Governing Committee, took on the task of selecting furnishings for the building, most of which were donated. The grounds—including walkways and a sunken garden, both award-winning—were completed thanks to the generosity of John W. Wolfe, who established an endowment to cover gardening costs.

1234 East Broad was ready for occupancy in November 1988 (while minor renovations and

work on the grounds continued). It provided for all the needs of the Foundation: ample working space for staff, an easily accessible location, and an ideal setting to meet with donors, prospective donors, nonprofit organizations, and members of the community.

In less than 50 years, the office of the Foundation had evolved from a shared room in a private residence to a staff of 42 working in the heart of Columbus in one of the most historic structures in the state. There were more than \$500 million in assets. Donations to the community had surpassed \$60 million annually. It was an incredible accomplishment for such a short period of time, and one that would serve as the groundwork for continued growth and achievement in the 21st century. ★



The exterior of the Mansion at 1234 East Broad Street.

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- 5 Andrew Carnegie, "How I Served My Apprenticeship," in *The Gospel of Wealth and Other Timely Essays*. (NY: Century Co., 1901), p. xiii. The essay was first published in 1896.
- 6 Carnegie, *Gospel*, p. 15.
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- 17 Ibid., p. 188.
- 18 Quoted in Richard W. Pogue, The Cleveland Foundation at Seventy-Five: An Evolving Community Resource. (Princeton, NJ: Newcomen Society of the United States, 1989), p. 12.

- 19 Norman A. Sugarman, "Community Foundations," in Research Papers Sponsored by The Commission on Private Philanthropy and Public Needs. (Washington, D.C.: Department of Treasury, 1977), p. 1696. Written in 1975.
- 20 Harrison M. Sayre, *Random Recollections*. (Iowa City, Iowa: Privately Printed, 1974), p. 35.
- 21 Recollection of editor, Gertrude Wolff, quoted in Sayre, p. 109.
- 22 Ibid., p. 319.
- 23 lbid.
- 24 Ibid., p. 318.
- 25 Ibid., pp. 318–19.
- 26 Ibid., p. 320.
- 27 Articles of incorporation for a Columbus Foundation had been in place with the Ohio Secretary of State since 1937, the result of an attempt to raise funds for a building for an annual auto show.
- 28 At his death in 1967, Davis left a bequest of

### \$250,000 to the Foundation.

- 29 Announcing, p. 13.
- 30 There were restrictions for appointment to the Distribution Committee: "In no event shall more than two of the members belong to the same religious sect or denomination. No person holding public office shall be a member of said Committee." Ibid., p. 12.
- **31** Ibid., p. 3.
- 32 lbid.
- **33** Ibid., p. 4.
- 34 Ibid.
- 35 Interview of 1973. The First Eight Years [Annual Report, 1952], p. 2. She eventually settled in D.C., earning her living as a writer.
- 36 Unpublished minutes of the Distribution Committee, February 2, 1945.
- 37 Unpublished minutes of the Distribution Committee, January 8, 1948.
- 38 The War Chest was the local distribution

from the National War Fund, established in 1942 with fund drives from 1943–1945.

- 39 The First Eight Years, p. 14.
- 40 Sayre, p. 320.
- 41 Interview of June 11, 2011.
- 42 Annual Report for 1958, p. 5.
- 43 Ibid., p. 3.
- 44 Sayre, p. 321.
- **45** In 1971 he became a partner at Porter, Stanley, Platt & Arthur, and nineteen years later a partner at Vorys, Sater, Seymour, and Pease.
- 46 Interview of 2008.
- 47 Alfred E. Lee, *History of the City of Columbus*, *Capital of Ohio*, 2 vols. (NY: Munsell & Co, 1892), I, p. 271.
- 48 Sayre, p. 318.
- 49 "A great many of [its] gifts," he reported,"have come from modest people of modest means." Richard Heer Oman, *The Case for*

*the Community Foundation* (Kansas City, Missouri: The Clearinghouse for Midcontinent Foundations, 1981), p. 4.

- 50 From Oman's acceptance remarks on November 16, 1990 for the *Harrison M. Sayre Award*.
- 51 Annual Report for 1971, p. 4. Distributions from the Ira Willson Fund also helped to pay for expenses. The annual report for 1964 reported that since 1943 \$50,000 had been received from it for that purpose.
- 52 Annual Report for 1976, p. 2.
- 53 James I. Luck, *The Columbus Foundation*. *Fifty Years of Giving*. (Princeton, NJ: The Newcomen Society, 1993), p. 25.
- 54 Interview of 2008.
- 55 Ohio State Journal, January 29, 1919, p. 8.
- 56 "Ohio's Governor's Mansion Unique Among Buildings of its Kind," *The Ohio State Institution Journal* Vol. II, No. 4 (April 1920), p. 43.

### AFTERWARD AN INNOVATIVE PATHWAY OF PUBLIC VALUE

00

It is remarkable to note that the two largest community foundations in our state were born during troubling and uncertain times of war—Cleveland in the same year that World War I began, and Columbus during the bleak days of World War II.



Douglas F. Kridler President and CEO of The Columbus Foundation t says a lot about the people of both communities that they had the strength of character and vision to think about how to lift up their communities at these times when fear and uncertainty was abundant, and optimism in short supply.

As is described elsewhere in this book, The Columbus Foundation's roots were humble. The first unsolicited gift (\$25) came from Olga Anna Jones (1888–1973), a former teacher, editor of the *Ohio Woman Voter*, and reporter



ANN ISALY WOLFE LED THE FIRST SIGNIFICANT RESTORATION OF THE FORMER GOVERNOR'S MANSION SINCE THE FOUNDATION FIRST MOVED INTO THE HISTORIC SPACE.

**ABOVE:** Ann Isaly Wolfe served as chairman of the Governing Committee from 2006–2007; she was appointed to the Committee in 2001.

for the *Columbus Citizen*. Then, in 1947, along came Frederick B. Hill and his version of the Hula Hoop, the sales of which helped spur an extraordinary expansion of the philanthropic toolkit in America. The rest, as the saying goes, is (philanthropic) history.

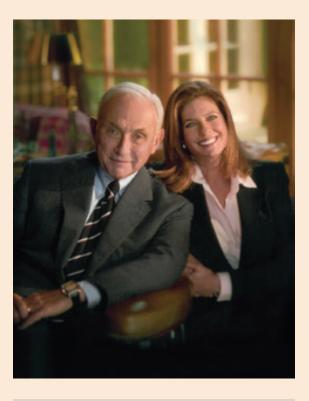
Frederick B. Hill made plastic tubing, for industrial

use. He never imagined making a household toy until one day he spotted children playing merrily with what later became known as the Hula Hoop. Little did Mr. Hill know that not only would his version of this plastic hoop create countless opportunities for fun, but also would fuel the inspiration for the fastest growing philanthropic vehicle in the 20th century: the Donor Advised Fund.

Since the creation of the first Donor Advised Fund in New York and the second by Mr. Hill in Columbus, Ohio in 1947, this giving vehicle has grown by staggering proportions, making it the most dynamic and fastest growing philanthropic vehicle in the history of philanthropy. In its report on donor advised funds released in July of 2012, the Congressional Research Service estimated that about 1,800 organizations in 2008 reported having Donor Advised Funds. Collectively, these organizations held about 181,000 funds with total assets of about \$29.5 billion. Donors contributed about \$7.1 billion to Donor Advised Funds and grants from Donor Advised Funds were approximately \$7 billion for an average annual payout of 13.1 percent.

The establishment of Donor Advised Funds at The Columbus Foundation was the brainchild of Harrison M. Sayre, who also showed a determination to find innovative ways to advance the field of community foundations. That determination led to his playing a crucial role—one that included being named the first president—in another field-wide innovation co-created by The Columbus Foundation and a handful of other community foundation leaders in 1949—the development of the Council on Foundations, the national association for foundations in Washington, D.C.

Then, as The Columbus Foundation entered its fourth decade of existence, its leaders felt it was time to chart a more self-reliant and innovative course of growth than the historic division of duties between the banks and community foundations provided—that of the banks being the marketing arms for community foundations, and the community foundations' distribution committees making the recommendations as to what nonprofit organizations grants should be made. In 1983, The Columbus Foundation hired its first development director, thereby starting a trend in the community foundation field towards more



**ABOVE:** Leslie H. Wexner served on the Governing Committee from 1988–1993; Abigail Wexner served from 1994–2003, including three terms as chairman. The Wexners' leadership has enabled the Foundation to realize tremendous advancements in the areas of strategic planning, development, and grantmaking.

### professional fundraising and stewardship efforts.

The importance of this can hardly be overstated. What the move has led to, as it became the model for community foundations across the country, was nothing less than the strengthening of the viability of community foundations, the ability to become leaders in articulating the cause of communitybased philanthropy, and the deepening of stewardship activities that strengthen relationships with current and prospective donors. In the case of The Columbus Foundation, over \$1.5 billion in contributions have been made to funds here in those thirty years since adding this professional dimension to our stewardship. In addition to the invaluable courage and leadership of our Governing Committee, credit also goes to Jim Luck for the building out of this dimension to our stewardship, and to long-time vice president of Donor Services, Terry Schavone (and, more recently, Beth Fisher) for their leadership of the excellent Donor Services staff of professionals for 16 of those years.

The next significant donor service innovation came as The Columbus Foundation worked closely with the Greater Kansas City Community Foundation to build a database of detailed information about nonprofits in our community, an online resource we call PowerPhilanthropy.<sup>®</sup> Simply put, this effort has transformed the way in which we can help make sure donors have 24/7 access to detailed information that they need in order to be the most informed giver possible. Having these services accessible online helps ensure that the information is available not only to our donors, but



to researchers, other funders, and reporters who can access the information at any time.

Constrained by a limitation of marketing dollars to advance the understanding of the information that The Columbus Foundation gains every day for use by its donors and the public, The Columbus Foundation set out to meet the public where they were—online. As such, in order to create a buzz in the community about the launch of PowerPhilanthropy, in 2008, The Columbus Foundation created the first large-scale online community "Match Day" in America.

You can imagine the excitement, and anxiousness, in our offices as we prepared to push the GO button on the morning of our, and the community foundation field's, first Match Day that would allow our donors and the general public to make online gifts to the nonprofits of their choice via our PowerPhilanthropy platform. Further, you can imagine our excitement when all the \$250,000 in funds offered to match (made possible through the contributions of many of our Supporting



Foundations, coordinated by our VP for Supporting Foundations Tamera Durrence) each online gift made dollar for dollar, were exhausted in less than 44 minutes. Our subsequent Match Days have generated millions of dollars in charitable giving since that first exciting, anxious day.

Another significant innovation came about when The Columbus Foundation created its "Critical Need Alerts" in 2003. These periodic signals to our donors are designed to share our community knowledge **ABOVE:** In 2008, Marti Mercuri's kindergarten class at Berwick Alternative Elementary participated in PowerPhilanthropy Match Day 2.0, raising money for Ohio Nature Education.

about areas of vivid need and opportunity and to provide neatly researched and packaged solutions for donors to invest in to solve significant and urgent problems in our community. Leading with the community knowledge of our Community Research and Grants Management staff led by Dr. Lisa S. Courtice, we feel that it is our responsibility COMMITTED TO STRATEGICALLY RESPONDING TO COMMUNITY NEEDS, THE FOUNDATION'S FIRST CRITICAL NEED ALERT WAS ANNOUNCED IN 2003, AND ASKED DONORS TO INVEST IN *FOOD FOR FAMILIES* DURING THE SUMMERTIME.

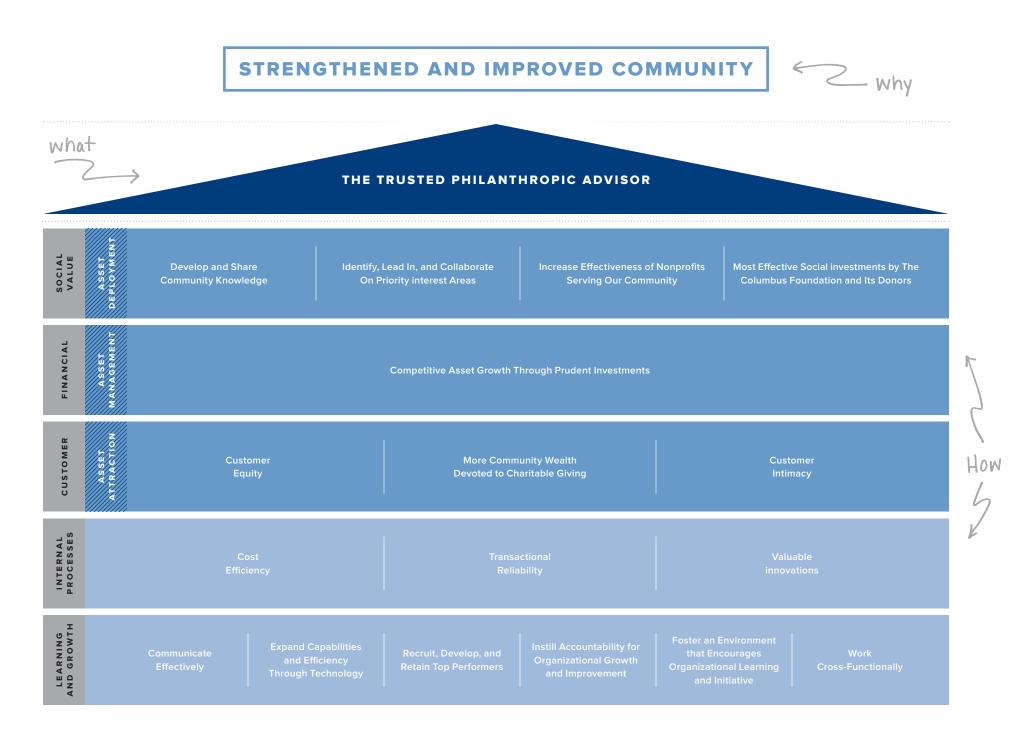


to indicate our community's greatest needs to our donors and to the community and to create the best paths to take to respond to those needs.

The key driver for the creation of the Critical Need Alert at The Columbus Foundation was the observation that it is not enough to just HAVE community knowledge; the key to fulfilling our potential is how effectively we SHARE it. The courage to lift up a critical need and a specific strategic funding opportunity to act on that need, along with the creation and 24/7 availability of our online giving and information platform PowerPhilanthropy, ensures that our donors and the public not only can benefit from the sharing of that community knowledge, but that they also have an easy opportunity to invest on that knowledge, as well, through the availability of online tools to invest from their funds or their credit cards.

Not long after I became President and CEO of The Columbus Foundation in 2002, we set out to clarify

for ourselves, our stakeholders, and ultimately our community, our value creation for our community and the donors we work with. Until then there didn't exist any strategy model that enabled a community foundation to show in one format both the foundation's overarching goal and the dynamic relationship between component parts of a community foundation in achieving that goal. Our Strategy Map has become the template on which prioritized measures are articulated for each component part, and a message platform through



which both internal and external messaging can be aligned and made consistent, a key step in building understanding in our community about our value.

The clarity of focus that stemmed from that strategic planning work led us to spawn or support the following twenty examples of initiatives to advance our service to our donors and to the nonprofit leaders who are doing so much to advance it, for the benefit of all of our residents:

### 2002

1 The **Grantee Perception Study** is completed, leading to significant changes in the competitive grantmaking process. As a result of the study and feedback from the nonprofit organizations, the Foundation established more opportunities to apply for competitive grants, and instituted a streamlined application process, enabling the Foundation to expedite grant decisions.

2 The Foundation's Family Philanthropy

**Initiative** is launched to support donors as they develop strategies to include family members and increase the impact of their charitable giving. National experts in family philanthropy help launch the program, and publications and

resources are developed to help families evaluate and maximize their opportunities in this growing area of philanthropy.

### 2003

1 As previously stated, The Foundation launched its first *Critical Need Alert*, *Food for Families*, to provide school children nutritious foods during the summer months when school breakfasts and lunches are not available. The Columbus Foundation donor family is invited to join in a shared investment to support this cause. Matching dollars also help gifts go further, and more than \$451,000 is raised, enabling Mid-Ohio Foodbank to purchase food for schoolchildren.

**2 DonorExpress**, a new online tool for donors with donor advised funds, is launched to make it easy for donors to view fund statements, access their contribution and grant history, and make grant suggestions. The Foundation is among the first community foundations in the United States to offer this service to its donors. Today, this valued resource is known as PowerPhilanthropy.

#### 2004

The first **Disaster Relief Program** is created in response to donors' requests for assistance in identifying organizations and agencies providing

LEFT: The Strategy Map, created in 2002, has become the template to advancing our services. recovery and relief efforts for victims of the Indonesian Tsunami. When disasters strike, the Community Research and Grants Management team identifies charitable giving options quickly to help donors make the most effective investments possible when supporting relief efforts around the globe.

### 2005

**1** Your Philanthropy, a series for donors, is introduced and welcomes national and local experts on a variety of philanthropic and community issues, trends, and topics. The presentations and conversations engage and inform donors of timely opportunities for strategic investments.



## 2 ScholarLink,<sup>®</sup> an interactive scholarship search tool, launches at www.columbusfoundation.org,

making information about scholarships available through the Foundation accessible to the greater community. The tool helps students identify the scholarships they qualify for.

### 2006

An effort to launch **The Ohio Benefit Bank** (OBB) begins when the National Council of Churches approached The Columbus Foundation to support the introduction of The Benefit Bank in Ohio. OBB is a web-based, counselor-assisted program that helps Ohioans apply for and receive benefits including health coverage, energy assistance, food assistance, and tax help. The Foundation issues a *Critical Need Alert* to donors, asking them to help fight poverty among the working poor. In total, \$214,500 was awarded to bring The Ohio Benefit Bank to our community.

### 2007

1 Giving Strength, our competitive

grantmaking program, is developed, resulting in new opportunities to partner with nonprofits for greater community impact. The program also provides opportunities for donors to partner with the Foundation in funding and responding to immediate community needs.

2 Technology advancements, including a new platform named **GO! Grants Online** used for accepting grant proposals from nonprofit organizations, and an improved resource for donors with Donor Advised Funds to manage their charitable funds and suggest grants online.

**4 Duke Hall** and **Davis Hall** are built to further enhance our philanthropic services, thanks to the leading generosity of the William H. Davis, Dorothy
 M. Davis and William C. Davis Foundation and the





Paul G. Duke Foundation. When completed, these facilities, combined with the former Governor's Mansion, serve as an efficient philanthropic campus and convening center, and are significant investments in our neighborhood.

### 2009

1 The **Fund for Financial Restructuring** is created to help nonprofits adapt to the new economic reality. A new competitive grant opportunity is announced to support projects and initiatives that position nonprofits for growth and long-term financial sustainability. Several organizations merge creating the Columbus Aids Resource Center and CATCO-Phoenix, and Goodwill Columbus and United Cerebral Palsy Central Ohio become one. Other recipients are CAPA, Furniture Bank of Central Ohio, and COSI.

**LEFT, TOP:** Archie Griffin, Governing Committee member from 2003–2011, and his wife, Bonita.

**LEFT, BOTTOM:** Pictured (I-r): Christopher Celeste, Marika Viragh, Eleanor Celeste, Stefan Viragh, Zachary Dusingizimana, Frederick Ndabaramiye, Julia Celeste, and Nancy Kramer, Governing Committee member, and founder and chairman of Resource Interactive.

**RIGHT:** Tanny Crane (third from right) served as a member of the Governing Committee from 2005–2011. Her late father, Robert S. Crane, Jr. also served on the Committee from 1980–1989, including two terms as Chairman. Today, Crane family philanthropy includes multiple generations who are actively involved in giving individually and as a family.



### WELCOME TO WELCOME TO WEINLAND ARINLAND PARK Columbus Recreation & Park

LONGLASTING CO

RANTEF



**ABOVE:** Davis Foundation Chairman and President William D. (Bill) Wells (center) celebrated area nonprofits as part of the Davis Foundation's 20th anniversary in 2013.

2 The **Arts Challenge Fund** allocates \$1.3 million to 16 major arts organizations that have been significantly affected by the economy and decline in funding. Funds are raised through a challenge offering donors a comprehensive investment program.

### 2010

1 The **Weinland Park Collaborative**, a publicprivate partnership, forms to focus on improving and sustaining the Weinland Park neighborhood's quality of life. Together, the group targets initiatives that revolve around education, employment, health, housing, resident leadership, and youth engagement. In addition to the Foundation, key funding partners include Chase, United Way of Central Ohio, City of Columbus, The Ohio State University, Campus Partners, and Cardinal Health.

### 2 The Center for International Philanthropy

("CIP") is announced and serves as a comprehensive center and resource dedicated to helping donors achieve their international charitable goals. CIP provides trusted leadership, knowledge of international giving and nonprofits, legal and technical gifting proficiency, and administrative management for international grantmaking.

### 2011

In November, **The Big Give**, the Foundation's firstever 24-hour giving event, leverages more than \$8.5 million, and includes a \$1 million match from the Governing Committee and donors. The collective effort of our big-hearted community benefits 501 central Ohio nonprofits thanks to 8,830 Foundation donors and public givers who participated.

### 2013

1 In July, the Ohio Association of Foodbanks announces **The Ohio Benefit Bank** had returned over \$1 billion in potential income enhancements to individuals and families in need throughout Ohio. Since inception in 2006, a movement has transpired across the state, which has led to The Ohio Benefit Bank becoming the most successful application assistance program across the nation, and the most significant grant in the Foundation's 70-year history. 2 During the holiday season, the Foundation introduces the community's first Charitable Gift
 Card, enabling anyone to give the gift of giving.
 The program utilizes PowerPhilanthropy, which now includes more than 630 local nonprofits.

**3** The Big Give, the Foundation's second 24-hour online giving event utilizing PowerPhilanthropy, is held on September 17–18. A total of \$10,656,494 is raised, including more than \$1.1 million in bonus pool funds, to support 569 central Ohio nonprofit organizations. More than 10,670 individuals participate and represent 820 cities across the US.

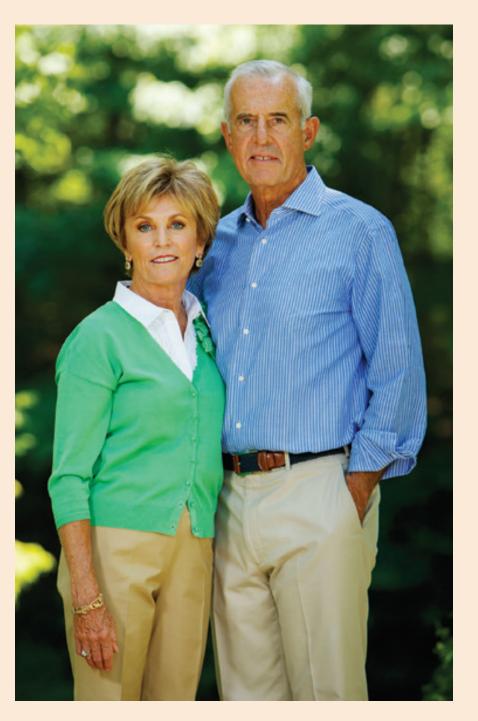
4 The *Spirit of Columbus Award*, a new honor recognizing an individual who has exhibited an exemplary community spirit through their accomplishments, is introduced. In March, the first award is given to Jerrie Mock, the first woman to fly solo around the world. In April, David Brown, founder and creative director of the Harmony Project, receives the first Spirit of Columbus Award in the Community category and Jeni Britton Bauer, founder and president of Jeni's Splendid Ice Creams, receives the first Spirit of Columbus Award in the Entrepreneurial category.

**RIGHT:** In 2013, The Big Give warmed hearts throughout our community raising more than \$10 million.



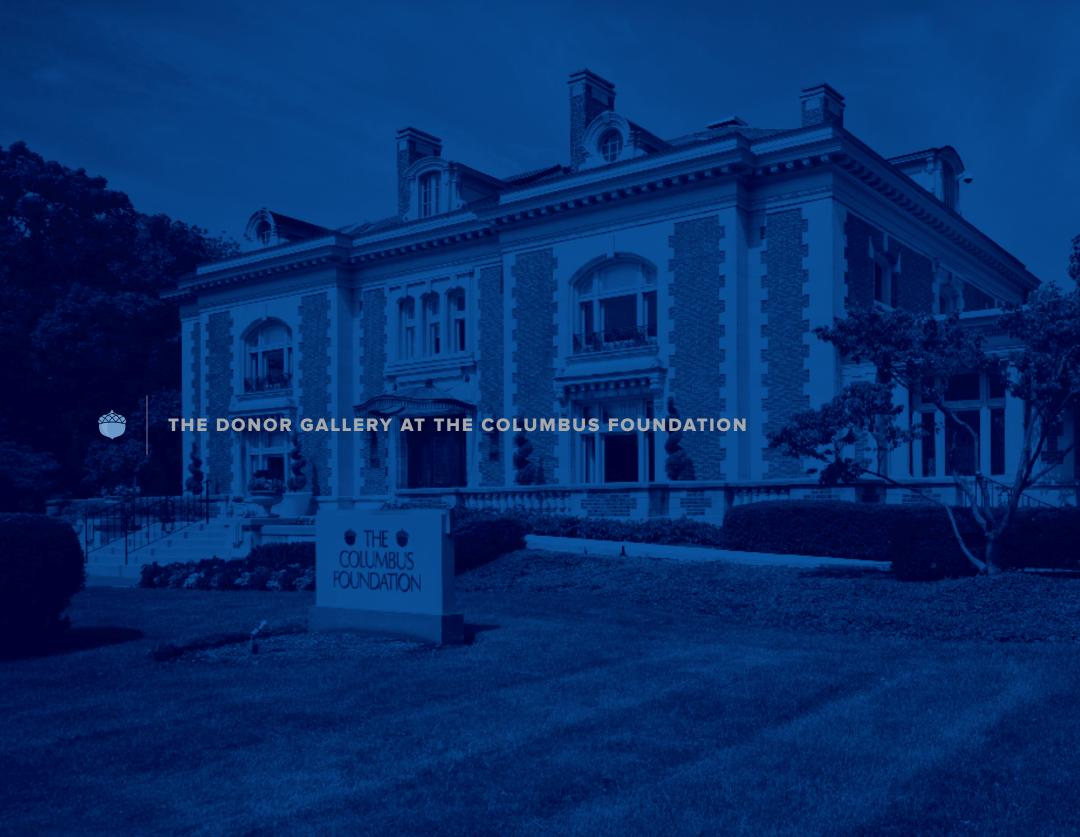
RIGHT: Peggy and Bob Walter received The Columbus Foundation's *Harrison M. Sayre Award* in 2011. Their son Matthew currently serves on the Foundation's Governing Committee.

FAR RIGHT: Jerrie Mock, a Bexley resident, was the first woman to fly solo around the world in 1964.





Our first unsolicited gift of \$25 came to us by a woman of humble means but great capacity for service during a time—World War II—when no one would have been criticized had they thought more about survival and fear than vision and optimism. Now, as this first century of the existence of community foundations draws to a close, The Columbus Foundation, which has been supported by over \$1.5 billion in gifts by thousands of donors, like other community foundations across America, is a platform of vibrant philanthropic possibilities for community improvement. Given the will and courage to continue to build on, and continue to evolve, that platform in unprecedented and thoughtful ways, we will continue to build on the impressive legacy earned in community foundations' first century—and our first seventy years.  $\star$ 



# The Donor Gallery that follows is a collection of historic photographs and illustrations of The Columbus Foundation donors from our early years.

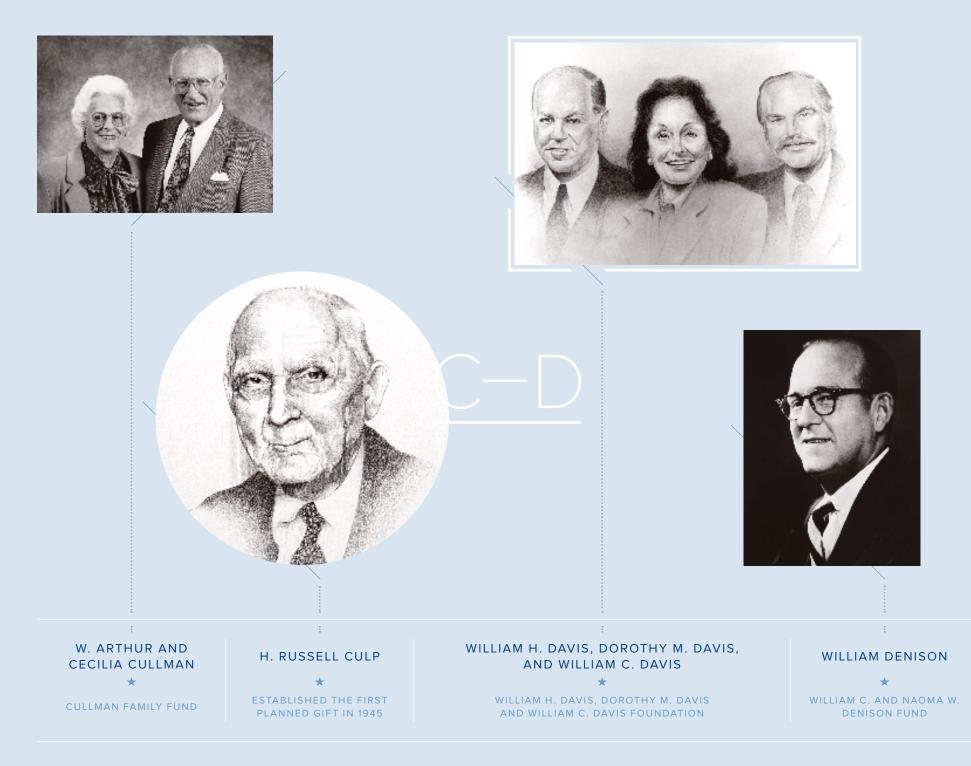
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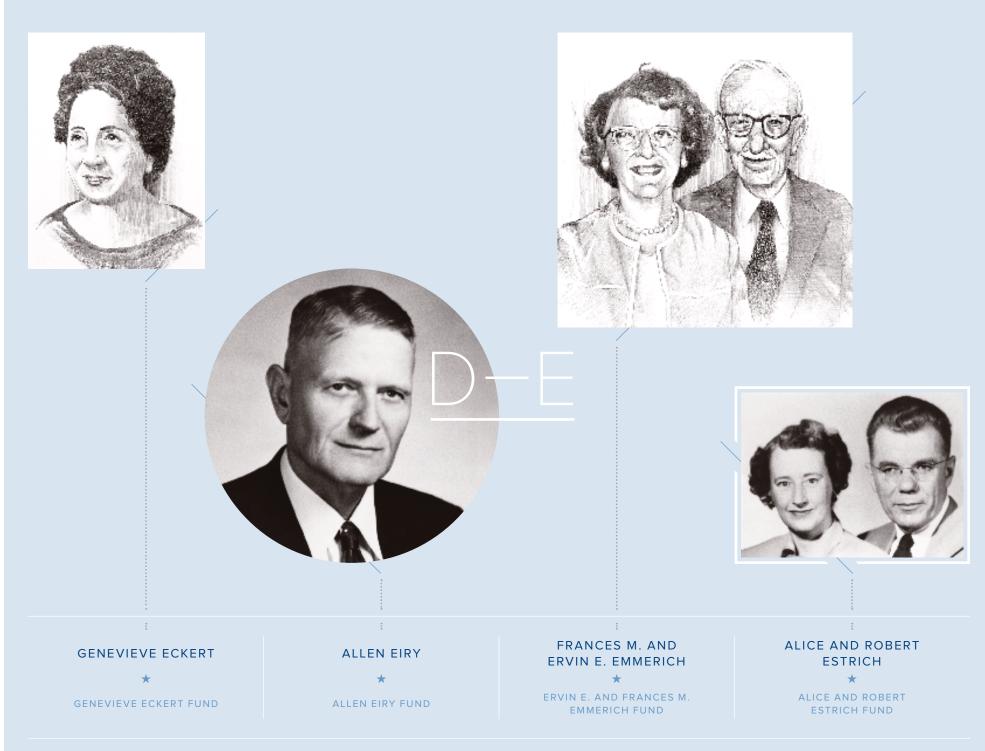
any of the photographs were provided to the Foundation by donors and their families, and ranged from formal portraits to a favorite snapshot from a treasured family photo album. When photographs were neither available nor large enough to be framed, Columbus artist John Dillinger was commissioned to create an illustration. Many of these images were also used in the Foundation's annual *Yearbook*. These historic photographs and illustrations of donors serve as a sample of those who came before, and invested in, our community through The Columbus Foundation, in our early years.

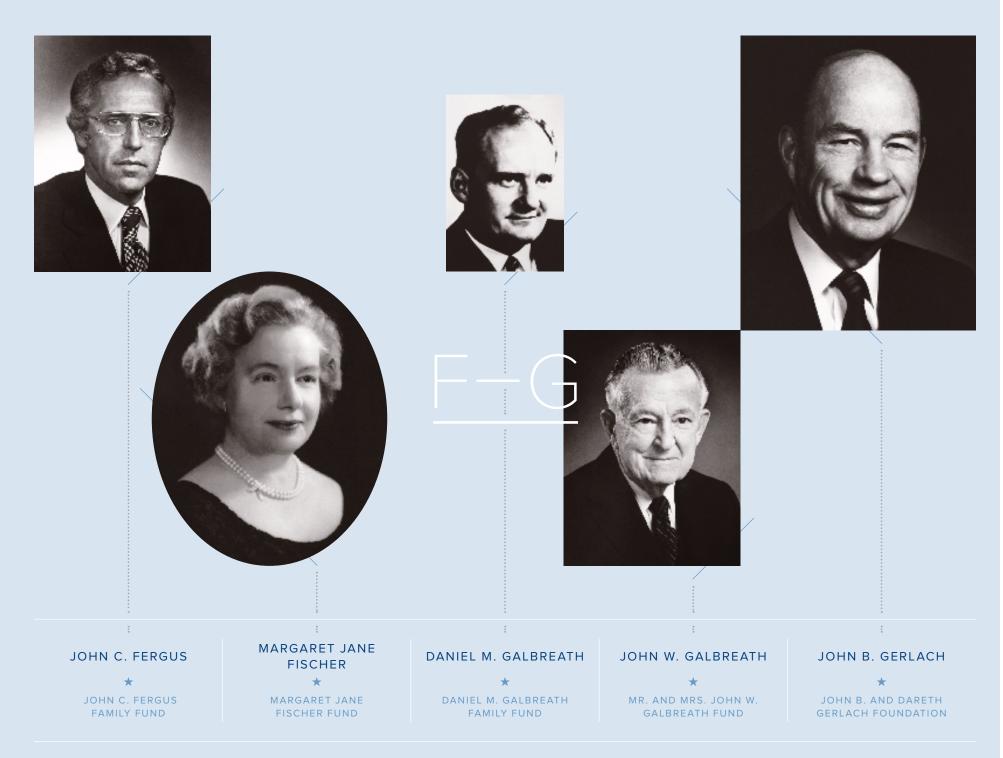




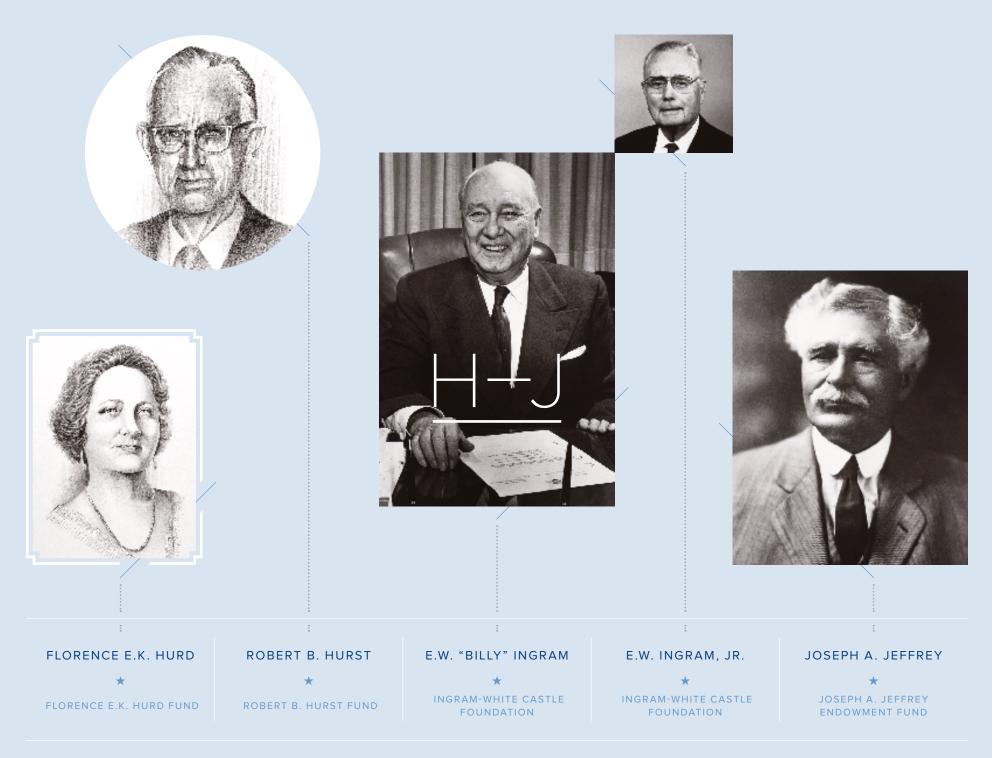










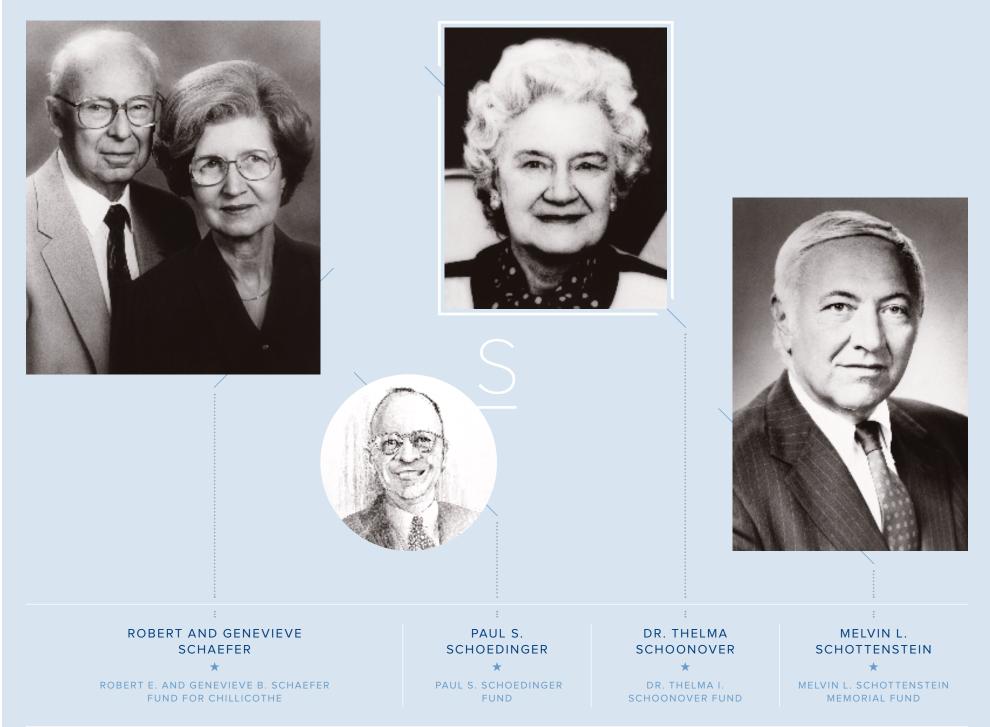


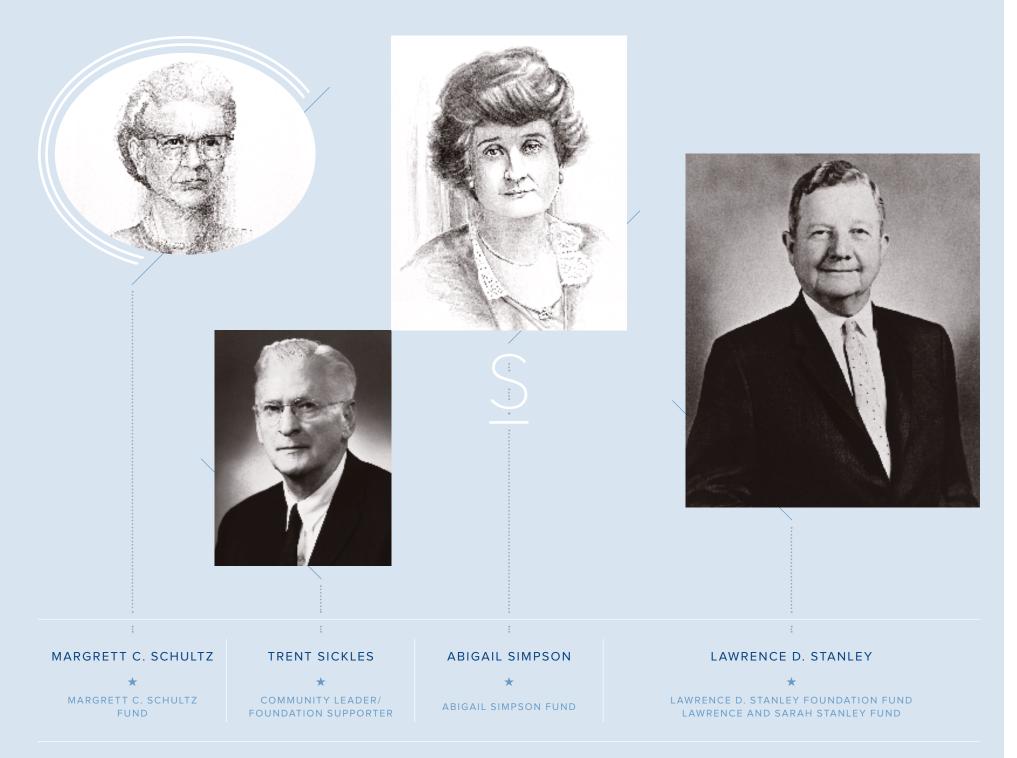


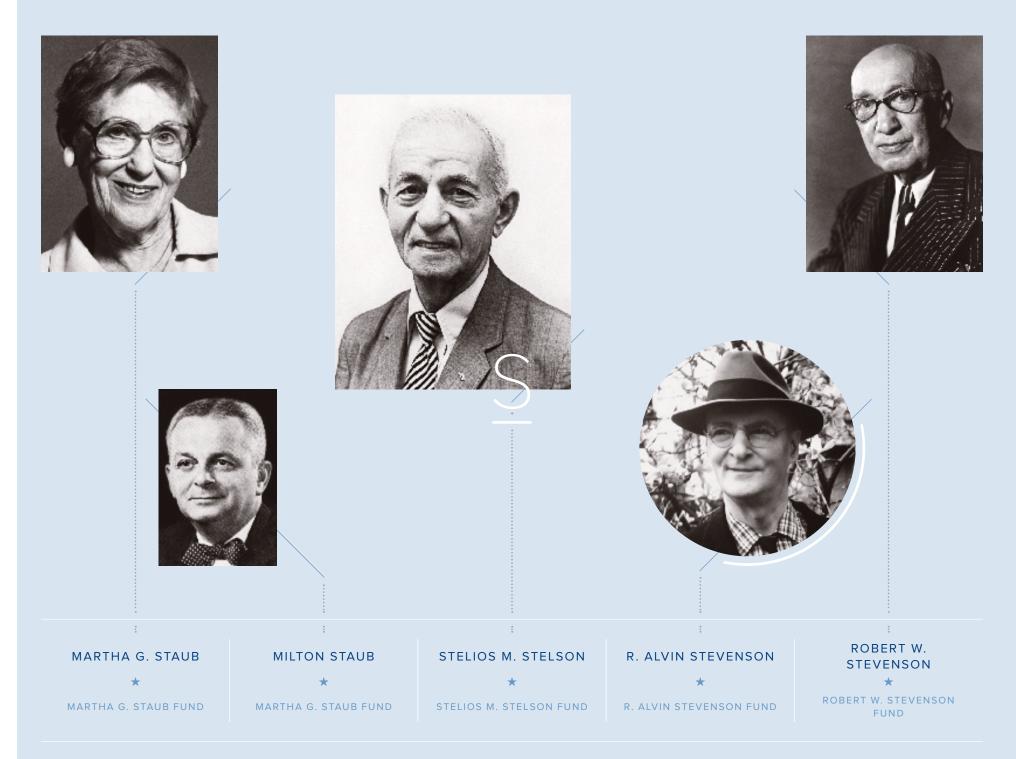


















# THE COLUMBUS FOUNDATION AWARDS



# HARRISON M. SAYRE AWARD



The *Harrison M. Sayre Award*, given in honor of the Foundation's founder and volunteer director for 25 years, recognizes leadership in philanthropy in central Ohio.

2014 Crane Family 2000 John H. McConnell Robert Jr. and Mary Lazarus 1999 Elizabeth M. Ross, Shirle N. Westwater, 2013 and John G. McCoy 2012 Bob and Missy Weiler 1998 John B. (Bernie) Gerlach 2011 Bob and Peggy Walter 1997 Battelle Limited Brands, Inc. and 2010 Limited Brands Foundation Leslie H. Wexner 1995 Barbara and Al Siemer 1994 2009 Ingram-White Castle Family Ann I. and John F. Wolfe 1993 Early Donors: Olga Anna Jones, 2008 Preston Davis, H. Russell Culp, 2007 Richard J. Solove Robert W. Stevenson Don and Thekla Reese Shackelford 2006 1992 Robert S. Crane, Jr., and Walter English Maj. Gen. Raymond E. Mason, Jr. 2001 1991 Nationwide Insurance Companies AUS (ret.) and Margaret E. Mason 1990 Richard Heer Oman

### THE COLUMBUS FOUNDATION AWARD



*The Columbus Foundation Award* recognizes organizations that have made a difference in the quality of life in our community.

- 2014 Wexner Center for the Arts
- 2013 Furniture Bank of Central Ohio
- 2012 Habitat for Humanity–MidOhio
- **2011** Jazz Arts Group of Columbus
- 2010 Mid-Ohio Foodbank
- 2009 Franklin Park Conservatory
- 2008 Columbus Housing Partnership
- 2007 LifeCare Alliance and its Volunteers
- 2006 Maryhaven and Paul H. Coleman
- 2005 Columbus Metropolitan Library
- 2004 Virginia O'Keeffe and Amethyst, Inc.
- 2002 YMCA of Central Ohio, Volunteers, & Staff
- 2001 Jimmy Crum and Recreation Unlimited

- Early Leaders of the YWCA, Karen 2000 Schwarzwalder, and the YWCA of Columbus 1999 Cee Cullman and Action for Children 1998 Volunteers Who Saved the Ohio Theatre, Doug Kridler, and the Columbus Association for the Performing Arts (CAPA) Leslie A. Bostic, Buckeye Ranch Service 1997 Board, and The Buckeye Ranch Nancy Jeffrey, Melvin L. Schottenstein, 1995 and the Community Shelter Board 1994 Sister Mary Andrew Matesich, O.P.,
- and Ohio Dominican College Arthur G. James, M.D., and The Arthur G. James Cancer Hospital and Research Institute at The Ohio State University

- 1993 Children's Hospital Early Leaders:
  F.O. Schoedinger, Dr. Earl Hayes Baxter,
  Ms. Truitt (Daisy) Sellers
  Contemporary Leaders: Ann I. Wolfe,
  Dr. Grant Morrow, Stuart W. Williams
- 1992 United Way of Franklin County, Inc. and the People of Franklin County
- 1991 Thekla R. Shackelford, Arthur J. Kobacker, and I KNOW I CAN
- 1990 Melvin B. Dodge, Jack Hanna, and Columbus Zoological Park Association
- **1987** Fran Haskins, Operation Feed, and Nationwide Insurance Companies
- 1986 Sanford N. Hallock II, Walter English, and Center Of Science and Industry

# LEADERSHIP IN PHILANTHROPY AWARD



### THE SPIRIT OF COLUMBUS AWARD



Established in 2011, the *Leadership in Philanthropy Award* of Community Foundations, Inc. recognizes outstanding philanthropic contributions to communities beyond central Ohio. Created in 2013, the *Spirit of Columbus Award*, also known as the "Jerries," is named in honor of the inaugural recipient Jerrie Mock, who was the first woman to fly solo around the world in 1964. The annual award recognizes individuals who have exhibited exemplary community spirit through their accomplishments.

- 2013 John D. and Jane Kidd
- 2012 Founding Board of the Pickaway County Community Foundation
- 2011 Evan and Elizabeth Davis

2014 Denny Griffith President, Columbus College of Art & Design

2013 David Brown Founder and Creative Director, Harmony Project

> Jeni Britton Bauer Founder and President, Jeni's Splendid Ice Creams

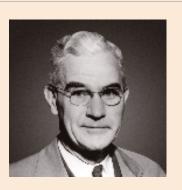
THE GOVERNING COMMITTEE AT THE COLUMBUS FOUNDATION



# GOVERNING COMMITTEE MEMBERS SINCE THE INCEPTION OF THE FOUNDATION



Harrison M. Sayre 1944–1974



George W. Eckelberry 1944–1963



Albert M. Miller 1944–1963

\*



Hugh E. Nesbitt 1944–1953

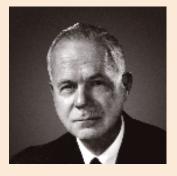
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Erdis G. Robinson 1944–1953

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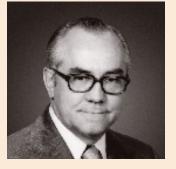
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Gerald B. Fenton 1953–1971



Frederick B. Hill 1953–1980



John T. Mount 1963–1972



Robert M. Rex 1963–1966



William S. Guthrie 1967–1976

# \* SERVED AS CHAIRMAN, VICE CHAIRMAN, OR BOTH



Frank J. Durzo 1969–1979



Daniel M. Galbreath 1969–1980

\*

\*



Frances N. Lazarus 1971–1979

\*



Nancy K. Jeffrey 1973–1982

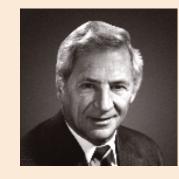
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\* James Petropoulos 1974–1983



\* James A. Roseboro 1977–1981



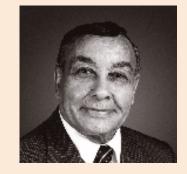
Robert S. Crane, Jr. **1980–1989** 



\* Thekla R. Shackelford 1980–1989



\* John W. "Jack" Kessler 1981–1989

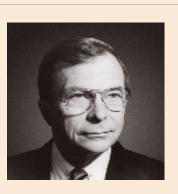


Eldon W. Ward 1981–1990

\* SERVED AS CHAIRMAN, VICE CHAIRMAN, OR BOTH



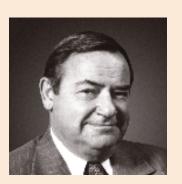
\* Shirle N. Westwater 1981–1990



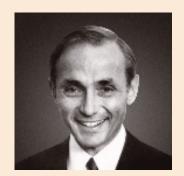
Pat Ross 1983–1987

\*

\*



John W. Wolfe 1984–1992



\* Leslie H. Wexner 1988–1993



Don M. Casto, III 1990–1995



\* John B. "Bernie" Gerlach 1990–1997



Charlotte P. Kessler 1990–1996



Floradelle A. Pfahl 1991–1998



Alex Shumate 1991–1999

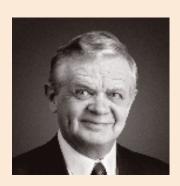


John F. Wolfe 1992–2000

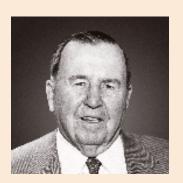


Abigail Wexner 1994–2003

\*



\* Donald B. Shackelford 1996–2002



John G. McCoy 1997–2002



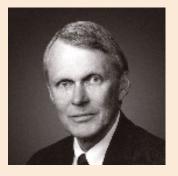
\* Dimon R. McFerson 1997–2003



Bill Ingram **1999–2005** 

\*

\*



Douglas E. Olesen 1999–2001



Ann Pizzuti 1999–2006

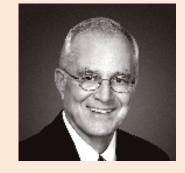
\*



Lewis R. Smoot, Sr. 2000–2004



Ann Isaly Wolfe 2001–2007

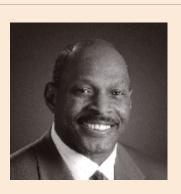


David R. Meuse 2002–2011

\* SERVED AS CHAIRMAN, VICE CHAIRMAN, OR BOTH



John B. Gerlach, Jr. 2003–2010



Archie M. Griffin 2003–2011



Leonard A. Schlesinger 2004–2007



Frank Wobst 2004–2009



Tanny Crane 2005–2011

\*



Barbara Trueman 2006–2013



Bruce A. Soll 2007–2012



William G. "Jerry" Jurgensen 2008–2013



Michael J. Fiorile



Barbara J. Siemer 2010–



Matthew D. Walter 2011–



David P. Blom 2012–



C. Robert Kidder 2012–

\*



Dwight E. Smith 2012-

Joseph A. Chlapaty 2013–



Lisa A. Hinson 2013–



Nancy Kramer 2014–



FUNDS AT THE COLUMBUS FOUNDATION

# ALL FUNDS ESTABLISHED AT THE COLUMBUS FOUNDATION: 1943–2012

#### Anonymous Funds (198)

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1234 Fund

1266 East Broad Street Fund

2CO.com Scholarship Fund

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American Motorcycle Heritage Foundation dba Motorcycle Hall of Fame Museum Exhibition Endowment Fund

American Red Cross, Columbus Area Chapter Endowment Fund in Honor of Dean Dugger

American Red Cross Sandusky River Chapter Endowment Fund of the Sandusky County Communities Foundation

Amethyst, Inc. Endowment Fund

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Lani Anders Angel Foundation Fund

Harry V. Anderson Fund

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Marlene and Joe Berwanger Family Foundation

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Bexley Community Foundation Fund

Bexley Education Fund

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Bexley Public Library Endowment Fund

Bianconi Family Foundation

Bianconi Family Foundation II

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Big Brothers Big Sisters Association Fund

Big Brothers Big Sisters Foundation Fund

Big Brothers Big Sisters Scholarship Fund

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COSI on the Riverfront Fund

**COSI Spence Endowment Fund** 

CTA Big Brothers Big Sisters Camp Oty-Okwa Fund

CTA Career Mentorship Project for the Deaf and Hard-of-Hearing Youth Fund

CTA CASA Drug and Alcohol Advocacy Project Fund

CTA CityMusic Fund

CTA CIVIC/Groundwork Merger Fund

CTA Columbus Area Writing Project Fund

CTA Columbus Housing Partnership Fund

CTA Columbus Literacy Council Fund

CTA Columbus Metropolitan Library Homework Help Centers Fund

CTA Community Refugee and Immigration Services, Inc. Legal Services Program Fund

CTA Faith Mission, Inc. Fund

CTA Girl Scouts of Ohio's Heartland Fund

CTA LifeCare Alliance Fund

CTA MAP Furniture Bank Fund

CTA The Nature Conservancy Ohio Chapter

CTA Ohio Benefit Bank Operating Fund

CTA Ohio Statehouse Museum Fund

CTA POEM Fund

CTA Recreation Unlimited Fund

CTA Wilma H. Schiermeier Olentangy River Wetland Research Park Fund

CTA Tool Library Fund

CTA Transit Arts Program Fund

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Diane Chang Fund II

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Crommelin-Armiger Scholarship Fund

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Jimmy Crum Fund

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Mary Nancy Davis Memorial Fund for Children's Health

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de la Motte Wildlife Habitat Conservation Fund

Dean Fund

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Virginia and Robert Ebinger Fund in Memory of Charles J. Kurtz and David H. Ebinger

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Robert C. Echele Charitable Fund II

Robert C. Echele Charitable Fund III

Sandy and Paul Eckelberry Fund

Genevieve Eckert Fund

e-Cycle Foundation

Education for Cancer Prevention Fund

Education Is The Way Fund

Educational Council Foundation Unrestricted Fund (formerly Franklin County Educational Council Foundation)

Peter H. Edwards Fund

Leon and Lillian H. Eichel Scholarship Fund

Eichenlaub-Link Fund

Allen Eiry Fund

Allen Eiry Income Fund

Elford Foundation

Elisabeth's Love Fund

Elisha Fund

Elks' Theatre Endowment Fund Ann Ellis Fund B. Jane Ellis Fund Marie Ellzey Fund Scot A. Elwood Memorial Fund Dick Emens/Bea Wolper Family Fund **Emergency Assistance Fund** Emerine Memorial Scholarship Fund Ervin E. and Frances M. Emmerich Fund **Employment For Seniors Founders Fund** A. Irene Emswiler Fund Endowment for Arts and Science Program Fund of the New Albany Community Foundation Michael J. and Jane S. Endres Fund Dale R. England Academic Scholarship Fund Norwood James Engle Memorial Fund Walter and Marian English Awards Fund Walter and Marian English Community Needs Fund Walter and Marian English Foundation Fund Walter and Marian English Fund for Operating Support Walter and Marian English Legacy Society of COSI Endowment Fund Walter and Marian English-Ohio Northern University Fund Walter and Marian English Scholarship Fund for the Methodist Theological School in Ohio

George T. and Christine K. English Fund

Grace English Fund for Catholic Charities (Community Foundations, Inc.)

Grace English Fund for Catholic Charities (Columbus Foundation)

Tom English Memorial Fund

Environmental Education Council of Ohio Endowment Fund

Epcon Communities Foundation-Pathways of Hope

Equal Justice Foundation Endowment Fund

Walter G. Erickson Memorial Fund

Alice and Robert Estrich Fund

Eton-Colby Scholarship Fund

Ray Eubanks Endowment for the Jazz Arts Group of Columbus

Evangel Christian Academy Endowment Fund

William L. and Sonya S. Evans Fund

Evelyn's Fund (formerly Mid-Ohio FoodBank Endowment Fund)

Eyeworks Fund

F.A.C.S. fund

F.B.H. Charitable Fund

F.C.B. Fund

FTT Foundation

Regina Kobacker Fadiman Fund

Faith Mission Endowment Fund

Paul J. Falco, Margaret S. Falco and Bobbie Hall Falco Memorial Fund

Ben and Dana Falter Fund

Family Centered Community Change Fund

Family Healthcare, Inc. Endowment Fund Robert T. Farley Trust Fund Greg Farnham Memorial Scholarship Fund Steven Farrell Fund Fast Switch Foundation Father America Fund James W. Faulkner Memorial Fund Pearl and Troy Feibel Fund Ronni and Donald Feibel Family Fund Sheila Feinknopf Women's Empowerment and Preventive Health Fund Feldmiller Fund Victor and Marian Feldmiller Fund Gerald B Fenton Fund John C. Fergus Fund John C. Fergus-Boy Scout Fund John C. or Elizabeth O. Fergus Fund John C. Fergus Family Fund Geraldine Twyford Ferguson and Robert W. Ferguson Fund Peter J. and Julia A. Ferguson Family Fund Helen M. Fetzer Fund Paul and Ruth Fetzer Fund William Dick Fickle, Jr. Fund Field Sports Improvement Fund in Support of the Upper Arlington Community Foundation Fifth Third Bank Fund (two funds) Fifth Third Bank Special Fund

Financial Planning Association of Central Ohio Scholarship Fund Fund for Financial Restructuring Findlay Rotary Foundation, Inc. Fund Finn Family Foundation Karen G. and Michael J. Fiorile Family Fund First BaSE Foundation Fund First Community Village Board Discretionary Fund First Community Village General Fund First Community Village Medical Memorial Fund First Community Village Nurse Scholarship Fund First Community Village Sustaining Fund First Congregrational Church (A.M. Miller) Fund Fischer Family of Zaleski, Ohio Memorial Fund Jordan Fischer Memorial Scholarship Fund Margaret Jane Fischer Fund Fishburn Family Scholarship Fund Fishel Scholarship Fund Michael P. and Nancy L. Fisher Family Fund Molly Caren Fisher Fund J. Amery Fitch and Kathleen M. Fox Fund Fixari Family Endowment Fund of the New Albany Community Foundation Michael Flamm and Jennifer McNally Fund Carol A. Flanagan Footsteps Foundation Fund Adalene Flechtner Fund for Columbus Fleegal Family Fund

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Franklin County Residential Services, Inc. Extensions Program Endowment Fund Franklin County Retired Teachers Association Peggy Grate/Dorothy Scrivener Memorial Scholarship Fund

Franklin County Society for Crippled Children Fund

Franklin Park Conservatory and Botanical Garden Endowment Fund

Joanne and David Frantz Family Fund

Edith P. and William E. Frasch, Sr. Fund

Ralph K. Frasier and Jeannine M. Quick-Frasier Fund

Fred and Howard Fund

Fred & Howard Fund for CATCO

Debbie Cannon Freece Nursing Scholarship Fund

Fremont Pickle Growers Association Fund of the Sandusky County Communities Foundation Fund

Fremont Sesquicentennial Scholarship Fund of the Sandusky County Communities Foundation

Emmy and Nelson French Fund

Ronald French Memorial Fund

Dean and Diane Fried Foundation

Samuel and GiGi Fried Philanthropic Fund

Friends of Chess-in-the-Schools Fund

Friends of the Community Shelter Board Fund Created to Honor Bob and Mary Lazarus

Friends of the Drexel Fund

Friends of the Homeless, Inc. Fund

Friends of Ohio Barns Fund

Friends of the Ohio Governor's Residence and Heritage Garden Endowment Fund

Friends of Ohio History Fund

Friends of On My Own Legacy Fund (formerly On My Own, Inc. Fund)

Friendship Village of Columbus General Endowment Fund

Friendship Village of Columbus Hardship Fund

Donald and Mary Frink Scholarship Fund

John Frongello Foundation Fund

Anne and Charles W. Fullerton Fund

Emma C. Fullington Fund

Norma E. Fultz Fund

Lawrence and Monya Funderburke Empowerment Fund for LFYO

Edward R. Funk and Ingeborg V. Funk Fund

Walter R. and Mairead K. Fyda Family Fund

G.B.D. Fund

GRN Fund

Speros A. and Phyllis C. Gabriel Family Fund

Gahanna Area Fund

Gahanna Branch Fund of the Columbus Metropolitan Library Foundation

Gahanna Christian Academy Endowment Fund (formerly Evangel Christian Academy Endowment Fund)

Gahanna Jefferson Area Fund (formerly Gahanna Area Fund)

Gahanna-Jefferson Education Foundation Fund

Gahanna Parks & Recreation Foundation Endowment Fund

Daniel M. Galbreath Family Fund

Elizabeth L. Galbreath Family Fund

Mr. and Mrs. John W. Galbreath Fund

Squire and Alison Galbreath Family Fund

Gantzer Family Fund for Camp Oty' Okwa

John H. and Barbara S. Gardiner Fund

Gardner Family Fund (two funds)

Robert M. and Ruth Gardner Fund

Robert S. Garek Family Fund

Judy and Jules Garel Family Fund

Judy R. and Jules L. Garel Fund

James P. Garland and Carol J. Andreae Fund

Garlikov Family Fund

Chris Gary Memorial Fund of the Pickaway County Community Foundation

Charlotte Gault Fund

James and Elizabeth Gaupp Fund

Geographic Information System Internship Scholarship Fund

George Family Cultural Arts Fund

George and Velma George Fund

Gerbig, Snell/Weisheimer Healthcare Initiative in Partnership with United Way

June M. Gerken Fund

Gerlach Endowment for the Columbus Foundation Fund

John B. and Dareth Gerlach Fund

Lawrence L. German Family Foundation Fund

German Village Society Endowment Fund

Christopher Gerspacher Memorial Fund

H. Dean and Susan Regis Gibson Family Foundation

Gideon Development King Lincoln District Scholarship Fund

Gary and Barbara Giller Fund

Gary D. and Barbara E. Giller Fund

Kate and Pat Giller Family Fund

Tracy McCoy Gillette Fund

Jim and Ida Copenhaver Ginter Fund

Mary D. and Irvine Ginter Memorial Scholarship Fund

Gladden Community House Endowment Fund

Gladden Community House Fund

Philip J. Glandon Family Fund

Gary A. and Judith A. Glaser Fund

Isobel "Terry" Cafritz Glass Memorial Fund

Marshall and Linda Fisher Glenn Scholarship Fund

Reverend John R. Glenn Endowment for National Church Residences Fund

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Robert A. and Judith P. Glick Fund

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Greater Columbus Community Helping Hands, Inc. Scholarship Fund

Darold I. Greek Fund

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Green Fund

Green Lawn Cemetery Endowment Fund

**GREENCREST** Living Hope Foundation

Greene Change for Charities Foundation

Greene Family Fund

Norma E. Grener Fund

Archie and Bonita Griffin Foundation Fund

Clarence Bernard "C. B." Griffin Fund

Jane Griffin Memorial Vocal Scholarship Fund

Michelle Marie (Mitchell) Griffin Memorial Scholarship Fund

Paul and Margaret Willson Griffin Memorial Fund

Genevieve Griffith Scholarship Fund

Michael and Jean Griffith Family Fund

Thomas D. and Martha Griffith Fund

Karen Matesky Grigg Memorial Scholarship Fund of the Pickaway County Community Foundation

Elizabeth D. Griggs Fund

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Ina White Hereford Memorial Scholarship Fund Barbara Herlihy Fund HeRo Fund

F. Michael and Edith Mae Hamilton Herrel Fund

Marcia Rafn Herrold Fund

Albert H. Herzstein Fund

Nikki Baumann Hester Memorial Scholarship Fund

Grace Highfield Garden Fund

Highlands Fund

Fred B. and Mabel Dean Hill Fund

Frederick B. Hill Memorial Fund (formerly F.B.H. Memorial Fund)

Katherine H. Hill Christ Memorial Baptist Church Fund for Senior Citizens

Katherine H. Hill Christ Memorial Baptist Church Program Fund

Katherine H. Hill Memorial Scholarship Fund

Dr. Laura Hill Endowment for The Center for Balanced Living Fund

Hilliard Community Foundation Fund

Hilliard Education Foundation Fund

Hilliard Ohio Soccer Association Foundation Fund

Jeff and Jeanne Hilson Scholarship Fund

Hilty Memorial Home Fund

C. Charleen Hinson Fund of the New Albany Community Foundation

Connor and Avery Hinson Fund of the New Albany Community Foundation

Hinson Family Fund

Cathrine C. Hislop Fund Hoelscher Family Charitable Fund Joe and Mary Hoffer Fund Bernice D. Hogue Fund Marion M. Hogue Fund Robert Frederick Hogue Fund Dorothy Wirth Holden Scholarship Fund Margaret A. Holfinger Fund Robert E. Holmes Natural Resources Fund John N. and Vera C. Holscher Memorial Fund Mr. and Mrs. Benjamin C. Hommon and Mr. and Mrs. Charles C. Crabbe Fund Honda of America Civic Education Endowment Fund of the Capitol Square Foundation Honor Ride Ohio Fund Hooper Family Foundation Hope Street Kids Pediatric Cancer Fund Florence E. Horch Fund Hospice of Columbus Fund David H. Hoster Fund House of Hope, Inc. Fund House of Hope for Alcoholics Fund House of New Hope Fund House of Troy Foundation Fund Virginia G. Howard Trust Fund of the Columbus Metropolitan Library Foundation Patricia Trayte Howland Fund

John G. and Winifred R. Hoyt Trust Fund

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George and Irene Jenkins Family Scholarship Fund

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Katharine W. and John L. Jones Fund

Nelson E. Jones Scholarship Fund of the Pickaway County Community Foundation

Bill and Trisha Jordan Foundation

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Junior Achievement of Central Ohio Restricted Endowment Fund

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K-L Investment Corporation Fund

Charlotte and Ben Kahn Visually and Hearing Impaired Endowment Fund

Teresa Stern Kahn Memorial Fund

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Kauffman-Lattimer Co. Fund Lawrence A. Kaufman Fund Jennifer Michel Keefer Memorial Fund Edith Keenan Fund

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Kridler Family Fund Kroger Celebrates Black History Fund Kroger-Michigan Celebrates Black History Fund Everett H. and Shirle C. Krueger Fund Tahlman and Ione Krumm Fund William Krumnow Scholarship Fund of the Sandusky County Communities Foundation Kuhn Family Fund Ruth Barrett Kuhner Fund Greg and Cindy Kuss Fund LFYO Empowerment Fund Asbjorn and Suzanne Kvammen Fund Lisa La Londe-Cox Memorial Fund James F. Laird, Jr. Fund Lambda Boulé Foundation Augusta Ellen Lane Fund Karen F. Lane Fund Nancy Wolfe Lane Family Fund Estate of May H. Lang Fund Ruth E. Lang Fund Marlin Languis Fund Lanman-Massie Scholarship Fund of the Pickaway County Community Foundation Terrence and Linda Larrimer Fund Thomas and Richard Larrimer Scholarship Fund Lassettre Family Fund Harriet D. Lattimer Fund

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Norman J. and Mollye Kennedy Lattimer Fund

Terry Leggett Memorial Scholarship Fund

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Don and Miriam Lehman Fund

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Jane M. Leiby Fund

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Carol Hutchison Lepley Memorial Fund

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Renee K. and George M. Levine Fund

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Donald L. and Sally R. Lewis Fund

Lewisporte Area Flight 15 Scholarship Fund (formerly Gander Flight 15 Scholarship Fund)

Library Fund for Pickaway County of the Pickaway County Community Foundation

Library Fund for Ross County LifeCare Alliance Foundation Fund Willis H. Liggett Fund for Columbus The Limited Fund Limited Brands/MAST Cares Fund Robert E. and Polly B. Lindemann Fund

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Bernice Nallen and Janet Miller Foundation Fund

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National Air Traffic Controllers Association (NATCA) CMH Fund

National Black MBA Association Columbus Ohio Chapter Endowment Fund

National Kidney Foundation of Ohio Fund

Nationwide Insurance Fund

Nature Conservancy Big Darby Creek Columbus Zoo Exhibit Fund

Paul and Jennifer Naumoff Family Fund of the New Albany Community Foundation

Timothy Neese Scholarship Fund

Albert R. Neff Fund

Ruth Neff D.A.R.E. Fund of the Pickaway County Community Foundation

Neighborhood Fund (three funds)

Neighborbood House, Inc. Real Estate Trust Fund

Neighborhood Assistance Fund

Neighborhood Partnership Program Fund

Neighborhood Services, Inc. Opportunity Growth Fund

Colonel George R. Nelson Charitable Trust

Kennard S. and Roberta M. Nelson Fund

Nesbitt Memorial Fund

Nesbitt-Westwater Fund

Heather Ness Fund of the Educational Council Foundation

Lynn and Bob Ness Fund in Support of the Upper Arlington Community Foundation

Netcare Foundation Endowment Fund

NetJets Foundation

NetJets Family Foundation

New Albany Branch Library Fund of the New Albany Community Foundation

New Albany Children's Ballet Theatre Fund of the New Albany Community Foundation

New Albany Community Foundation Fund

New Albany Education Foundation of the New Albany Community Foundation

New Albany-Plain Township Historical Society Ealy House Restoration Fund of the New Albany Community Foundation

New Albany-Plain Township Historical Society Sustaining Endowment for Ealy House of the New Albany Community Foundation

New Albany Realty Association Fund of the New Albany Community Foundation

New Albany Surgical Hospital Foundation Fund of the New Albany Community Foundation

New Albany Symphony Orchestra, Inc. Fund of the New Albany Community Foundation

New Albany Women's Network Endowment Fund of the New Albany Community Foundation

New Directions Career Center, Inc. Fund

New Hope Christian Academy Endowment of the Pickaway County Community Foundation

New Hope Church Foundation

New Hope Church Shelter House Fund

New Salem Development Corporation Fund

New Vocations Race Horse Adoption Program: Morgan Perpetuity Fund

Diana S. and Dennis R. Newman Fund

Gerald and Ann Newsom Fund

Lesley and Son Nguyen Fund of the Lurie Family Charitable Fund

Lt. Clinton L. Nicely Memorial Fund

Mabel B. Nicholoy Fund

Niehoff Charitable Fund

Richard C. and Nanciann Kaufman Ninde Fund

Colleen Nissl and Roger Sugarman Fund

Nixon Powers Family Fund

Marcia and Jared Nodelman Charitable Trust

Helen Baker Noecker Memorial Scholarship of the Teays Valley Educational Foundation of the Pickaway County Community Foundation

Nonprofit Capacity Builders Fund

North Community Evangelical Lutheran Church Trust Fund

Northland Fund

NorthSteppe Realty/T. Ewing Miller Memorial Scholarship Fund

Northwest Counseling Services Fund

Northwoods Technical Scholarship Fund

Bryan R. Noton Fund

Novembre Family Fund

Lionel and Denise Nowell Family Foundation

Furio Nuovo Fund

OK Fund

OMA Educational and Industrial Development Institute Scholarship Fund

OSU Young Men's Christian Association (YMCA) Fund

O.W.M. Fund

Oak Hill Financial Charitable Foundation

Tim O'Brien Memorial Scholarship Fund

Ohio Alliance for Arts Education Fund

Ohio Art Education Foundation Fund

Ohio Association of Child Caring Agencies Fund

Ohio Christian University Pickaway Scholars Fund of the Pickaway County Community Foundation

Ohio Community Foundation Partnership Program Fund

Ohio Dominican University Endowment Fund

Ohio FFA Foundation Fund

Ohio Farm Bureau Foundation Fund

Ohio Humanities Council Endowment Fund

Ohio Legal Assistance Foundation Administrative Reserve Fund

Ohio Legal Assistance Foundation Fellowship Program in Honor of Denis J. Murphy Fund

Ohio Legal Assistance Foundation Program Reserve Fund

Ohio Library Foundation Fund

Ohio Natural Areas and Rivers Fund

Ohio Natural Areas and Scenic Rivers Endowment Fund

Ohio Nutrition Council Fund

Ohio Parks and Recreation Association Foundation Fund

Ohio Public Service Fund

Ohio State Bar Association/OSBA Net, Inc. Fund

Fund for Ohio State Parks

Ohio State Parks Legacy Foundation Fund

Ohio State University Y.M.C.A. Fund

Ohio Watercolor Society Fund

Ohio-West Virginia Youth Leadership Association Fund

Ohioana Library Association Fund

Ohioana Library Legacy Endowment Fund

OhioHealth Foundation Endowment Fund (formerly Grant Riverside Methodist Hospital)

Old Woman Creek National Estuarine Research Reserve Program Fund

Oliver Family Foundation

William and Shirley Oliver Fund for Needy Families

John and Christine Olsen Fund

Richard H. Oman Fund

Omega Psi Phi Fraternity, Inc., Mu Iota Chapter Scholarship Endowment Fund

O'Neill Family OSU Army ROTC Scholarship Fund

O'Neill Family OSU Scholarship Fund in Social Work

Opera/Columbus-Reinberger Foundation

Endowed Conductor's Chair Fund

**Operation Flag Fund** 

Ophthalmological Fund

Orchard Foundation Fund

Mary Anne Orcutt and R. Stuart Knecht Fund

Orthodox Church of St. Gregory of Nyssa Building Project Fund

Orthodox Church of St. Gregory Of Nyssa Endowment Fund

Lewis K. Osborne Fund

Otterbein College Fund

Niles C. Overly and Arlene M. Fedorchak Fund

Ed and Mary Jane Overmyer Fund in support of the Upper Arlington Community Foundation

Edwin L. and Mary Jane Overmyer Family Fund

Gregory and Alicia Overmyer Fund

James W. Overstreet Fund

D. Scott Owens Fund

David B. Owens-Capital University Fund

David B. Owens-Metropolitan Park Fund

William B. Owens Memorial Fund

Oxford Consulting Group Fund

Michael G. Oxley Family Fund

Clifford and Mary Ozias Conservation and Forestry Fund

PCN Agriculture Strategic Direction Fund of the Pickaway County Community Foundation

PCN Education Strategic Direction Fund of the Pickaway County Community Foundation

PCN Leadership Strategic Direction Fund of the Pickaway County Community Foundation

PNC Bank Fund (formerly National City Bank and BancOhio National Bank)

PNC Bank Scholarship Fund (formerly National City Bank and BancOhio National Bank)

Sarah H. Pace Fund

William G. Pace III, M.D. Fund

William G. and Sarah H. Pace Fund

William Greenville Pace Medical Research Fund

Helen C. Pacelli Fund

Jerome F. Page, Jr. Fund

Palatines to America Fund

Ann G. Palmer Fund

Paniccia Family Fund

Margaret E. Park Scholarship Fund

Henry E. Parkinson Fund

Bret and Krista Parrish Fund

Parrish Family Fund

Wayne B. Parrish Research Fund

Parsons Family Fund

Partners in Health Fund

Boyd and Mindy Patton Family Fund

Patton Family Fund

Mary Miller Patton Fund

PAWSsible Dreams Dog and Cat Animal Rescue Fund

Peace Fund

Peace Lutheran Church Mission Endowment Fund

Betty M. and Ralph W. Pease Fund

Peer Review Systems Fund

Warren L. and Lucille B. Pemberton Memorial Scholarship Fund

Robert G. Penrod Family Fund

Eleanor and Milton Percival Fund

Justin Perdue Helping Hands Fund

Darnell and Carmen Perkins Fund

Perry Foundation (2)

Peru Mission Fund

Philip R. Peters, Jr. Fund

C. Henry and Naomi B. Peterson Fund

Herbert Peterson Fund

Petrarca-Strathman Charitable Fund (formerly Petrarca-Strathman Quality Health Care Fund)

Petrarca-Strathman Community Charitable Fund

Mark Petty Memorial Fund

John E. Peyton Family Foundation

John K. Pfahl Memorial Fund

John K. and Floradelle A. Pfahl Fund

Albert J. and Eve G. Pfeiffer Fund

William E. Pfeiffer Fund

Yvonne A. Pfeiffer Memorial Fund

Fred and Lee Pfening Fund

Philanthropic Fund

Mr. and Mrs. James W. Phillips Family Fund

Janet Phleger Foundation Fund

Phoenix Theatre Circle Fund

Fund for Pickaway County

Pickaway County Fund of Community Foundations, Inc.

Pickaway County Ag Foundation Fund of the Pickaway County Community Foundation

Pickaway County Community Foundation Fund

Pickaway County Historical Society Clark-May House Fund of the Pickaway County Community Foundation

Pickaway County Historical Society Life Membership Fund of the Pickaway County Community Foundation

Pickaway County Hometown Competitiveness Fund

Pickaway County Ohio Erie Canal Fund of the Pickaway County Community Foundation

Pickaway HELPS Fund of the Pickaway County Community Foundation

Pickaway Progress Fund of the Pickaway County Community Foundation

Pickaway Senior Center Fund of the Pickaway County Community Foundation

Don A. Pickens Fund for Camp Oty-Okwa

- Pickett Family Fund
- Melissa Pickett Foundation
- Judy and Ken Pierce Fund
- Keith and Nadine Pierce Fund
- Ken and Judy Pierce Fund

Ruth Tallman Pifer Endowment Fund Pilot Dogs Fund (two funds) Colonel Joseph E. Pizzi Sr. Fund Pizzuti Collection Endowment Fund Fred R. Place Fund Planned Parenthood of Central Ohio. Inc. Fund Margaret Day Platt Fund Ploughe Family Fund Pohlman Family Charitable Trust Fund Nina B. Pohlman Fund (Designated) Nina B. Pohlman Fund (Unrestricted) Alexander R. and Vera M. Pokora Fund Police Athletic League Fund Chelsea A. Pollock Fund Ruth C. Poore Fund Porter Family Fund Bobbye Ruth and Dewitt L. Potter Fund Anne Powell Fund Powell-Liberty Historical Society Fund William F. and Mary S. Powell Fund PowerPhilanthropy Challenge Fund Presper Family Fund Rosina and Salvatore Presutti Fund Prevent Blindness-Ohio Endowment Fund Prevent Domestic Violence in Franklin County Fund

David G. Price Designated Fund for the Madison Avenue Presbyterian Church David G. Price Designated Fund for the Ohio State University Dept. of Astronomy Programs in Astronomical Instrumentation Pride Leadership Fund of the Legacy Fund Corporal Kevin William Prince Memorial Scholarship Fund R Leo and Juanita Lee Prindle Fund Private Leisure Assistance for Youth (P.L.A.Y.) Fund Professional Land Surveyors of Ohio, Inc. Fund Program Related Investment Fund Project GRAD Columbus, Inc. Fund Project GRAD Linden-McKinley Battelle Scholars Fund Project GRAD Marion Franklin Scholars Fund Promise for Life Continuing Education Endowment Fund ProMusica Endowment Fund Property Tax Assistance Program Fund Proverbs 3:5-6 Fund George M. Pryor, Jr. Family Fund Jon W. Pryor Environmental Scholarship Fund of the New Albany Community Foundation Psalm 96:3 Fund Psychiatric Research Fund Public Education Fund Public Education Improvement Fund Public PowerPhilanthropy Credit Card Gifts Fund

Puskarich Family Fund J. Allen and Ruth Maxwell Pyne Fund QC Fund William O. Queen Memorial Fund R & L Carriers Scholarship Fund R.H.J. Fund RIA/CTA Safe Haven for Pets Fund Rademacher Trust Fund Mary Siberell Rader Fund **Bobby Rahal Foundation Fund** Robert A. Ramsey Fund Vera K. Randall Designated Fund Vera K. Randall Scholarship Fund Ann and John Rarey Fund Charles W. and Mary S. Rath Fund Edwin H. and Nellie M. Rausenberger Fund Beverly A. Rawles Fund for Music Instruction Rax Education Fund Janet Leonard Reading Fund Real Living Foundation Edith V. Reasoner Fund **RI: Gives Program Fund** Rebac Fund Rebuilding Lives Reserve Fund Recovery Alliance Columbus, Inc. Fund Recreation Center for Older People Fund Recreation Unlimited Foundation Fund

Neil and Susan Rector Fund Red Capital Group September 11, 2001 Fund Red Capital Group Hurricane Katrina Fund Redeemer Lutheran Church Building and Equipment Fund **Redgrave Family Foundation** James M. Redman Fund Muriel Ann Reed-Faulkner Scholarship Fund Jack Rees Fund Everett D. Reese Fund Katheryn Hudson Reese Fund **Reese-Peters House Fund** Hazel and William T. Reid Fund Clarence Thompson Reinberger Corlene M. Reinhard Scholarship Fund Judy and Dean Reinhard Fund Karl P. Reiser Memorial Scholarship Fund Karl P. Reiser Rose Garden Fund Remembrance Fund Renick Scholarship Endowment Fund of the Pickaway County Community Foundation George F. Renkert Memorial Fund in Support of the Upper Arlington Community Foundation Doc and Judy Renner Fund Renner-Nicholson Family Fund Renner-Nicholson Family Fund II Mary Rentel Education Fund Virginia Repair Fund

Residential Options, Inc. Endowment Fund Resource Interactive Fund **Resource One Fund** Respite Care-Vera B. McElroy Fund Retarded Citizens Fund Retreat and Renewal Center, Inc. Fund Dana F. Reynolds Fund Reynoldsburg Education Fund Ali Rezai Fund John G. and Margaret J. Richards Fund Ann Richens Memorial Scholarship Fund Rickard Family Memorial Fund Isabelle Ridgway Foundation Fund Dustin Ryan Ringer Memorial Fund David L. Rinker Fund **Rinker Family Foundation** L.J.S. Rispin Charitable Fund Margaret E. Ritchie Fund Riverside Hospital Fund B.J. and Joanne Roach Family Fund Roberto/Magee Family Fund Roberts Family Fund Helen E. Roberts Fund Theodora Roberts Fund

Aminah Brenda Lynn Robinson Education & Sydney Edward Robinson (1967–94) Memorial Education Fund Columbus Museum of Art Cordelia Westwater Robinson and Grant Morrow III Fund

Erdis G. Robinson Fund

Gerald L. and Marilyn M. Robinson Endowment for Alzheimer's Disease Fund

William S. and Elizabeth C. Robinson Fund

William J. and Lois Ellen Robison Designated Fund

William J. Robison and Lois E. Robison Fund

Carole Rogel Fund

George F. Rohde Fund

Grace K. and Robert L. Rohe Fund

Ronald McDonald House Charities of Central Ohio Self-Designated Endowment Fund

Erin Root Fund for Children

Rose Run-Streamside Park Fund of the New Albany Community Foundation

Janith Sheryl Rosemond Memorial Music Scholarship Fund

Rosemont Center Endowment Fund

Rich and Karen Rosen Family Fund

Gerald M. and Christina J. Rosenberg Fund

Rosenberry Family Scholarship Fund

Steven G. and Karen Roshon Fund

Betsy and Bryan Ross Fund of the Lurie Family Charitable Fund

Dorrin and Ruth Ross Fund Elizabeth M. and Richard M. Ross Fund Ross Leadership Institute Fund Nancy B. and Pat Ross Fund Van William Rossel Fund (formerly Fund for Retarded Children)

Kaira Sturdivant Rouda and Harley E. Rouda, Jr. Family Fund

Round It Up America™ Rusty Bucket

Roundtown Youth Association Fund of the Pickaway County Community Foundation

Roush Family Fund

Roush Honda Scholarship Fund for I KNOW I CAN

George and Cookie Ruff Family Fund

Richard D. and Yvonne W. Ruffin Family Scholarship Fund

Ruhl Family Charitable Foundation

Rose and Henry Ruppersburg Memorial Fund

William B. and Deborah L. Rusch Fund

Ellen and David Ryan Fund for Arts and Sciences of the New Albany Community Foundation

Ryan Family Fund of the New Albany Community Foundation

Jim and Molly Ryan Family Fund

Mary E. and Walter C. Rybolt College Scholarship Fund

S. & W. Moulding Co. Fund

S.M.H. Funds

SST Scholarship Fund

Grace Sacher Giving Fund

Gretchen and Fritz Saenger Fund

Safety Net Fund

Safety Net Matching Gifts Fund

Alice L. Sager Fund

Allan and Erline Sager Family Fund

Joseph M. Saggese/Borden Chemical, Inc. Children's Fund

Roger Sahli Fund of the New Albany Community Foundation

St. Brendan School and Education Fund

Lillian A. St. Clair Fund of the Worthington Christian Schools Foundation

St. John Lutheran Church of Dublin, Ohio Maintenance of Tangible Assets Fund

St. Joseph Montessori School Endowment Fund

St. Mark's Episcopal Church Benefactor Fund

Saint Mark's Episcopal Church Organ Completion Fund

St. Marks/Peg Curtin Community Health Fund

St. Philip's Episcopal Church in Circleville Fund

Sala Family Foundation Fund

Salesian Boys & Girls Club of Columbus Fund

William A. Sallach Memorial Fund

Charles F. and Alice G. Salt Foundation

Elizabeth A. Salt Foundation

Elizabeth A. Salt Montserrat Scholarship Fund

Elizabeth A. Salt Travel Scholarship Fund

Salvation Army-Greenwood Lake Camp Fund

Cloene Samuels Fund

Cloene Samuels Fund for Cat Welfare

Doug and Judy Sandbo Family Charitable Fund Helen E. Sandfort Arts-in-Education Fund Fred Sands Family Fund Sandusky County Communities Foundation Fund Sanford/Rife Family Fund Santa's Silent Helpers Fund Sara Jo's Fund Savings Bank Fund of the Pickaway County **Community Foundation** Edward Sawyer Fund Martin Peter and Marjorie Garvin Sayers and Family Fund John R. and Phoebe E. Saylor Fund Sayre Charitable Fund Sayre Charitable (Bank One) Fund Sayre Charitable (Huntington) Fund Henry L. Scarlett Fund Gladys Schaal Memorial Scholarship Fund of the Pickaway County Community Foundation Robert E. and Genevieve B. Schaefer Fund for Chillicothe Terry and Diane Schavone Charitable Fund Gregg L. Scheiman Memorial Fund James O. and Dora E. Schenck Fund Scherer Family Conservation Fund of the Pickaway **County Community Foundation** William A. and Jane B. Scheurer Fund

Kathleen and Joseph A. Schindler Fund

Len and Phyllis Schlesinger Family Fund

Charlotte R. Schmidlapp Endowment of the Berger Health Foundation of the Pickaway County Community Foundation

Dean and Kelly Schockling Fund

David and Jeanne Schoedinger Family Fund

F.O. Schoedinger Fund

Schoedinger Funeral Service Fund

Jay and Joyce Schoedinger Fund

John F. Schoedinger Fund

Paul S. Schoedinger Fund

Suzanne Jones Schoedinger Fund

Thomas E. Schoener Fund

Dr. Robert A. and Martha O. Schoenlaub Fund

Lillian P. and Lorin K. Schoephoerster Scholarship Fund

Scholarship Opportunities for Success Endowment Fund

David R. Schooler Endowment Fund

Dr. Thelma I. Schoonover Fund

Dr. Thelma I. Schoonover Fund for St. James Episcopal Church

Beatrice L. Schottenstein Fund

Melvin L. Schottenstein Memorial Fund

Harry J. and Marion A. Schreiner Fund

Marian Fritsche Schreiner Fund

Barbara U. Schuberth Fund

Virginia Louise Schueller Fund

Margrett C. Schultz Fund Alice M. Schumacher Endowment Fund Frederick W. Schumacher Foundation Miriam and Stanley Schwartz, Jr. Philanthropic Fund C.W. Schweickart Fund Charles and Dorothy Schweickart Fund John D and Patricia A Schwenker Fund Scioto Mile Endowment Fund Bernice M. Scott Fund Scotts Miracle-Gro Community Gardens Fund Dorothy D. Scrivener Memorial-Central Ohio Chapter of Pi Lambda Theta Fund Seal of Ohio Girl Scout Council, Inc. Fund Seal of Ohio Girl Scout Council, Inc. Endowment Fund Edwin H. and Linda Season Fund Secular Student Alliance Fund Clifford W. and Martha J. Seelenbinder Fund Robin Schmidt Seils Scholarship Fund B. A. Seitz Fund Tadd and Nancy Seitz Fund Selid Family Fund Settlement Fund Shackelford Denison University Fund Donald B. Shackelford Conservation Fund Shackelford School House/20 Governors Place Fund

Shackelford Schoolhouse Fund Thekla R. Shackelford Fund Thekla R. and Donald B. Shackelford Fund Fred and Ethel Shaffer Scholarship Fund Robert N. Shamansky Fund Robert N. Shamansky Endowment Fund Shamrock Club Fund John Charles Sharon Fund Gary and Connie Sharpe Endowment for Nursing Education of the Berger Health Foundation of the Pickaway County Community Agnes Jeffrey Shedd Charitable Fund Winifred Sheldon Memorial Fund Samuel LeRoy and Florence B. Shellabarger Scholarship Fund Shelter Fund Arthur E. Shepard Family Fund (two funds) Beatrice Pearce Shepard Fund John W. and Edna McManus Shepard Fund James T. and Lucille C. Shidecker Fund Chester C. and Rose L. Shinbach Fund Howard T. Short and Burdette Augsburger Scholarship Fund of the Legacy Fund Short North Neighborhood Endowment Fund Short North S.I.D. Endowment Fund Alex Shumate Fund Shumate Triedstone Ministries Fund Al and Barbara Siemer Fund (two funds)

Arnold B. and Barbara J. Siemer Fund Elizabeth Siemer and Andrew Bohutinsky Family Fund Mary and Milton H. Simmons Fund Simon Kenton Council, Boy Scouts of America Fund Elizabeth Simons Fund Margaret Anna Simpler Fund Simply Living Endowment Fund Abigail Simpson Fund Lewis B. and Myra B. Simpson Fund Ezra and Mary Ann "Skipper" Singer Foundation Marian and Wayne Sinsel Fund C. Slisher Scholarship Fund Scott and Michelle Slisher Foundation Fund Slowter Fund Robert L. and Anita L. Smialek Fund Andrea Smith Endowment Fund Connie and Harrison Smith, Jr. Fund Ellsworth Smith Memorial Fund Eric C. and Nancy Bishop Smith Charitable Fund Gladys E. Smith Fund Julian Sinclair Smith Fund of the Columbus Metropolitan Library Foundation Sheila and Gene Smith Fund Wayne E. and Mildred K. Smith Fund Wayne E. and Mildred K. Smith Fund for Columbus Wayne E. and Mildred K. Smith Memorial Fund

Mr. and Mrs. Wilbur Alan Smith Fund

Dr. Jaime Smith e Incas Fund

Fred Smithwick, Jr. Fund

Smoot Family Foundation Fund

F. David Smucker Musical Studies Fund

Margaret Ford Smucker and Lloyd K. Smucker Scholarship Fund

Warren B. Sneed and Wally Yamarick Engineering Scholarship at OSU Fund of the Pickaway County Community Foundation

Snyder Family Foundation Fund

Larry D. and Jewell W. Snyder Family

Patti Harrison Snyder and Jimmy Harrison Memorial Fund

Frank M. and Helen M. Soden Family Fund

Carla Sokol Donor Fund

John S. and Elizabeth Sokol Family Foundation

Librado L. and Bette R. Solis Fund

Bruce and Joy Soll Family Fund

Soll Philanthropic Fund

Jeffrey and Valette Sopp Fund

James 'Herk' Soteriades Scholarship Fund of the Whitehall Education Foundation

Mary Florence Sours and Flo Ann Sours Easton Fund

South Side Fund for Reeb

South Side Settlement Fund

Southeast Ohio Benefit Bank Expansion Program Fund Southeastern Ohio Hunger Fund

Southern Trace Fund

M. Louise Southward Fund of the Pickaway County Community Foundation

Norman M. Spain Fund

Ruth P. Spain Fund

Speaks Family Foundation

Geraldine Dixon Speer Triple-Negative Breast Cancer Fund

Margaret and Ray Speer Fund

Spielman Family Foundation

Spirituality Network Endowment Fund

Ken and Marilyn Sprengel Fund

Donna L. Stafford Scholarship Fund

Lawrence and Sarah Stanley Fund

Lawrence D. Stanley Foundation Fund

David H. and Mary Lois Stansbery Endowment Fund

Porter Stark Family Fund

Starkey Fund for Youth of the Pickaway County Community Foundation

Joseph and Stephen A. Starr Memorial Fund

Elisabeth State Fund

State Savings Bank Fund

Janet L. Staton Memorial Fund

M. Judy Stattmiller Education Fund

Martha G. Staub Fund

James W. and Gloria M. Steckel Fund

Frederick and Virginia Smith Stecker Fund

Virginia Smith Stecker Memorial Fund

Renee Steidle Fund

Sam and Rose Stein Endowment for Ohio Hospice Organization Fund

Patricia and Yaromir Steiner Endowment Fund of the New Albany Community Foundation

Stelios M. Stelson Fund

James R. and Lana B. Stephen Family Donor Advised Fund

Ryan Stevens Fund for Life

Burton E. Stevenson Endowment for Children Fund

R. Alvin Stevenson Fund

Robert W. Stevenson Fund

Linda A. and Michael P. Stickney Endowed Scholarship Fund

Michael P. and Linda A. Stickney Fund

Stier-Anstine Family Foundation

Judi and Jim Stillwell Legacy Fund

Thomas E. Stivison Research Fund

Alfred and Mary Ann Stockum Fund

Stoecklein/McNemar Giving Fund of the Pickaway County Community Foundation

Bill and Gil Stoer Fund

Stolzenburg Endowment Fund

John M. and Bertha A. Stone Scholarship Fund

Stonehenge Financial Holdings, Inc. Fund (formerly Banc One Capital Markets, Inc.)

Michael D. and Debra A. Stoner Fund

Shaun Stonerook Foundation

Donna L. Stafford Scholarship Fund

Stratford Ecological Center, Educational Farm, and Nature Preserve Fund

Ed and Nancy Strause Fund

K. N. Stravelakis Family Scholarship Fund

Dr. Lorren Lamar Stull and Dr. Elizabeth Crosby Stull Memorial Fund

Professor Muttaiya and Mrs. Indrani Sundaralingam Memorial Fund

Sustainable Earth Endowment Fund of the New Albany Community Foundation

David H. Swanson Fund

Kim and Judith Swanson Fund

Ruth K. Swanson Fund

Swenson Family Fund

Marcia and Randy Swords Fund

Symphony Club of Central Ohio Fund

Syntero Investment Fund

Szykowny Family Fund

T and T Fund

**TBTG** Foundation

Taft Stettinius & Hollister Fund (formerly Chester Willcox & Saxbe LLP Fund)

Talmage Foundation

Tandana Foundation

Edwin and Patricia Taylor Scholarship Fund of the Pickaway County Community Foundation

Lucile G. Taylor Fund

Vera M. Tazelaar Fund

Wells H. Teachnor Memorial Fund

Team Brown Fund

Team Brown Jr. Fund

Teays Valley Education Foundation Fund of the Pickaway County Community Foundation

TEDx Columbus Fund

Thanks Be to God (TBTG) Foundation Scholarship Fund

The Way Skate Park Ministry Fund of the Pickaway County Community Foundation

Thirty-One Gives Home Office Charitable Fund

Thirty-One Gives U R U Fund

Thomas Family Fund

Marian K. Thomas Fund

Marian K. and Albert H. Thomas Fund

Mary Burnham Thomas Fund

Oscar L. and Rita C. Thomas Fund

Roy V. and Eloise F. Thomas Fund

Walter A. and Vera L. Thomas Fund

Thompson & Hamilton, Inc. Fund

Bryce Thomson Scholarship Fund

Ben J. Throop Memorial Fund

Kathryn L. and Edward P. Tice, Sr. Memorial Fund

**Tierney Family Foundation** 

Time Warner Cable Education Fund (formerly Warner Cable Communications Inc. Education Fund) Anita A. and James D. Timmons Endowment Fund Memorial for Amy Louise Timmons

Theodore J. and Thelma G. Tobbe Fund

Together 2000 Fund

Together We Can-Mark Buchsieb Fund (two funds)

Mary Ruth Tolbert Trust Fund of the Pickaway County Community Foundation

**Tolson Family Fund** 

TOMASCO mulciber, INC. Fund

Susan Tomasky and Ronald J. Ungvarsky Family Fund

Fund for Tomorrow of the Pickaway County Community Foundation

**Topiary Park Fund** 

Betty Totten Fund

Sylvia and Larry Totzke Fund

Edward G. and Maxine D. Tracy Fund

William P. Tracy Fund

Traditions at Bath Road Fund

Traditions of Chillicothe Fund

Traditions at Mill Run Fund

Mary Ann Trapp Fund

Travelers Aid Fund

Everette and Rowena R. Travis Fund

Albert and Dorothy Trefny Fund

Trilogy Fund (three funds)

Agnes Marie Trimmer Fund

Haradon W. Troll and Louis P. Troll Family Fund

Charles A. Trowbridge Memorial Fund

Trueman Family Fund

Norman J. Tschantz Scholarship Fund

**Turney Family Foundation** 

Matt Turney Fund

Tween Brands, Inc. Charitable Foundation Fund

Twigg Family Fund

Twin Rivers Chapter of the Links Incorporated Jeanne L. Bowen and Eleanor DeLoache Brown Scholarship

UA Arts Endowment Fund

UA Arts Fund of the Upper Arlington Community Foundation

UBS Financial Services Fund

U.S. Bank Directors Fund of the Pickaway County Community Foundation

U.S. Sportsmen's Alliance Foundation (two funds)

Union Fork and Hoe Company Charitable Fund

Unisource Fund (formerly Central Ohio Paper Company Charitable Fund)

United Cerebral Palsy of Central Ohio Fund (formerly Cerebal Palsy, Inc. Fund)

United Church of Granville Fund

United Community Council Fund

United Plant Savers Fund

United Schools Network Opportunity Fund

United Way Legacy Fund of the Pickaway County Community Foundation United Way of Central Ohio Endowment Fund

United Way of Central Ohio Legacy Fund

United Way of Central Ohio Women's Leadership Council Fund

United Way of Sandusky County, Inc. Fund of the Sandusky County Communities Foundation

Unity Fund

Unrestricted Bank One Fund

Unrestricted Columbus Foundation Fund

Unrestricted Endowment Fund for The Columbus Foundation

Unrestricted Fund of the Berger Health Foundation of the Pickaway County Community Foundation

Unrestricted Fund of the Columbus Metropolitan Library Foundation

Unrestricted Funds of the Columbus Foundation

Unrestricted Huntington Fund

Unrestricted PNC (formerly National City) Bank Fund

Dorothy Updyke and Elsie M. Updyke Fund

Upper Arlington Fund

Upper Arlington Civic Association Fund

Upper Arlington Community Foundation Fund

Upper Arlington Education Foundation Fund (two funds)

Upper Arlington Education Foundation Stadium Renovation Project Fund

Upper Arlington Foundation Endowment Fund

Upper Arlington Ice Hockey Athlete of Distinction Fund

Upper Arlington Library Foundation Fund

Upper Arlington Quarry Park Fund

Upper Arlington Rotary Foundation Fund

Upper Arlington Rotary Foundation Endowment Fund

V.B.J. Fund

VSP Foundation Fund

Blanca Hambleton Van Buskirk Fund

Albert W. and Bonnie R. van Fossen Fund

Jack and Jane Van Fossen Fund

Ian Van Heyde Memorial Scholarship Fund

Dickson Van Schoik Memorial Scholarship Fund

Richard E. and Joyce W. Vandegrift Charitable Fund

Vaud-Villities Fund

Vaud-Villities Endowment Fund

Robert A. Vaughan Fund

Donn F. Vickers Fund

Mary C. Vickroy Fund

Louis F. Viereck Fund

Louis F. Viereck YMCA Fund

Anna Viragh Fund

Marika Viragh Fund

Stefan K. Viragh Fund

Bliss Johnston Virago Memorial Fund

Vision & Vocational Services Fund (two funds)

Vision Center Land Fund

Visionary Foundation Fund Timothy J. and Melinda A. Vogel Fund VOICEcorps Reading Service Endowment Fund Jeannine and David Volpe Memorial Fund Volunteers of America Fund Page M. and Cheryl L. Vornbrock Fund Hermann Vorys Fund Dr. Nichols and Ellen S. Vorys Fund Jerry Vrugitz Memorial Fund W. & M.E. Funds W.S.I. Fund Walter W. Wada Fund George M. Waddell Cave Lake Leadership Fund Clif and Ellen Wain Memorial Fund Becky Waldron Scholarship Fund Bette Wallach Fund for Columbus Bette Wallach Endowment Fund Waller Financial Planning Group Fund J. Ray and Lillian W. Waller Fund Kevin A. and Constance Walsh Fund Bonnie Walson Memorial Fund Walter English Co. Fund Margaret M. and Robert D. Walter Fund Peter A. and Jessica D. Walter Family Fund R. Blane and Claudia Walter Family Fund Seanna C. and Matthew D. Walter Fund Robert and Sally Wandel Fund

## WANGO Fund

War Chest Residue Fund Eldon W. and Elsie S. Ward Fund Louise and Jack Warner Farmland Preservation Fund of the Pickaway County **Community Foundation** Warren Family Fund Warrior Fund for Facilities of the Worthington Christian Schools Foundation Bertha P. Warwick Fund Wasserstrom Fund Water Management Association of Ohio Fund Water Resources Foundation of Ohio Fund Alfred N. and Elizabeth D. Watson Fund Robert M. Watson Fund Mabel and Vernon Watts Educational Fund Chad Wayt Memorial Scholarship Fund Charles Barton Weaver Trust Fund Charles Barton Weaver Trust Scholarship Fund Merrell G and Lorene Weaver Fund Paul and Gladys Weaver Family Fund Weber Colony Fund Karl B. and Helen E. Webster Fund Wehrle Endowment Scholarship Fund (formerly Act II Wehrle Endowment Scholarship Fund) Susan Weil Fund

Alan R. and Robert J. Weiler Fund

Alan R. Weiler Fund (two funds) Beatrice I, and Alan R. Weiler Fund Jim and Sandy Weiler Family Fund (two funds) Robert J. Weiler Fund Robert J. Weiler Family Fund (two funds) Skip and Linda Weiler Family Fund Weinland Park Neighborhood Revitalization Fund Louis and Wilma Weirick Fund Herb and Judy Weisberg Fund Arlene and Michael Weiss Endowment Fund of the New Albany Community Foundation Richard B. and Nancy P. Weiss Foundation Harold and Teddi Weithman Fund Patricia L. Welch Fund Welcome Center Fund of the Pickaway County Community Foundation Wellington School Arts Endowment Fund Wellington School Board Scholarship Fund Wellington School Endowment Fund Ella Richey Wells Fund Wells Family Fund Wendling KARes Fund Ted and Vivian Wendling Family Fund Robert F. Werner Fund Lisa and Kurt Wesolek Family Foundation Jimmy West Employee Scholarship Fund Myrtle West Fund

### Westerville Fund

Westerville City Schools International Baccalaureate Fund

Westerville Library Foundation Endowment Fund

Westerville Sunrise Rotary Foundation Fund

Westfall Education Foundation Fund of the Pickaway County Community Foundation

Westfall Elementary Field of Dreams Fund of the Pickaway County Community Foundation

Westwater Company Fund

Hugh Westwater Fund

Hugh and Elizabeth Crane Westwater Fund

W. Marc and Lisa M. Westwater Fund

Wexner Arts Fund

Wexner Center Foundation Fund

Wexner Center Foundation Trustees Endowment Fund

Wexner Center for Philanthropy Fund

Wexner Family Fund

Harrison Koppel Wexner Endowment for Children's Programs Fund

Leslie H. Wexner Leadership Academy Fund of the New Albany Community Foundation

Phillis Wheatley Society Fund

Charles T. and Martha E. Wheeler Fund

G. Donald Wheeler and Robert S. Demorest Fund

Austin D. White Scholarship Fund

Carolyn and Lance White Family Endowment Fund of the New Albany Community Foundation Elsie Mae White Memorial Scholarship Fund

Frances A. White Fund

Lance and Carolyn White Foundation

Mildred L. White Memorial Fund

Senator Doug and Shirley White Fund of the Capitol Square Foundation

Whitehall-Bexley Rotary Club Foundation Endowment Fund

Whitehall Education Foundation Fund

Whitehall Library Teen and Children's Activity Room Fund

Whitehead-Hinkle Trust Fund of the Teays Valley Education Foundation of the Pickaway County Community Foundation

Marvin H. and Babette Whitman Fund

Rebecca J. Wickersham Fund

Helen Marie Wickham Fund

Wil-Deer Community Fund of the Pickaway County Community Foundation

Helen W. Wildermuth Fund for Drama and Music

Helen W. Wildermuth Scholarship Fund

Herman R. Wilharm Fund

Frank A. and Lillian E. Will Scholarship Fund

James W. Willcox Fund

Clyde and Martha Williams Memorial Fund

Elizabeth Rose Williams Fund

Williams Family Fund

George Washington Williams Room Fund of the Capitol Square Foundation

Glenn H. Williams Fund

James (Kirk) Williams and John H. Ubbing Foundation Fund

Marybelle Williams Fund

Matthew T. Williams Memorial Scholarship Fund

Velma S. and David F. Williams Fund

W. W. Williams Company Fund (two funds)

W. W. Williams Family Designated Fund

W. W. Williams Family Field of Interest Fund

William S. and Celeste C. Williams Fund

Bill and Odessa Willis Youth Fund

Jessie R. Willoughby Charitable Trust Fund

Alfred L. Willson Charitable Fund

Willson Children's Center Fund

Willson-Hislop Fund

Arthur G. Wilmer Fund

Carolyn K. and John C. Wilson Fund

Christine Wilson Fund for The Childhood League Center

Wilson Philippi Fund

Winners' League Foundation Fund

Janice W. Wise Fund

Wiseman Family Fund

Charlotte and Richard Witkind Fund

Witte Family Fund

Warren and Virginia Wittmann Fund

Mary Marjorie Wittwer Fund

Pauline C. Wittwer Fund Ann C. and William C. Wolfe, Jr. Family Fund Ann I. and John F. Wolfe Family Fund Wolfe Associates-Columbus Museum of Art Fund Wolfe Associates Fund for Columbus College of Art and Design Wolfe Associates Scholarship Endowment Fund for The Wellington School Wolfe Hospital Memorial Fund James and Sherri Wolfe Family Fund John W. Wolfe Permanent Administrative Fund Marjorie May Wolfe Fund Maude Fowler Wolfe-Westside Child Care Center Fund Preston Wolfe Memorial Fund Richard M. Wolfe Fund Kimberly and Daniel Wolford Fund Women Have Options, Inc. Fund Women's Fund of Central Ohio Fund Women's Fund of Central Ohio Endowment Fund Women's Fund of Central Ohio Grantmaking Fund Women's Juvenile Service Board Real Estate Trust Fund Morris and Emma Woodhull Fund Woods Family Fund Larry E. Woods and Annita M. Meyer Fund Tim Woodward Memorial Scholarship Fund Workman Wacker Family Foundation

Henry W. Worley Fund Henry W. Worley and Arthur H. Greer Fund Worthington Fund Worthington Educational Foundation Fund Worthington Education Foundation Endowment Fund Worthington Historical Society Fund Worthington Industries Foundation Worthington Libraries Endowment Fund Charles Thomas Wright Fund Lucilla F. and Theron H. Wright Fund Patricia Wright-Stover Fund Virginia Wright Mother's Guild Fund Doug and Jenny Wyatt Fund Wyatt Family Fund YWCA Building Fund Yaffe/Stump Family Foundation Yamarick Family Fund of the Pickaway County Community Foundation Yardley Plastics and S. & W. Moulding **Company Fund** Leo Yassenoff Foundation Fund Edward and Ellen Yen Family Fund David and Mary Beth Yoder Family Fund Yoga on High Foundation Jean Kauffman Yost Fund Young Women's Christian Association Fund Young Women's Urban Philanthropy Project Fund Youth Actors Relief Fund

Youth Advocate Services Fund

Youth and Recreation Fund of the Bexley Community Foundation

Youth for a Positive Image Fund

Youth Grantmaking Council Fund of the Pickaway County Community Foundation

Youth Grantmaking Council Operating Fund of the Pickaway County Community Foundation

Youth Sports Partnership Program Fund

Leslie Ann Yovan Scholarship Fund

Isabella Zaas Fund for Possibilities

Ferne A. Zetty/All for Animals Fund

Joyce and Jim Zid Family Fund

Jane H. Zimmerman Fund

Jane H. Zimmerman Fund for At Risk Youth

Zoo Arts Projects Fund

William and Jeannie Zox Fund

Hazel T. Zwayer and Ruth Z. Kibbey Scholarship Fund



SUPPORTING FOUNDATIONS AT THE COLUMBUS FOUNDATION

# CREATION DATES FOR SUPPORTING FOUNDATIONS

1976	Columbus Youth Foundation	1996	John J. and Pauline Gerlach Foundation	2000	Roush Family Foundation
1981	Ingram-White Castle Foundation		The Shackelford Family Foundation	2001	Hinson Family Trust
1983	Paul G. Duke Foundation		James A. and Kathleen C. Rutherford		Battelle Charities
1987	Raymond E. Mason Foundation		Foundation	2002	The FG Foundation
1989	John H. McConnell Foundation	1997	Central Benefits Health Care Foundation		Meuse Family Foundation
	Robert F. Wolfe and Edgar T. Wolfe Foundation		Walter and Marian English Foundation (Closed 2010)	2004	Moritz Family Foundation
1993	William H. Davis, Dorothy M. Davis and William C. Davis Foundation		Sally and Bill Gardner Family Foundation (Closed 2004)		Dominion Homes—Borror Family Foundation
			Siemer Family Foundation	2006	Trinity Foundation
	Arthur and Sara Jo Kobacker, Alfred and Ida Kobacker Foundation		Walter Family Foundation	2009	Crane Family Foundation
	L Brands Foundation	1998	John B. and Dareth Gerlach Foundation		
	Marsh Family Foundation		Community Gifts Foundation		
1995	Greer Foundation	1999	Kidd Family Foundation (of Community Foundations, Inc.)		
			OK Foundation (Closed 2005)		



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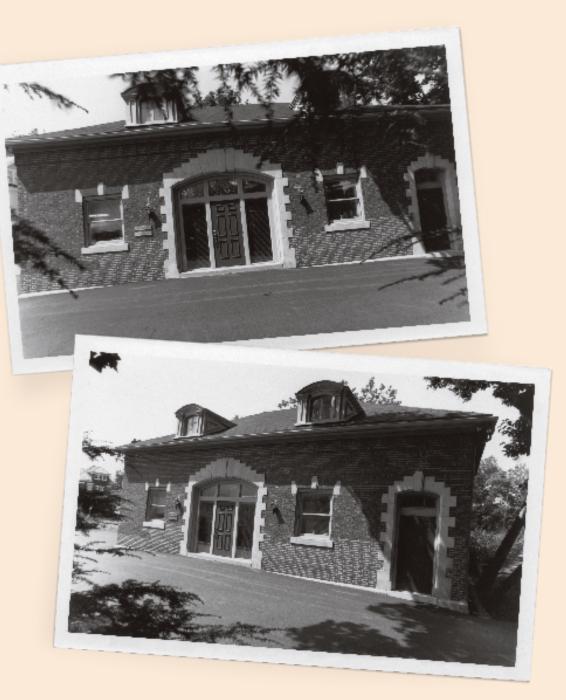
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Our thanks to the Columbus Museum of Art for permission to reproduce the following painting on page 55: Emil Nolde's *Sunflowers in the Windstorm* (Columbus Musem of Art, Ohio: Gift of Howard D. and Babette L. Sirak, the Donors to the Campaign for Enduring Excellence, and the Derby Fund. 1991.001.049).

**RIGHT:** The carriage house, located behind the former Governor's Mansion, was purchased for The Columbus Foundation by the Shackelford family in 1991. The building was named The Shackelford School House, and housed the offices of I Know I Can, a nonprofit co-founded by Thekla "Teckie" R. Shackelford to help students from low-income families afford a college education. In 2008, thanks to structural renovations financed by the Shackelfords (as well as a slate roof paid for by donor Jane Zimmerman), the building was integrated into the Foundation's campus, and today serves as a conference and board meeting room.



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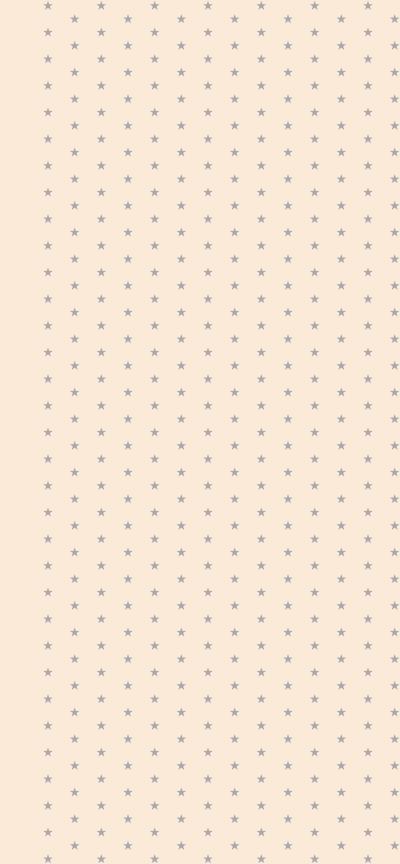
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